

# Q3'24 Earnings Presentation

November 2024



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This presentation includes certain financial measures that are not calculated in accordance with U.S. generally accepted accounting principles (“GAAP”). These measures include (i) Adjusted EBITDAX, (ii) Net Debt, (iii) Levered Free Cash Flow, (iv) Adjusted Recurring Cash G&A, (v) Adjusted Operating Expense Excluding Production & Other Taxes, (vi) Net LTM Leverage and (vii) PV-10. See the Appendix of this presentation for definitions and discussion of the Company’s non-GAAP metrics and reconciliations to the most comparable GAAP metrics. These non-GAAP financial measures are not measures of financial performance prepared or presented in accordance with GAAP and may exclude items that are significant in understanding and assessing the Company’s financial results. Therefore, these measures should not be considered in isolation, and users of any such information should not place undue reliance thereon. Due to the forward-looking nature of certain non-GAAP measures presented in this presentation for the year ending December 31, 2024, including Levered Free Cash Flow for such period, no reconciliations of this non-GAAP measure to its most directly comparable GAAP measure is available without unreasonable efforts. This is due to the inherent difficulty of forecasting the timing or amount of various reconciling items that would impact the most directly comparable forward-looking GAAP financial measure, that have not yet occurred, are out of the Company’s control and/or cannot be reasonably predicted. Accordingly, such reconciliation is excluded from this presentation. Forward-looking non-GAAP financial measures provided without the most directly comparable GAAP financial measures may vary materially from the corresponding GAAP financial measures.

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# Delivering On Strategic Priorities

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## Robust Financial Performance

- Continued outperformance vs. expectations
  - Reaffirming production guidance on ~10% less capital
- 



## Solid Operational Execution

- Improving D&C costs and increasing well productivity
  - Integration ahead of schedule; increased synergy target
- 



## Accretive Growth Through M&A

- Closed \$168 MM Central Eagle Ford bolt-on 10/1
  - ~\$50 MM of non-core divestitures YTD; evaluating additional portfolio optimization
- 



## Peer-Leading<sup>(1)</sup> Return of Capital

- ~4% fixed dividend yield<sup>(2)</sup>; ~5% inclusive of buyback<sup>(3)</sup>
  - ~\$30 MM repurchased YTD at WA share price of \$10.07
- 



## Capital Markets Progress

- Recently included in S&P SmallCap 600 Index
  - Continued increase in public float and trading liquidity
-

# CRGY Performance: Strong Q3 Results

## Substantial Cash Flow Generation

**\$430 MM Adj. EBITDAX<sup>(1)</sup>**

**\$158 MM Levered FCF<sup>(1)</sup>**

## Large, Low Decline Base Production

**219 Mboe/d**

**39% Oil / 58% Liquids**

## Attractive Return of Capital

**\$0.12/sh Fixed Quarterly Dividend<sup>(2)</sup>**

**~5% Annualized Yield<sup>(3)</sup>**

## Balance Sheet Strength

**1.5x Net LTM Leverage<sup>(1)(4)</sup>**

**~\$1.5 BN Liquidity<sup>(5)</sup>**



(1) Non-GAAP financial measure. For a reconciliation to the comparable GAAP measure, see Appendix.

(2) Any payment of future dividends is subject to board approval and other factors.

(3) YTD annualized yield, inclusive of buyback. Based on CRGY share price of \$12.30 as of 10/21/24.

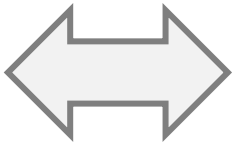

(4) As of 9/30/24.

(5) Liquidity based on 9/30/24 RBL Elected Commitment of \$2.0 BN less amount drawn less outstanding letters of credit plus cash outstanding as of 9/30/24.

# Capital Efficiencies and Accelerated Synergies Drive Enhanced Outlook

*Increased Guidance for the Third Consecutive Quarter this Year*

## Updated 2H'24 Outlook

	Prior Outlook	Current Outlook	2H'24 Change
<b>Avg. Daily Production</b> (Mboe/d)	232 - 241	232 - 241	
<b>Capital Expenditures</b> (\$ MM)	\$460 - \$510	\$425 - \$455	 (~10%)

### Well Outperformance

- Enhanced near-term development program post SilverBow close
- Increasing EF well productivity

### Synergy Capture

- Accelerated SilverBow D&C efficiencies
- Improving operating costs

### Other Commentary

- Non-core divestitures offset acquired production volume

# Eagle Ford Quarterly Highlights:

*Premier Position with Attractive Commodity Diversification*

*Scaled Footprint with Significant Incremental Growth Opportunity*



**Increasing Year-Over-Year Well Productivity**



**Continued D&C Cost Improvement with Focused Execution**

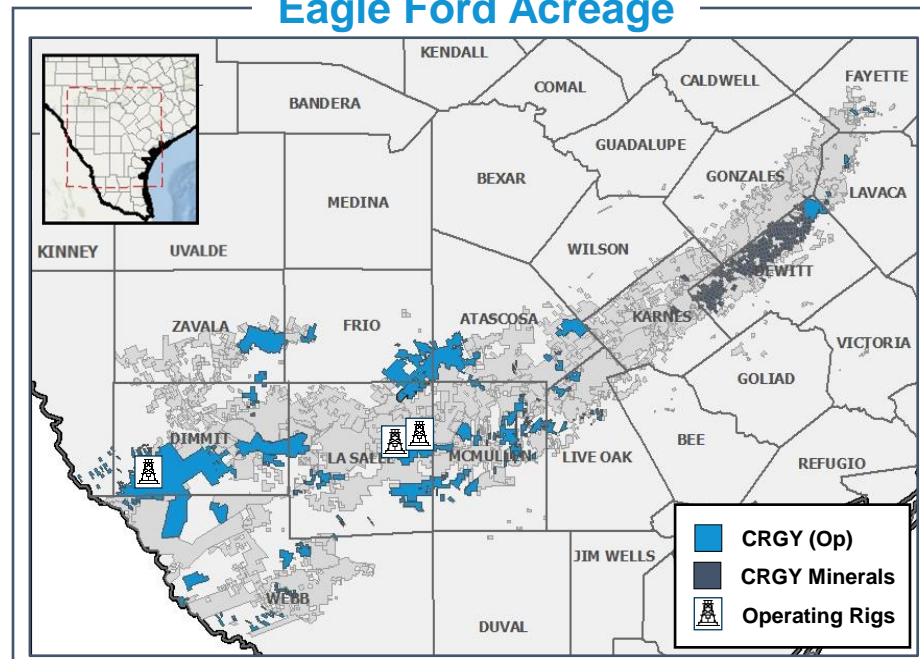


**Optimized Near-Term Capital Program; Liquids-Focused**



**Closed Complementary \$168 MM Bolt-On on 10/1**

## Eagle Ford Acreage



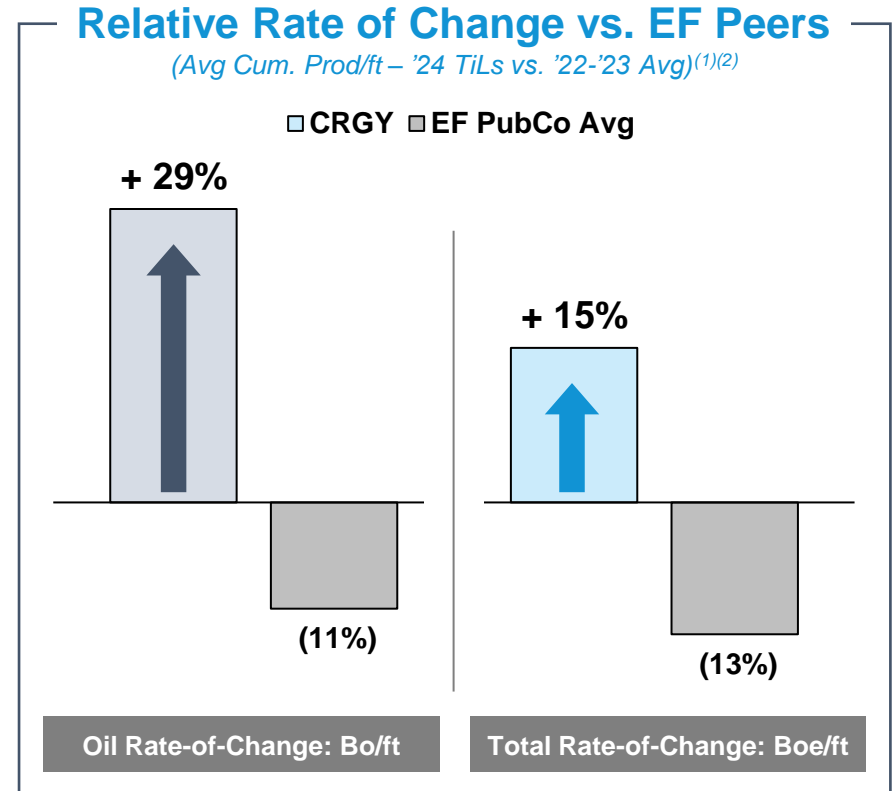
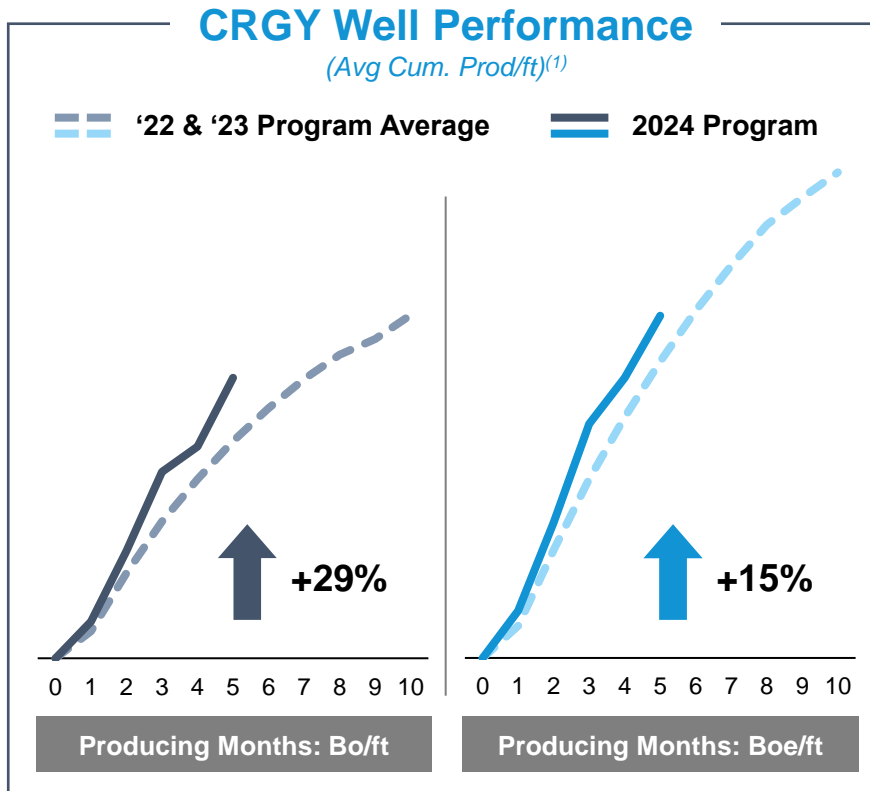
## Q3 Operational Results

Net Production	Mboe/d <sup>(1)</sup>	~125
	% Oil	~38%
Capital Spend – \$ MM		~\$140
Net Activity (Gross / Net)	Spuds	17 / ~14
	TiLs	27 / ~21



# Strong Eagle Ford Momentum: Positive Rate of Change

*Increasing Returns with Positive Well Productivity Trajectory*



**~15-30%**

Increase in CRGY Eagle Ford Well Performance Year-Over-Year

**CRGY Well Productivity Increasing as In-Basin Peers Declining**

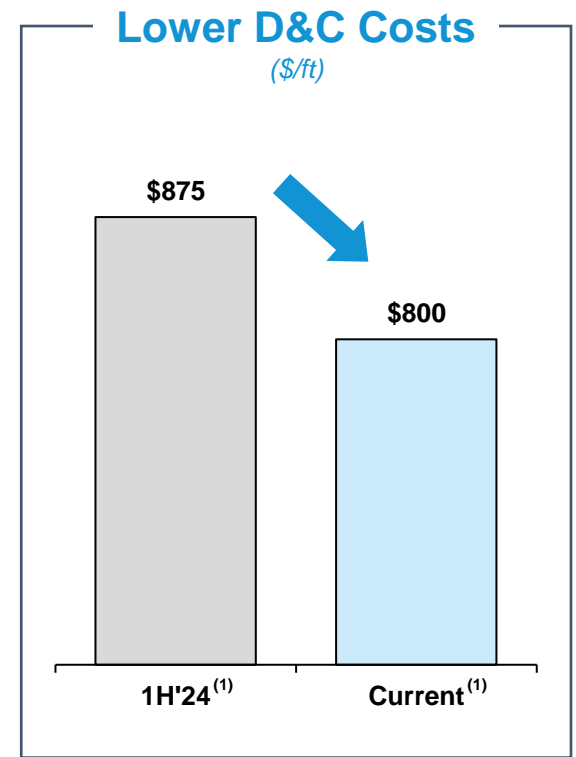
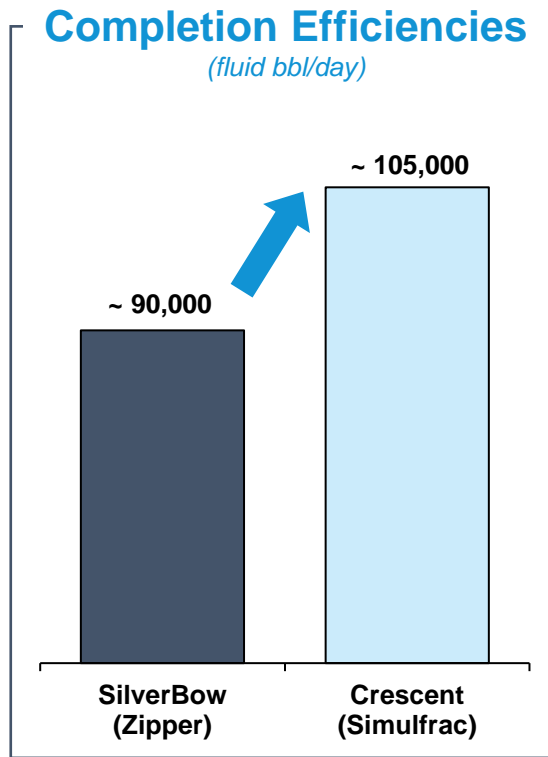
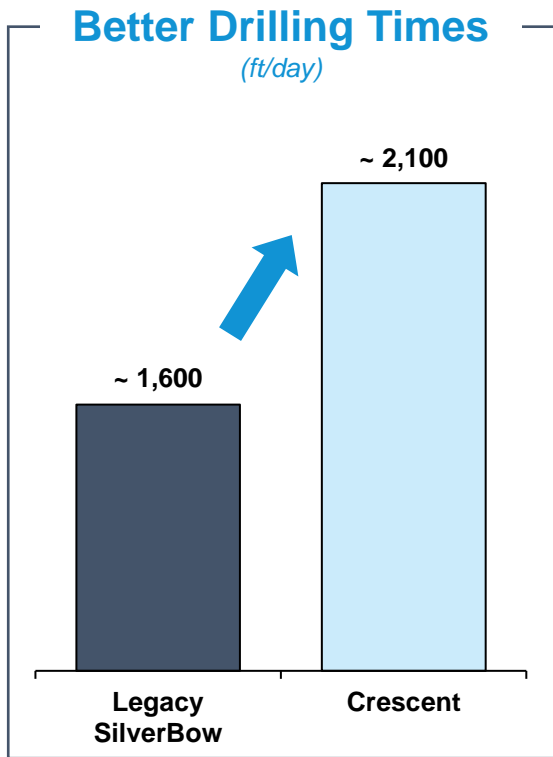
Source: Enverus.

(1) Cumulative production comparison based on 5 month cumulative performance (latest month where all public in-basin peers have available data).

(2) PubCo average represents average performance of all Eagle Ford wells drilled by public companies (Excl. CRGY).

# Continued D&C Cost Improvement with Focused Execution

*Operational Efficiencies and Synergy Capture Drive 10% Improvement in Eagle Ford Well Costs*



**~25%** | Crescent Drilling Speed Uplift vs. SBOW

**~15%** | Crescent Completion Efficiency Uplift vs. SBOW

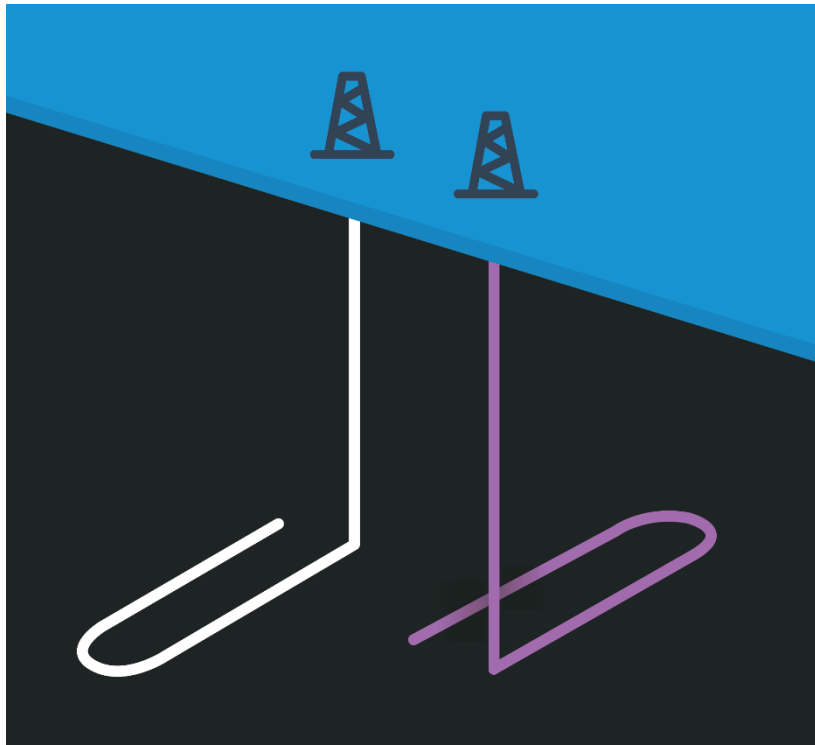
**~10%** | Improvement in CRGY Well Costs



# Applying Operational Best Practices to Lower D&C Costs

*First U-Turn Wells on Legacy CRGY Assets and First Simulfrac on Legacy SBOW Assets Expected in Q4*

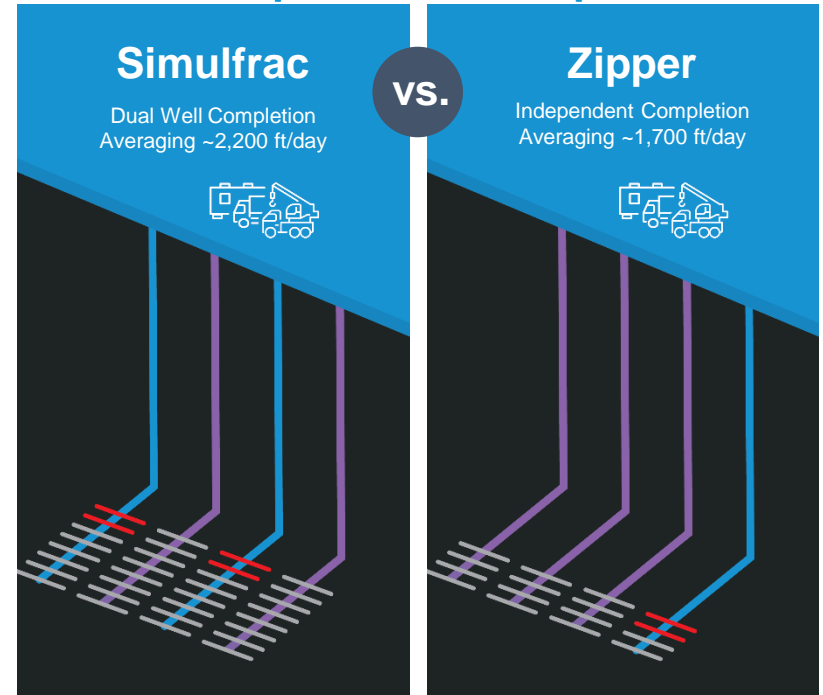
## U-Turn Wells



**~\$2 MM**

**Savings per Well<sup>(1)</sup>**

## Completion Techniques



### Simulfrac

Dual Well Completion  
Averaging ~2,200 ft/day

### Zipper

Independent Completion  
Averaging ~1,700 ft/day

**Active Stage**      **Previously Completed Stages**

**~\$250 K**

**Savings per Well<sup>(2)</sup>**

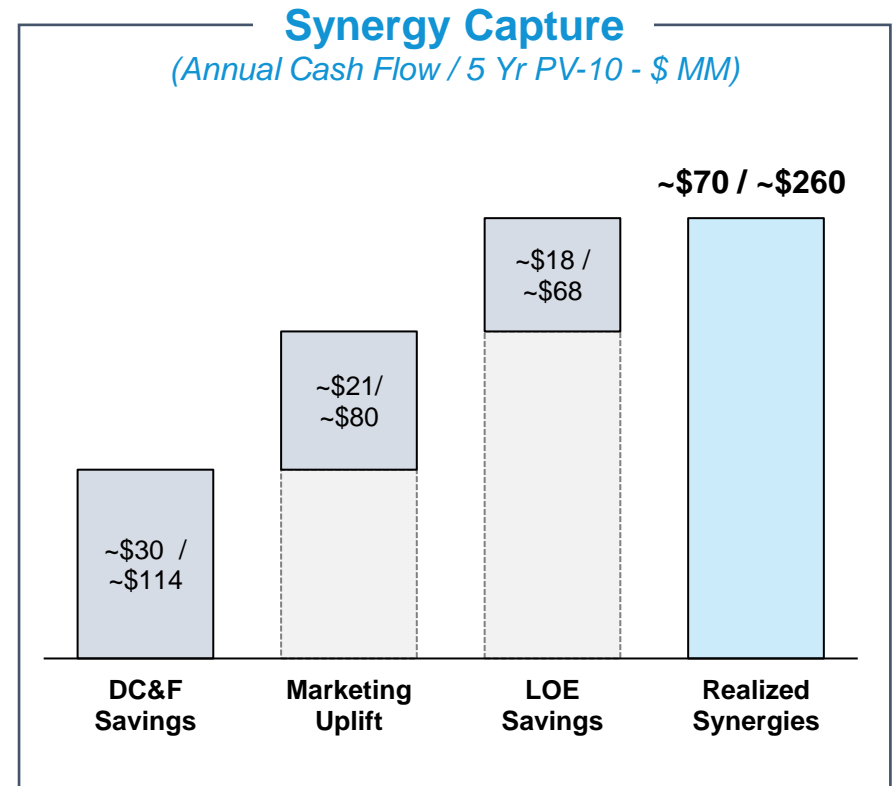
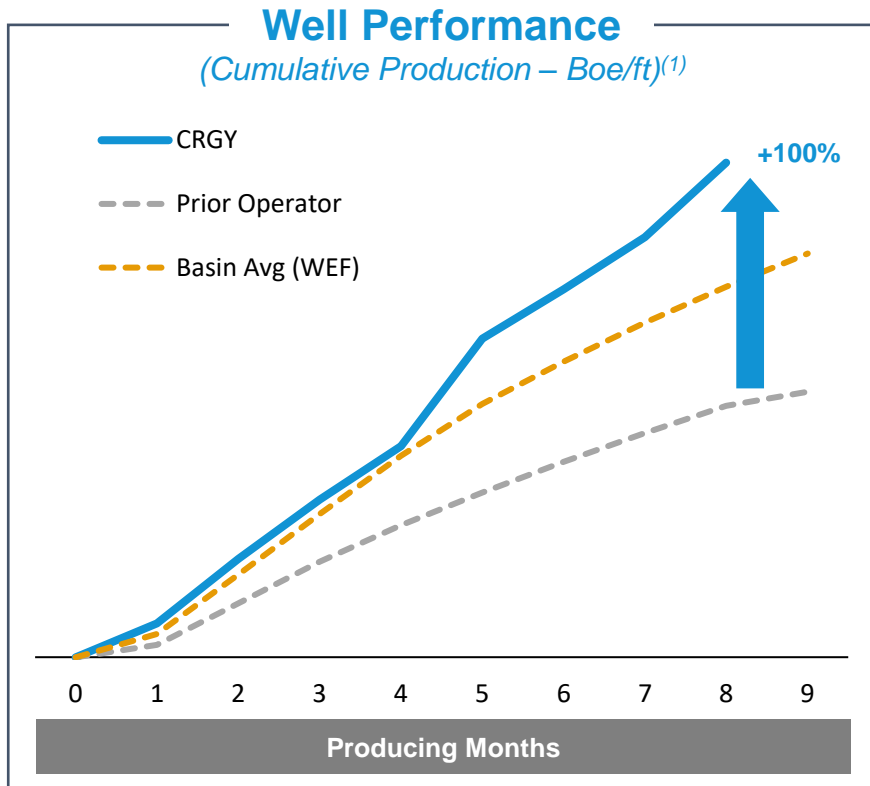
# Seamless Integration: Increasing SilverBow Synergy Target

*Initial Synergy Expectation Already Achieved with Efficient Integration to Date*

(\$ MM)	Initial Target	Captured To-Date	Revised Target	Synergy Progress
<b>Cost of Capital</b>	\$25 - 45	~\$36	~\$36	<ul style="list-style-type: none"> <li>Fully realized cost-of-capital savings from successful HY offering, tack-on and improved RBL pricing</li> </ul>
<b>Overhead</b>	~\$10	~\$15	~\$15	<ul style="list-style-type: none"> <li>Redesigned combined operating organization for increased efficiency</li> <li>Eliminated duplicative services and functions</li> </ul>
<b>Operational (D&amp;C &amp; LOE)</b>	\$30 - 45	~\$15	~\$40 - 60	<ul style="list-style-type: none"> <li>Re-bid vendor contracts, leveraging relationships from both legacy companies</li> <li>Applying CRGY efficiencies to legacy SBOW assets</li> </ul>
<b>Total Synergies</b>	<b>\$65 - 100</b>	<b>~\$66</b>	<b>~\$90 - 110</b>	<b>Anticipate capturing the majority by year-end 2025</b>

# Continued Outperformance from Western EF Acquisitions

*Improved Operations and Cash Flow Drive Significant Incremental Returns; \$260 MM of Synergy PV-10 on \$850 MM of Combined Purchase Price*



**~100%**

Improvement in Well Recoveries Since Taking Over Operations in Q3'23

**~\$70 MM Annually**  
**~\$260 MM 5 Yr PV-10**

Driving Significant Increase in Cash Flow & Value

# Uinta Quarterly Highlights:

*Proven Oil Resource with Multi-Year Development Inventory*

*Acquired Asset in Q1'22 for Production Value; Driving Incremental Returns Through Attractive Development*



## Development Program Generating Attractive Returns

- Activity to date generating 2.0x+ MOIC

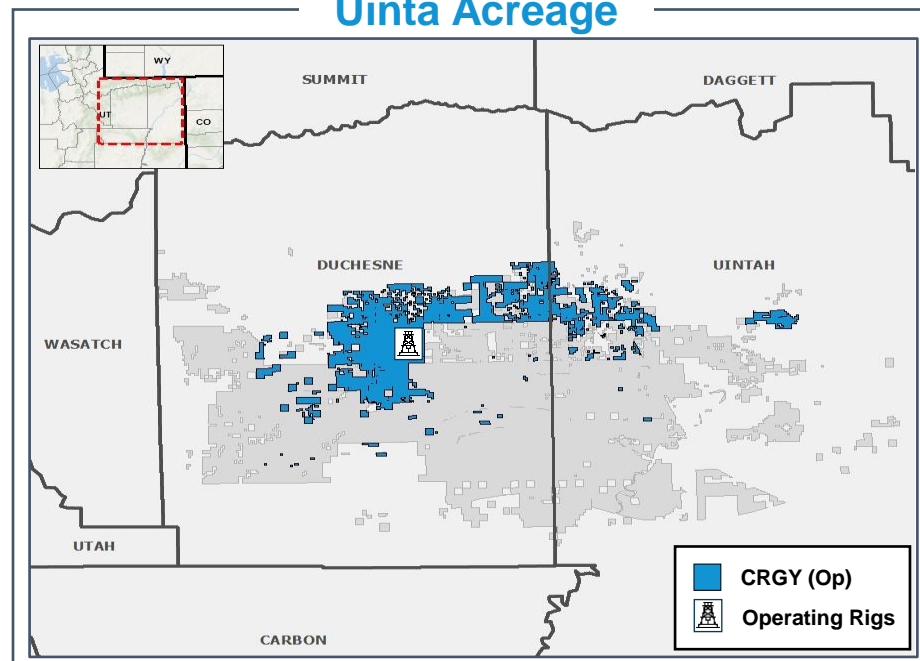


## Activity Remains Largely Focused on Core Uteland Butte Formation



## Prudent Delineation of Substantial Stacked Resource Opportunity

### Uinta Acreage



### Q3 Operational Results

Net Production	Mboe/d	~24
	% Oil <sup>(1)</sup>	~62%
Capital Spend – \$ MM		~\$60
Net Activity (Gross / Net)	Spuds	5 / ~2
	TiLs	10 / ~10

# Prudently Developing Uinta's Resource Potential



**Industry Actively Delineating Significant Stacked Pay Resource**



**Monitoring Offset Operator Data Without Committing At-Risk CRGY Capital**



**Thoughtful CRGY Capital Spend to Capture Incremental Resource as It's Derisked**

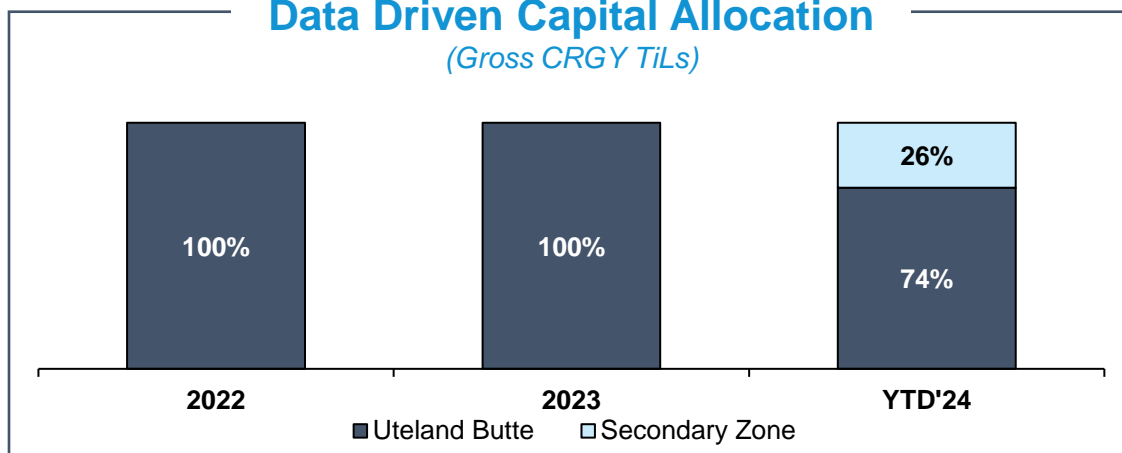
- **Drilling JV to test eastern extent of CRGY acreage with no upfront capital**

## Attractive Stacked Resource Play

Prospective Benches	Peers
Garden Gulch	✓
Upper Douglas Creek	✓
Middle Douglas Creek	✓
Lower Douglas Creek	✓
Black Shale	✓
Castle Peak	✓
Castle Peak Lime	✓
Uteland Butte A	✓
Uteland Butte B	✓
Uteland Butte C	✓
Upper Wasatch 5	✓
Lower Wasatch 5	✓
Wasatch 4	✓
Wasatch 3	✓
Wasatch 2	-
Wasatch 1	-
Upper Flagstaff	✓
Middle Flagstaff	-
Lower Flagstaff	-

## Data Driven Capital Allocation

(Gross CRGY TiLs)



# Successful Track Record of Accretive Acquisitions

More Than Doubled in Scale Since Public Listing Through Consistent Execution



## Focused in Regions Where We Currently Operate

- Eagle Ford & Rockies



## Consistent Underwriting Criteria

- Cash-on-cash returns, equity accretion and strong balance sheet

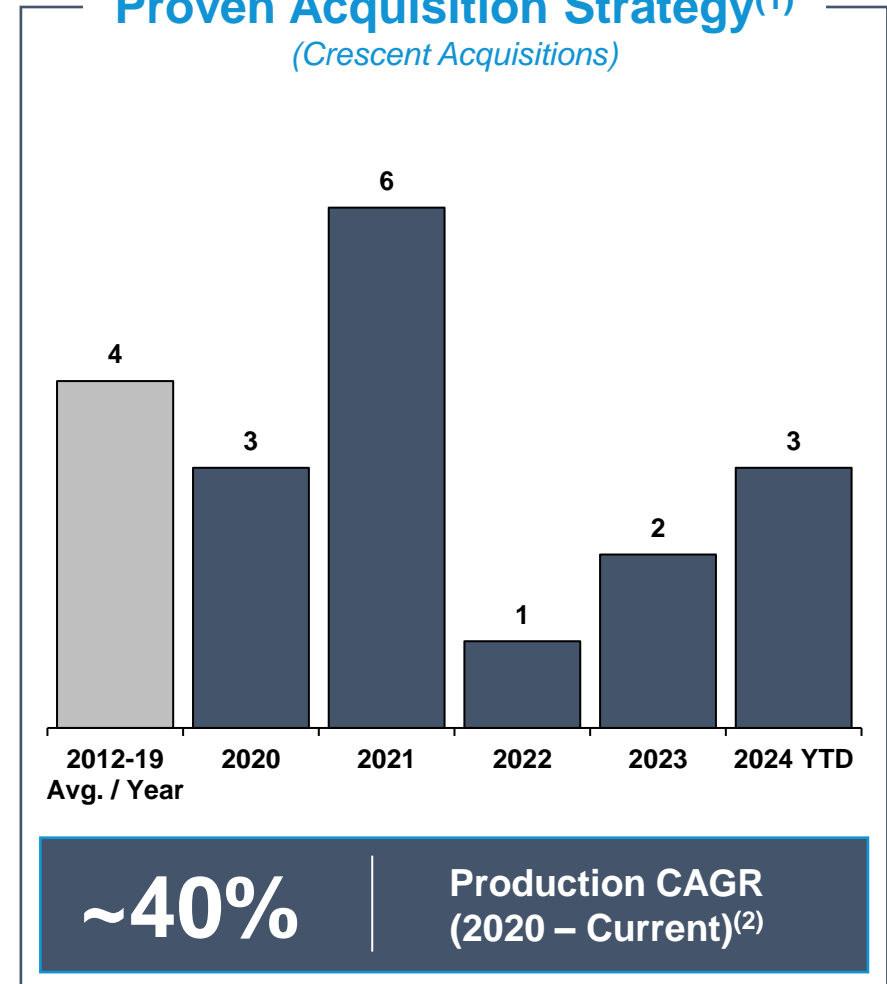


## Driving Incremental Returns with Improved Performance and Synergies

- Operational outperformance drives M&A success

## Proven Acquisition Strategy<sup>(1)</sup>

(Crescent Acquisitions)



# Closed Accretive Central Eagle Ford Bolt-On 10/1

*Low Decline Oil Production and High-Return Inventory Offset Existing EF Assets*



**Strong Investment Returns & Accretive to Key Financial Metrics**



**Complementary Operations Directly Offset Core Position**

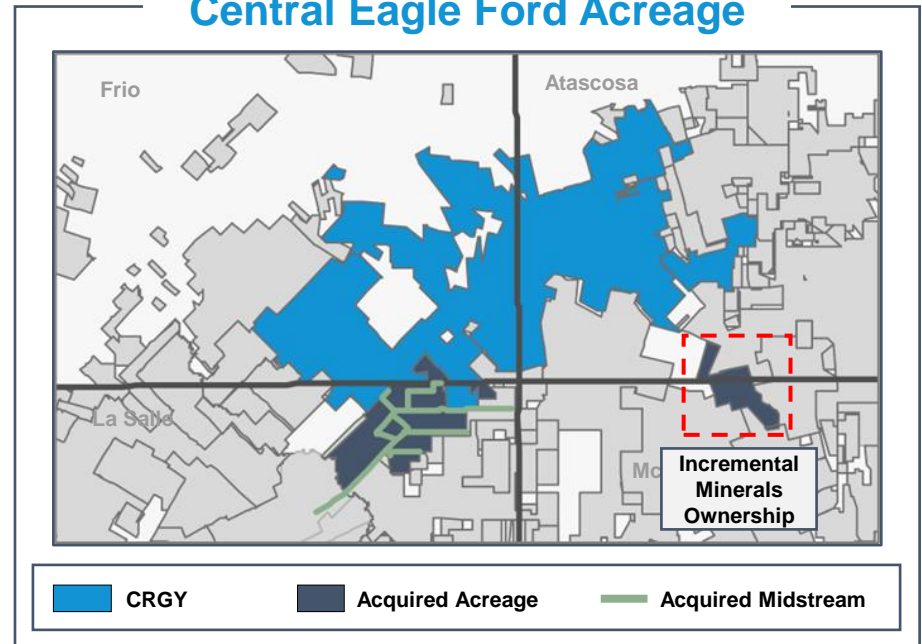


**High-Return Drilling Inventory; Immediately Competes for Capital**



**Minerals, Surface & Midstream Ownership Enhances Flexibility**

## Central Eagle Ford Acreage



## Asset Statistics

**~1 Mboe/d<sup>(1)</sup>**  
(2H'24E Net Prod)

**~85%**  
(Oil-Weighting)

**~23%**  
(Decline Rate)

**~5.3k / ~13.0k**  
(Net Royalty / Net WI Acres)

**~30 / ~23**  
(Gross / Net Op Locations)

**>3.5k**  
(Surface Acres)



# “BB” Balance Sheet Reflects Financial Strength

## Targeting Investment Grade Balance Sheet Metrics Through Cycles



**Maintain Ample Liquidity:**  
Current liquidity is ~3x our  
>\$500 MM target



**Balance Sheet Flexibility:**  
No near-term maturities



**Active Hedge Program:**  
Reduces cash flow variability  
& supports balance sheet

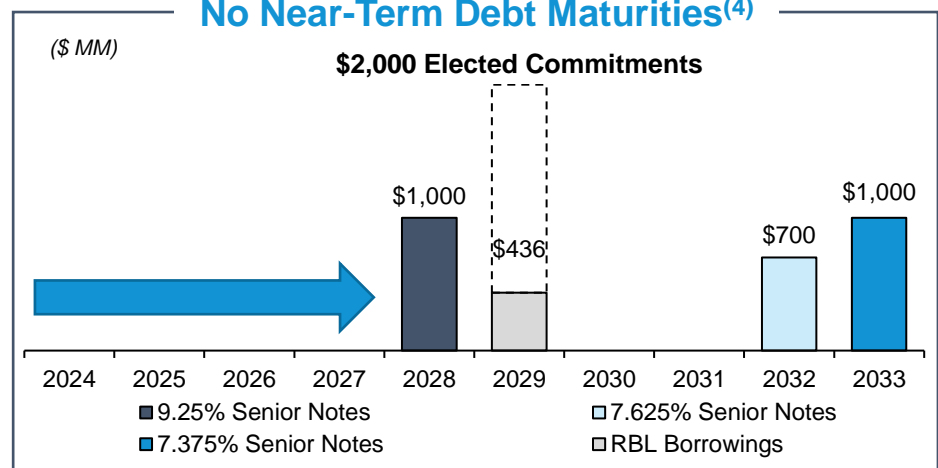


**Opportunistic Portfolio Optimization:** Non-core  
divestitures can accelerate  
debt repayment; \$50 MM YTD

### Commitment to Balance Sheet Strength

<b>Current Leverage<sup>(1)</sup></b>	<b>Leverage Target / Max</b>	<b>Total Liquidity<sup>(2)</sup></b>
1.5x	1.0x / 1.5x	~\$1.5 BN
<b>Fitch<sup>(3)</sup></b>	<b>Moody's<sup>(3)</sup></b>	<b>S&amp;P<sup>(3)</sup></b>
BB- / BB-	Ba3 / B1	B+ / BB-
<b>Outlook:</b>	<b>Outlook:</b>	<b>Outlook:</b>
Stable	Stable	Positive

### No Near-Term Debt Maturities<sup>(4)</sup>



(1) Crescent defines Net LTM Leverage as the ratio of consolidated net debt to consolidated Adjusted EBITDAX (non-GAAP) as defined and calculated under its Revolving Credit Facility. Net LTM Leverage is a non-GAAP financial measure. For a reconciliation to the comparable GAAP measure, see Appendix.

(2) Liquidity based on RBL Elected Commitment of \$2,000 MM less amount drawn less outstanding letters of credit plus cash outstanding.

(3) See "Credit Ratings" in Disclaimer on page 2 for additional information on credit ratings.

(4) Total net debt as of 9/30/24. RBL borrowings net of cash on the balance sheet.

# Decade-Plus History of Returning Cash to Shareholders

Providing Shareholders with Consistent and Peer-Leading Fixed Dividend

## Return of Capital Framework:

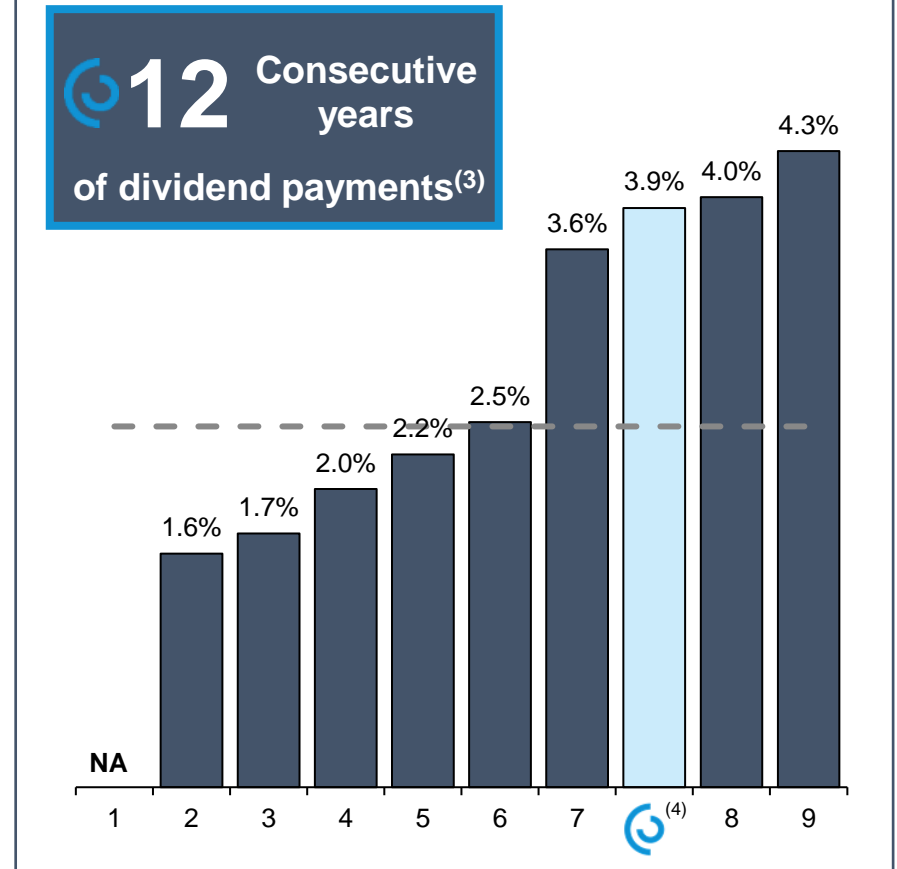
Priority **#1** Fixed Dividend:

- **\$0.12 / share per quarter**

Priority **#2** \$150 MM Buyback Authorization<sup>(1)</sup>:

- **~\$30 MM exercised to date – 20% of authorized**
- **Weighted average share buyback price of \$10.07**

## Fixed Dividend Yield Comparison<sup>(2)</sup>



Note: Any payment of future dividends is subject to Board approval and other factors.

(1) Two-year term implemented on 3/4/24.

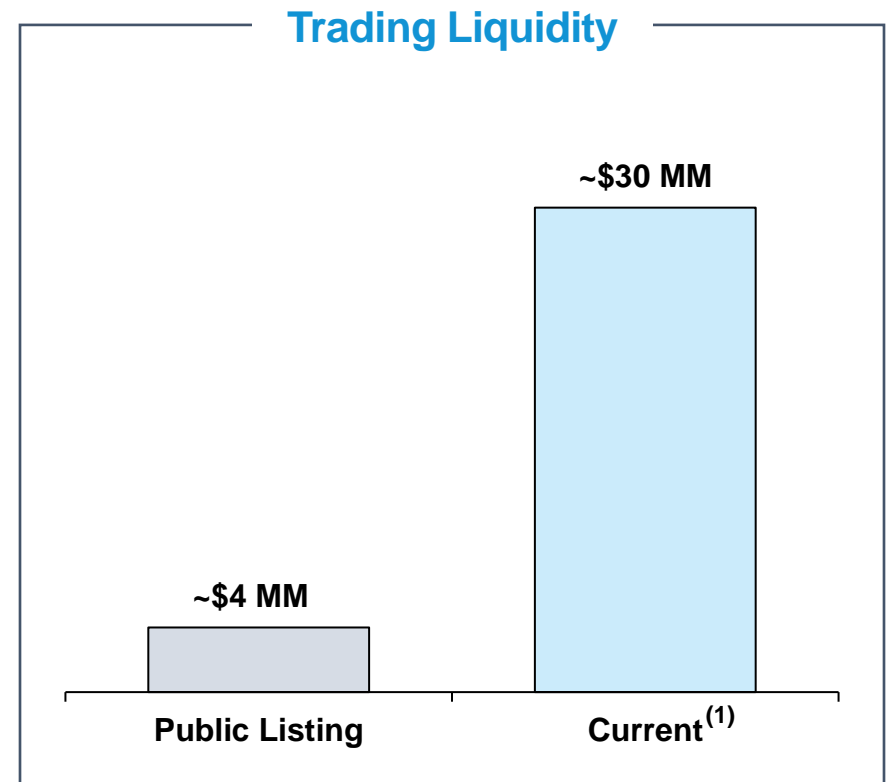
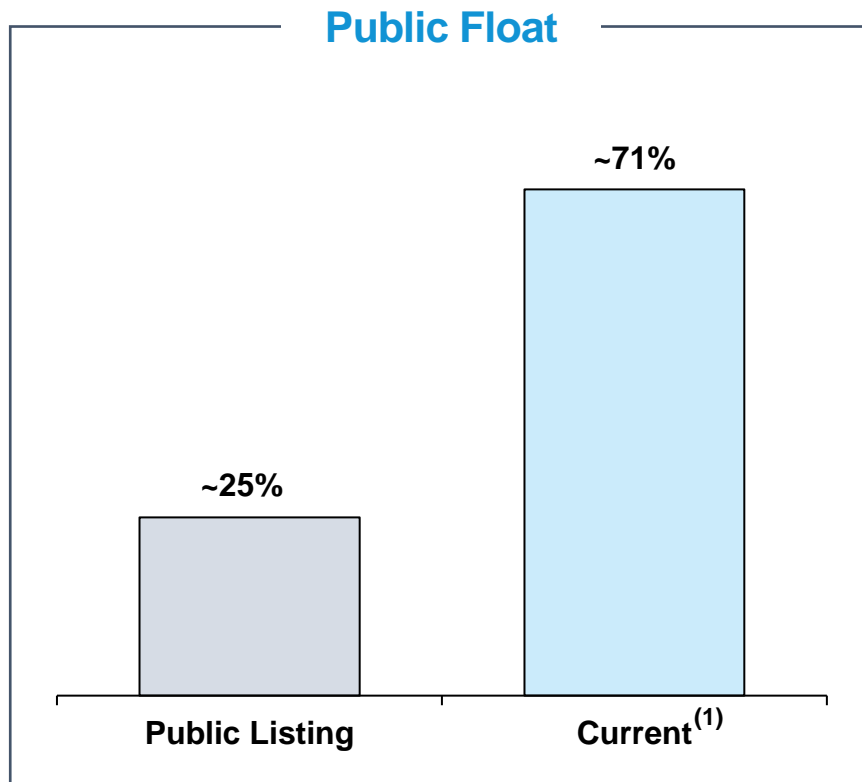
(2) Public company information based on latest filings. Excludes buybacks and variable dividends. Market data as of 9/30/24. Peers include BTE, CIVI, CRC, MGY, MTDR, MUR, NOG, SM and VTLE.

(3) Represents Crescent and its predecessors.

(4) Assumes \$0.12 per share quarterly CRGY dividend. Dividend yield based on CRGY share price of \$12.30 as of 10/21/24.

# Transformed Equity Positioning Since Public Listing

*Recent S&P 600 Inclusion Generating Stable, Passive Ownership; Index Weighting to Expand as Float Increases*



**~3x**

Increase in Public Float  
Since Public Listing

**>7x**

Increase in Trading Liquidity  
Since Public Listing



**Crescent  
Energy**

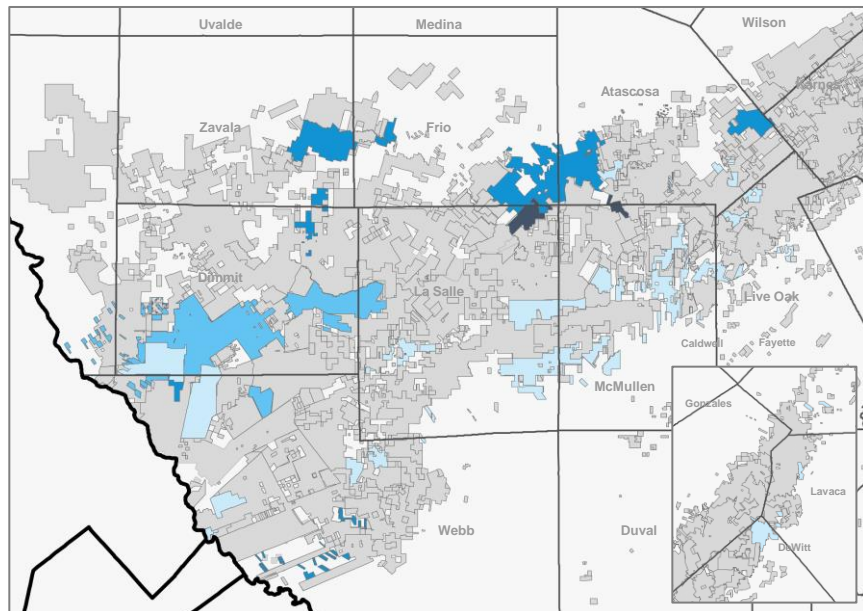
# Appendix

# Premier Eagle Ford Position

## Top Three Eagle Ford Operator Alongside EOG and ConocoPhillips

### Leading Eagle Ford Position

More than doubled net acres, production and inventory over the last 2 years

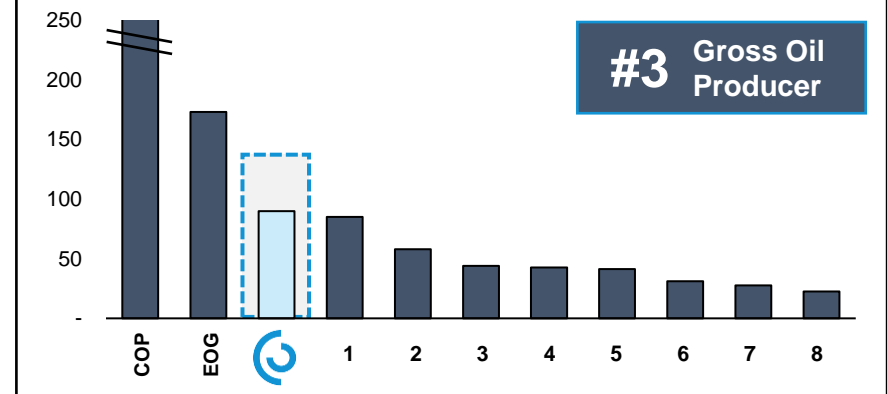


**Crescent Energy  
Eagle Ford  
Growth**

- 2022 Crescent Footprint
- 2023 Acquisitions
- SilverBow Acquisition
- Central Eagle Ford Bolt-On

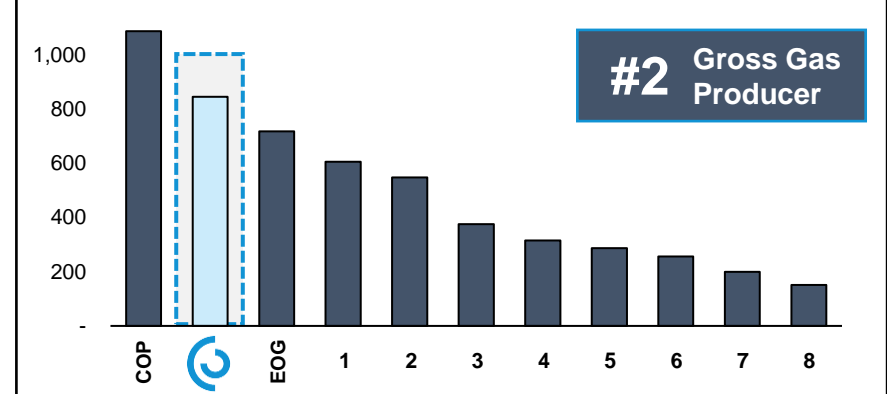
### Eagle Ford Oil Production<sup>(1)</sup>

(Gross Operated - Mbbls/d)



### Eagle Ford Gas Production<sup>(1)</sup>

(Gross Operated - MMcf/d)



Source: Enverus as of 9/30/24.

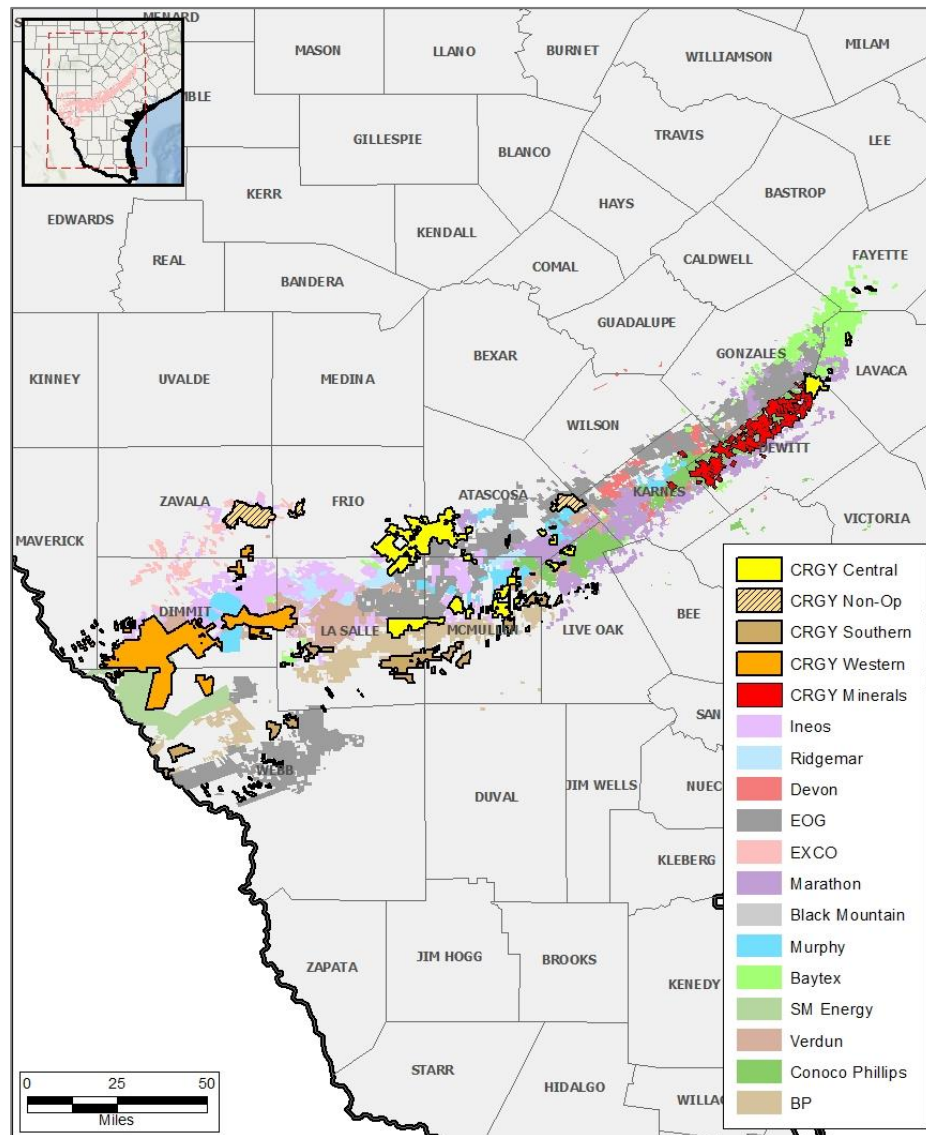
(1) Based on trailing 3 month average production for months with complete data (Apr-Jun). Includes largest 10 operators besides pro forma CRGY. Oil peers include BP, BTE, COP, DVN, EOG, INEOS, MGY, SM, Wildfire and Verdun. Gas peers include BP, COP, DVN, EOG, KTG, Lewis, MGY, Pursuit, SM and Verdun. COP pro forma for announced MRO acquisition.

# Eagle Ford Asset Detail:

## Premier Position with Attractive Commodity Diversification

### Asset Detail

	Operated			
	Central	Southern	Western	Non-Op
<b>Net Acres</b>	~160k	~100k	~165k	~33k
<b>Counties</b>	Live Oak, Atascosa, McMullen, La Salle, DeWitt, Lavaca, Frio	Webb, La Salle, McMullen, Live Oak	Dimmit, Webb, Maverick, La Salle	Zavala, Frio, Atascosa, Webb
<b>Avg. WI / NRI<sup>(1)</sup></b>	~92% / ~71%	~90% / ~67%	~62% / ~46%	~38% / ~30%
<b>% Oil</b>	~60%	~0%	~45%	~80%
<b>Current Rigs</b>	3			0 – 1
<b>Gross Locations<sup>(2)</sup></b>				
<b>Low-Risk</b>	~385	~70	~400	~75
<b>Total</b>	~695	~225	~585	~75
<b>MOIC<sup>(3)</sup></b>	>2.0x	>2.0x	>2.0x	>2.0x
<b>DC&amp;F \$ / ft<sup>(4)</sup></b>	~\$850	~\$975	~\$775	~\$930
<b>'24 Avg. Lateral</b>	~8,000'	~10,500'	~9,000'	~10,250'
<b>Takeaway</b>	Premium Gulf Coast pricing (MEH)			



Note: Map based on Enverus operator shapefiles. Location counts as of year end 2023.

(1) Western Eagle Ford % oil and working interest on remaining development is slightly higher than developed acreage.

(2) Low risk locations represent Lower Eagle Ford and high-confidence Austin Chalk. Total locations include preliminary estimates for remaining Austin Chalk and Upper Eagle Ford from YE'23 3P databases.

(3) "MOIC" represents multiple on invested capital or total projected cash flow divided by development cost at mid-cycle pricing of \$60/Bbl WTI and \$3.25/MMBtu HH with related well cost environment.

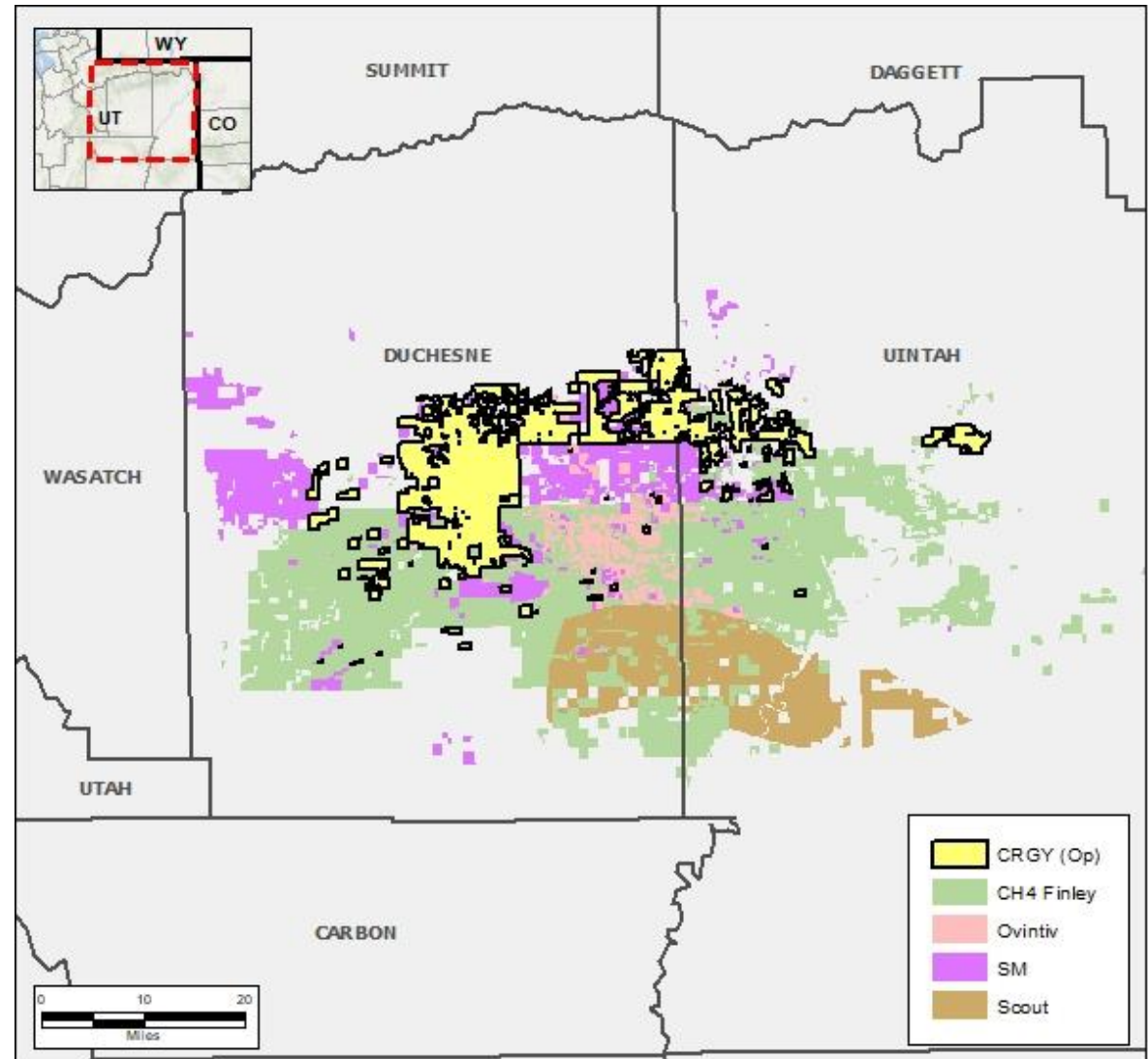
(4) DC&F costs represent current expectations by area. Reflects weighted average costs for standalone Crescent and SilverBow assets within each area before the impact of expected synergies.

# Uinta Asset Detail:

## Proven Oil Resource with Multi-Year Development Inventory

### Asset Detail

	Uinta
Net Acres	~145k
Counties	Duchesne and Uintah
Avg. WI / NRI	~85% / ~70%
% Oil <sup>(1)</sup>	~80%
Current Rigs	1
<b>Gross Locations<sup>(2)</sup></b>	
Low-Risk	~250
Total	~650
MOIC <sup>(3)</sup>	>2.0x
DC&F \$ / ft	~\$950
'24 Avg. Lateral	~10,000'
Takeaway	High-value crude with secured capacity



Note: Map based on Enverus operator shapefiles. Location counts as of year end 2023.

(1) Future development inventory is ~80% oil.

(2) Low risk locations represent Uteland Butte B and C. Total locations include preliminary Douglas Creek, Castle Peak and Wasatch from YE'23 3P database.

(3) "MOIC" represents multiple on invested capital or total projected cash flow divided by development cost at mid-cycle pricing of \$60/Bbl WTI and \$3.25/MMBtu HH with related well cost environment.



# Hedge Position: Liquids

	Q4 2024	FY 2025 <sup>(1)</sup>	FY 2026 <sup>(2)</sup>
<b>NYMEX WTI (Bbls, \$/Bbl)</b>			
<b>Swaps</b>			
Total Volumes	3,280,730	6,441,500	2,476,050
Total Daily Volumes	35,660	17,648	6,784
WA Swap Price	\$71.93	\$72.68	\$70.82
<b>Collars</b>			
Total Volumes	2,806,000	6,123,500	1,003,000
Total Daily Volumes	30,500	16,777	2,748
WA Long Put Price	\$63.15	\$61.38	\$64.73
WA Short Call Price	\$81.29	\$79.62	\$74.78
<b>ICE Brent (Bbls, \$/Bbl)</b>			
<b>Swaps</b>			
Total Volumes	36,800	--	--
Total Daily Volumes	400	--	--
WA Swap Price	\$78.19	--	--
<b>Collars</b>			
Total Volumes	55,200	365,000	--
Total Daily Volumes	600	1,000	--
WA Long Put Price	\$65.00	\$65.00	--
WA Short Call Price	\$100.00	\$91.61	--
<b>MEH Differential (Bbls, \$/Bbl)</b>			
<b>Swaps</b>			
Total Volumes	2,500,500	10,945,500	2,006,000
Total Daily Volumes	27,179	29,988	5,496
WA Swap Price	\$1.51	\$1.69	\$1.95
<b>CMA Roll (Bbls, \$/Bbl)</b>			
<b>Swaps</b>			
Total Volumes	2,622,000	6,570,000	--
Total Daily Volumes	28,500	18,000	--
WA Swap Price	\$0.51	\$0.43	--
<b>Total NGLs (Bbls, \$/Bbl)</b>			
<b>Swaps</b>			
Total Volumes	496,800	1,460,000	--
Total Daily Volumes	5,400	4,000	--
WA Swap Price	\$25.92	\$23.88	--

Note: Hedge position as of September 30, 2024. Includes hedge contracts beginning October 1, 2024.

(1) The FY 2025 WTI collar contracts include 4,000 bbl/d of collars that may be extended at the option of the counterparty.

(2) The FY 2026 WTI swap contracts include 4,000 bbl/d of swaptions and collars that may be extended at the option of the counterparty.

# Hedge Position: Gas

	Q4 2024	FY 2025	FY 2026
<b>NYMEX Henry Hub (MMBtu, \$/MMBtu)</b>			
<b>Swaps</b>			
Total Volumes	26,420,370	55,205,000	41,745,000
Total Daily Volumes	287,178	151,247	114,370
WA Swap Price	\$3.91	\$3.97	\$3.98
<b>Collars</b>			
Total Volumes	8,465,000	74,009,000	40,100,000
Total Daily Volumes	92,011	202,764	109,863
WA Long Put Price	\$3.66	\$3.12	\$3.02
WA Short Call Price	\$4.92	\$5.74	\$4.65
<b>HSC Differential Swaps (MMBtu, \$/MMBtu)</b>			
<b>Swaps</b>			
Total Volumes	25,765,000	84,530,000	76,600,000
Total Daily Volumes	280,054	231,589	209,863
WA Swap Price	(\$0.33)	(\$0.29)	(\$0.44)
<b>NGPL TXOK Differential Swaps (MMBtu, \$/MMBtu)</b>			
<b>Swaps</b>			
Total Volumes	2,300,000	14,600,000	--
Total Daily Volumes	25,000	40,000	--
WA Swap Price	(\$0.52)	(\$0.37)	--
<b>Rex Z3 Differential Swaps (MMBtu, \$/MMBtu)</b>			
<b>Swaps</b>			
Total Volumes	620,000	--	--
Total Daily Volumes	6,739	--	--
WA Swap Price	(\$0.36)	--	--
<b>Transco St 85 (Z4) Differential Swaps (MMBtu, \$/MMBtu)</b>			
<b>Swaps</b>			
Total Volumes	1,269,600	5,037,000	--
Total Daily Volumes	13,800	13,800	--
WA Swap Price	\$0.23	\$0.32	--
<b>CIG Rockies Differential Swaps (MMBtu, \$/MMBtu)</b>			
<b>Swaps</b>			
Total Volumes	1,196,000	--	--
Total Daily Volumes	13,000	--	--
WA Swap Price	(\$0.01)	--	--

# Per Unit Performance

	For the three months ended		
	September 30, 2024	September 30, 2023	June 30, 2024
<b>Average daily net sales volumes:</b>			
Oil (Mbbbls/d)	86	72	73
Natural gas (MMcf/d)	554	359	372
NGLs (Mbbbls/d)	40	25	30
<b>Total (Mboe/d)</b>	<b>219</b>	<b>157</b>	<b>165</b>
<b>Average realized prices, before effects of derivative settlements:</b>			
Oil (\$/Bbl)	\$69.19	\$75.70	\$75.68
Natural gas (\$/Mcf)	1.55	2.18	1.51
NGLs (\$/Bbl)	23.53	24.10	24.55
Total (\$/Boe)	35.50	43.73	41.27
<b>Average realized prices, after effects of derivative settlements:</b>			
Oil (\$/Bbl)	\$66.93	\$66.50	\$67.94
Natural gas (\$/Mcf)	2.00	2.38	2.27
NGLs (\$/Bbl)	23.56	24.10	24.55
Total (\$/Boe) <sup>(1)</sup>	35.76	39.92	39.57
<b>Expense (per Boe)</b>			
Operating expense	\$16.23	\$18.74	\$19.61
Depreciation, depletion and amortization	12.50	12.91	14.19
General and administrative expense	7.93	3.04	3.15
<b>Non-GAAP and other expense (per Boe)</b>			
Adjusted operating expense, excluding production and other taxes <sup>(2)(3)</sup>	\$12.57	\$15.45	\$15.17
Production and other taxes	2.15	2.53	2.08
Adjusted Recurring Cash G&A <sup>(2)</sup>	1.13	1.42	1.44

(1) The realized price presented above does not include \$26.3 million received from the settlement of acquired oil, gas and NGL derivative contracts for the three months ended September 30, 2024. Does not include the \$14.0 million paid for the settlement of acquired oil derivative contracts for the three months ended September 30, 2023. Total average realized prices, after effects of derivatives settlements would have been \$37.07 and \$38.96/Boe for the three months ended September 30, 2024 and September 30, 2023, respectively.

(2) Non-GAAP financial measure. Please see "Reconciliation of Non-GAAP Measures" for discussion and reconciliations of such measures to their most directly comparable financial measures calculated and presented in accordance with U.S. generally accepted accounting principles ("GAAP").

(3) Adjusted operating expense excluding production and other taxes includes lease operating expense, workover expense, asset operating expense, gathering, transportation and marketing expense and midstream and other revenue net of expense.

# Adjusted EBITDAX & Levered Free Cash Flow

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## ***Adjusted EBITDAX & Levered Free Cash Flow***

Crescent defines Adjusted EBITDAX as net income (loss) before interest expense, loss from extinguishment of debt, income tax expense (benefit), depreciation, depletion and amortization, exploration expense, non-cash gain (loss) on derivatives, equity-based compensation, (gain) loss on sale of assets, other (income) expense and transaction and nonrecurring expenses. Additionally, We further subtract certain redeemable noncontrolling interest distributions made by OpCo and settlement of acquired derivative contracts. We include "Certain-redeemable noncontrolling interest distributions made by OpCo" to reflect Manager Compensation as if 100% of OpCo were owned and managed by the Company, to reflect consistent earnings and liquidity measures not impacted by the amount of OpCo's ownership under management.

Adjusted EBITDAX is not a measure of performance as determined by GAAP. We believe Adjusted EBITDAX is a useful performance measure because it allows for an effective evaluation of our operating performance when compared against our peers, without regard to our financing methods, corporate form or capital structure. We exclude the items listed above from net income (loss) in arriving at Adjusted EBITDAX because these amounts can vary substantially within our industry depending upon accounting methods and book values of assets, capital structures and the method by which the assets were acquired. Adjusted EBITDAX should not be considered as an alternative to, or more meaningful than, net income (loss) as determined in accordance with GAAP, of which such measure is the most comparable GAAP measure. Certain items excluded from Adjusted EBITDAX are significant components in understanding and assessing a company's financial performance, such as a company's cost of capital and tax burden, as well as the historic costs of depreciable assets, none of which are reflected in Adjusted EBITDAX. Our presentation of Adjusted EBITDAX should not be construed as an inference that our results will be unaffected by unusual or nonrecurring items. Our computations of Adjusted EBITDAX may not be identical to other similarly titled measures of other companies. In addition, the Revolving Credit Facility and Senior Notes include a calculation of Adjusted EBITDAX for purposes of covenant compliance.

Crescent defines Levered Free Cash Flow as Adjusted EBITDAX less interest expense, excluding non-cash amortization of deferred financing costs, discounts, and premiums, loss from extinguishment of debt, excluding non-cash write-off of deferred financing costs, discounts, and premiums and SilverBow merger transaction related costs, current income tax benefit (expense), tax-related redeemable noncontrolling interest distributions made by OpCo and development of oil and natural gas properties. Levered Free Cash Flow does not take into account amounts incurred on acquisitions. Levered Free Cash Flow is not a measure of liquidity as determined by GAAP. Levered Free Cash Flow is a supplemental non-GAAP liquidity measure that is used by our management and external users of our financial statements, such as industry analysts, investors, lenders and rating agencies. We believe Levered Free Cash Flow is a useful liquidity measure because it allows for an effective evaluation of our operating and financial performance and the ability of our operations to generate cash flow that is available to reduce leverage or distribute to our equity holders. Levered Free Cash Flow should not be considered as an alternative to, or more meaningful than, Net cash flow provided by operating activities as determined in accordance with GAAP, of which such measure is the most comparable GAAP measure, or as an indicator of actual liquidity, operating performance or investing activities. Our computations of Levered Free Cash Flow may not be comparable to other similarly titled measures of other companies.

The following table reconciles Adjusted EBITDAX (non-GAAP) and Levered Free Cash Flow (non-GAAP) to net income (loss), the most directly comparable financial measure calculated in accordance with GAAP:

# Adjusted EBITDAX & Levered Free Cash Flow (Cont'd)

	For the three months ended	
	September 30, 2024	September 30, 2023
	(in thousands)	
Net income (loss)	(\$5,579)	\$(131,102)
Adjustments to reconcile to Adjusted EBITDAX:		
Interest expense	61,840	42,200
Loss from extinguishment of debt	36,513	—
Income tax expense (benefit)	(1,640)	(20,639)
Depreciation, depletion and amortization	251,498	186,492
Exploration expense	14,565	—
Non-cash (gain) loss on derivatives	(91,672)	197,138
Equity-based compensation expense	88,583	29,492
(Gain) loss on sale of assets	12	—
Other (income) expense	(1,631)	(917)
Certain RNCI Distributions made by OpCo <sup>(1)</sup>	(4,656)	(7,030)
Transaction and nonrecurring expenses <sup>(2)</sup>	56,311	7,989
Settlement of acquired derivative contracts <sup>(3)</sup>	26,291	(13,999)
Adjusted EBITDAX (non-GAAP)	\$430,435	\$289,624
Adjustments to reconcile to Levered Free Cash Flow:		
Interest expense, excluding non-cash amortization of deferred financing costs, discounts, and premiums	(57,854)	(35,373)
Current income tax benefit (expense)	(3,466)	470
Tax-related RNCI Contributions (Distributions) made by OpCo	(211)	(20)
Development of oil and natural gas properties	(211,215)	(94,431)
Levered Free Cash Flow (non-GAAP)	\$157,689	\$160,270

(1) In our calculation of Adjusted EBITDAX and Levered Free Cash Flow, we reflect Manager Compensation as if 100% of OpCo were owned and managed by the Company, to reflect consistent earnings and liquidity measures not impacted by the amount of OpCo's ownership under management.

(2) Transaction and nonrecurring expenses of \$56.3 million for the three months ended September 30, 2024 were primarily related to our merger costs, capital markets transactions and integration expenses. Transaction and nonrecurring expenses of \$8.0 million for the three months ended September 30, 2023 were primarily related to our Western Eagle Ford Acquisitions and system integration expenses.

(3) Represents the settlement of certain oil commodity derivative contracts acquired in connection with the SilverBow Merger and Uinta Transaction.

# Net LTM Leverage & PV-10 Reconciliation

## Net LTM Leverage

Crescent defines Net LTM Leverage as the ratio of consolidated total debt to consolidated Adjusted EBITDAX as calculated under the credit agreement (the "Credit Agreement") governing Crescent's Revolving Credit Facility. Management believes Net LTM Leverage is a useful measurement because it takes into account the impact of acquisitions. For purposes of the Credit Agreement, (i) consolidated total debt is calculated as total principal amount of Senior Notes, net of unamortized discount, premium and issuance costs, plus borrowings on our Revolving Credit Facility and unreimbursed drawings under letters of credit, less cash and cash equivalents and (ii) consolidated Adjusted EBITDAX includes certain adjustments to account for EBITDAX contributions associated with acquisitions the Company has closed within the last twelve months. Adjusted EBITDAX is a non-GAAP financial measure.

	September 30, 2024
	(in millions)
Total debt <sup>(1)</sup>	\$3,225
Less: cash and cash equivalents	(136)
Net debt for credit purposes	\$3,089
LTM Adjusted EBITDAX for Leverage Ratio	\$2,022
Net LTM Leverage	1.5x

## Standardized Measure Reconciliation to PV-10

CRGY Standalone (in millions)	For the year ended December 31, 2023	SBOW Standalone (in millions)	For the year ended December 31, 2023
Standardized measure of discounted future net cash flows	\$5,289	Standardized measure of discounted future net cash flows	\$2,319
Present value of future income taxes discounted at 10%	277	Present value of future income taxes discounted at 10%	345
Total Proved PV-10 at SEC Pricing	\$5,566	Total Proved PV-10 at SEC Pricing	\$2,664

# Adjusted Recurring Cash G&A

## Adjusted Recurring Cash G&A

Crescent defines Adjusted Recurring Cash G&A as general and administrative expense, excluding equity-based compensation and transaction and nonrecurring expenses, and including cash distributions initiated by Manager Compensation. We include "Certain RNCI distributions made by OpCo" to reflect Manager Compensation as if 100% of OpCo were owned and managed by the Company, to reflect consistent earnings and liquidity measures not impacted by the amount of OpCo's ownership under management. Management believes Adjusted Recurring Cash G&A is a useful performance measure because it excludes transaction and nonrecurring expenses and equity-based compensation and includes Manager Compensation as if 100% of OpCo were owned and managed by the Company to reflect consistent measures not impacted by the amount of OpCo's ownership under management, facilitating the ability for investors to compare Crescent's cash G&A expense against peer companies. As discussed elsewhere, these adjustments are made to Adjusted EBITDAX and Levered Free Cash Flow for historical periods and periods for which we present guidance.

	Three Months Ended	
	September 30, 2024	September 30, 2023
	(in thousands)	
General and administrative expense	\$159,677	\$43,831
Less: Equity-based compensation expense	(88,583)	(29,492)
Less: transaction and nonrecurring expenses <sup>(1)</sup>	(53,083)	(834)
Plus: Certain RNCI Distributions made by OpCo <sup>(2)</sup>	4,656	7,030
<b>Adjusted Recurring Cash G&amp;A</b>	<b>\$22,667</b>	<b>\$20,535</b>

(1) Transaction and nonrecurring expenses (G&A) of \$53.1 million for the three and nine months ended September 30, 2024, were primarily related to our SilverBow merger costs, capital markets transactions and integration expenses. Transaction and nonrecurring expenses of \$0.8 million for the three and nine months ended September 30, 2023, were primarily related system integration expenses.

(2) In our calculation of Adjusted EBITDAX and Levered Free Cash Flow, we reflect Manager Compensation as if 100% of OpCo were owned and managed by the Company, to reflect consistent earnings and liquidity measures not impacted by the amount of OpCo's ownership under management.





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