

Crescent Energy

*A Differentiated U.S Energy
Company*

November 2024



Disclaimer

The information in this presentation relates to Crescent Energy Company (the “Company” or “CRGY”) and contains information that includes or is based upon “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended (the “Securities Act”), and Section 21E of the Securities Exchange Act of 1934, as amended. All statements, other than statements of historical fact, included in this presentation, including statements regarding business, strategy, financial position, prospects, plans, objectives, forecasts and projections of the Company, are forward-looking statements. The words such as “estimate,” “budget,” “projection,” “would,” “project,” “predict,” “believe,” “expect,” “potential,” “should,” “could,” “may,” “plan,” “will,” “guidance,” “outlook,” “goal,” “future,” “assume,” “focus,” “work,” “commitment,” “approach,” “continue,” and similar expressions are intended to identify forward-looking statements, however forward-looking statements are not limited to statements that contain these words. The forward-looking statements contained herein are based on management’s current expectations and beliefs concerning future events and their potential effect on the Company and involve known and unknown risks, uncertainties and assumptions, which may cause actual results to differ materially from results expressed or implied by the forward-looking statements.

These risks include, among other things, the imprecise nature of estimating oil and gas reserves; the availability of additional economically attractive exploration, development and acquisition opportunities for future growth; the ability to integrate operations or realize any anticipated operational or corporate synergies and other benefits from the acquisition of SilverBow; unexpected operating conditions and results; elections and associated political volatility; the severity and duration of public health crises; weather, political, and general economic conditions, including the impact of sustained cost inflation, elevated interest rates and associated changes in monetary policy; federal and state regulations and laws; the impact of disruptions in the capital markets; geopolitical events such as the armed conflict in Ukraine and associated economic sanctions on Russia, the Israel-Hamas conflict and increased hostilities in the Middle East, including heightened tensions with Iran, Lebanon and Yemen; actions by the Organization of the Petroleum Exporting Countries (“OPEC”) and non-OPEC oil-producing countries, including the recent extension of production cuts by OPEC; the availability of drilling, completion and operating equipment and services; reliance on the Company’s external manager; commodity price volatility, including volatility due to ongoing conflict in Ukraine, Israel and the Middle East and other international and national factors; and the risks associated with commodity pricing and the Company’s hedging strategy. The Company believes that all such expectations and beliefs are reasonable, but such expectations and beliefs may prove inaccurate. Many of these risks, uncertainties and assumptions are beyond the Company’s ability to control or predict. Because of these risks, uncertainties and assumptions, readers are cautioned not to, and should not, place undue reliance on these forward-looking statements. The Company does not give any assurance (1) that it will achieve its expectations or (2) to any business strategies, earnings or revenue trends or future financial results. The forward-looking statements contained herein speak only as of the date of this presentation. Although the Company may from time to time voluntarily update its prior forward-looking statements, it disclaims any commitment to correct, revise or update any forward-looking statement, whether as a result of new information, future events or otherwise, except as required by applicable law. All subsequent written and oral forward-looking statements concerning the Company or other matters and attributable thereto or to any person acting on its behalf are expressly qualified in their entirety by the cautionary statements above. For further discussions of risks and uncertainties, you should refer to the Company’s filings with the U.S. Securities and Exchange Commission (“SEC”) that are available on the SEC’s website at <http://www.sec.gov>, including the “Risk Factors” section of the Company’s most recent Annual Report on Form 10-K and any subsequently filed Quarterly Reports on Form 10-Q.

This presentation provides disclosure of the Company’s proved reserves. Reserve engineering is a process of estimating underground accumulations of oil and natural gas that cannot be measured in an exact way. The accuracy of any reserve estimate depends on the quality of available data, the interpretation of such data and price and cost assumptions made by reservoir engineers. In addition, the results of drilling, testing and production activities may justify revisions of estimates that were made previously. If significant, such revisions would change the schedule of any further production and development drilling. Unless otherwise indicated, reserve and PV-10 estimates shown herein are based on a reserves report as of December 31, 2023 prepared by the Company’s independent reserve engineer in accordance with applicable rules and guidelines of the SEC. SEC pricing was calculated using the simple average of the first-of-the-month commodity prices for 2023, adjusted for location and quality differentials, with consideration of known contractual price changes.

This presentation includes certain financial measures that are not calculated in accordance with U.S. generally accepted accounting principles (“GAAP”). These measures include (i) Adjusted EBITDAX, (ii) Net Debt, (iii) Levered Free Cash Flow, (iv) Adjusted Recurring Cash G&A, (v) Adjusted Operating Expense Excluding Production & Other Taxes, (vi) Net LTM Leverage and (vii) PV-10. See the Appendix of this presentation for definitions and discussion of the Company’s non-GAAP metrics and reconciliations to the most comparable GAAP metrics. These non-GAAP financial measures are not measures of financial performance prepared or presented in accordance with GAAP and may exclude items that are significant in understanding and assessing the Company’s financial results. Therefore, these measures should not be considered in isolation, and users of any such information should not place undue reliance thereon. Due to the forward-looking nature of certain non-GAAP measures presented in this presentation for the year ending December 31, 2024, including Levered Free Cash Flow for such period, no reconciliations of this non-GAAP measure to its most directly comparable GAAP measure is available without unreasonable efforts. This is due to the inherent difficulty of forecasting the timing or amount of various reconciling items that would impact the most directly comparable forward-looking GAAP financial measure, that have not yet occurred, are out of the Company’s control and/or cannot be reasonably predicted. Accordingly, such reconciliation is excluded from this presentation. Forward-looking non-GAAP financial measures provided without the most directly comparable GAAP financial measures may vary materially from the corresponding GAAP financial measures.

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A Differentiated U.S. Energy Company

Combining Strong Operating and Investing Experience to Drive Sustainable Value Creation

Scaled & Balanced Portfolio

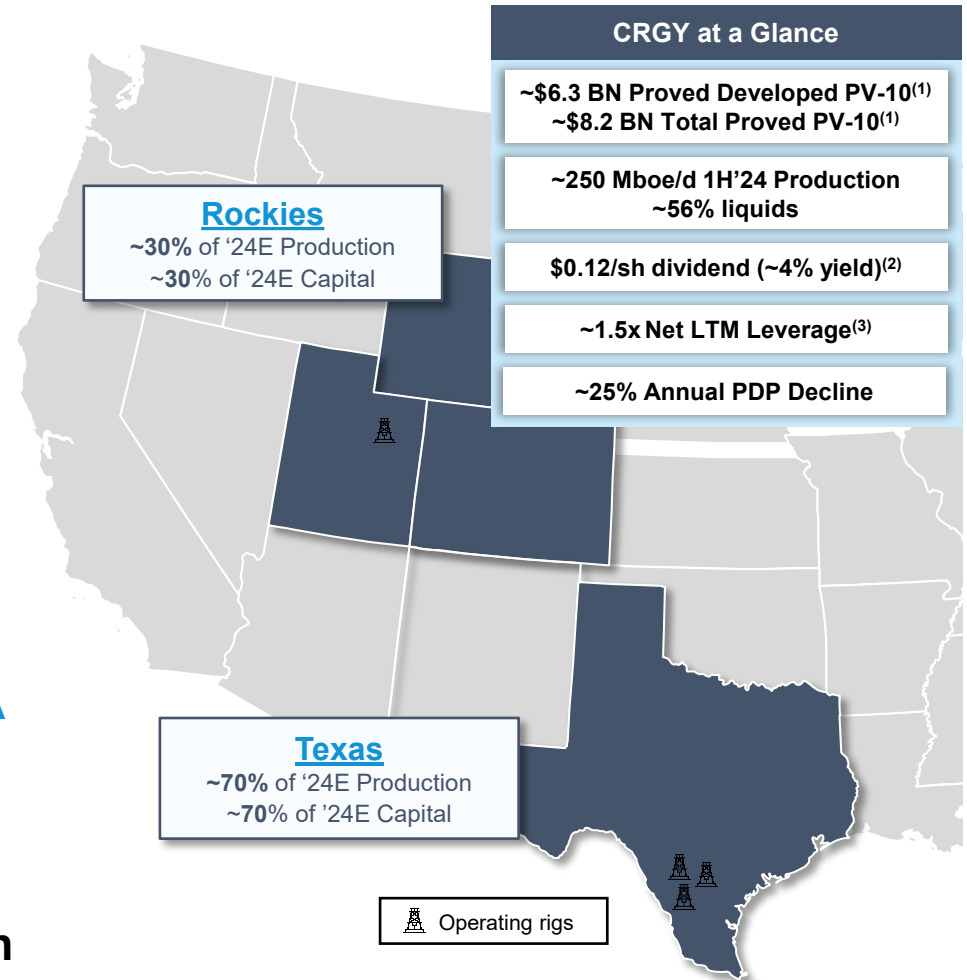
- Low decline PDP base
- Deep, high-quality inventory
- Premier Eagle Ford position

Substantial Cash Flow Generation

- Investor-first capital allocation
- Strong balance sheet
- Consistent return of capital

Returns-Driven Growth Through M&A

- Cash-on-cash investment returns
- More than doubled in scale since public listing
- Strong alignment on value creation



(1) PV-10 is a non-GAAP measure. Based on Crescent and SilverBow YE'23 reserves at YE'23 SEC pricing of \$78.22 / bbl for oil and \$2.64 / MMBtu for gas.

(2) Quarterly cash dividend declared on November 4, 2024, and to be paid on December 2, 2024, to holders of record on November 18, 2024. Any payment of future dividends is subject to Board approval and other factors. Dividend yield based on CRGY share price of \$12.26 as of 11/1/24.

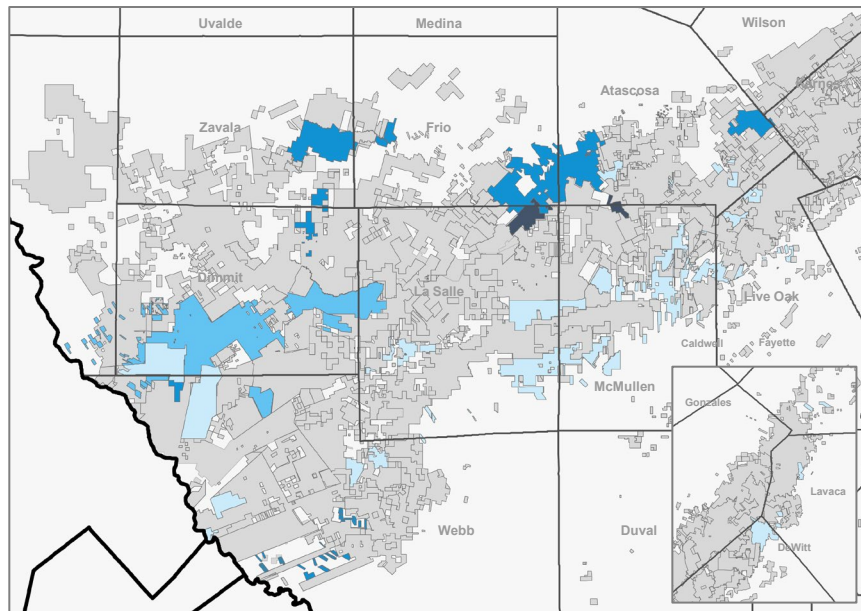
(3) Crescent defines Net LTM Leverage as the ratio of consolidated net debt to consolidated Adjusted EBITDAX (non-GAAP) as defined and calculated under its Revolving Credit Facility. Net LTM Leverage is a non-GAAP financial measure.

Premier Eagle Ford Position

Top Three Eagle Ford Operator Alongside EOG and ConocoPhillips

Leading Eagle Ford Position

More than doubled net acres, production and inventory over the last 2 years

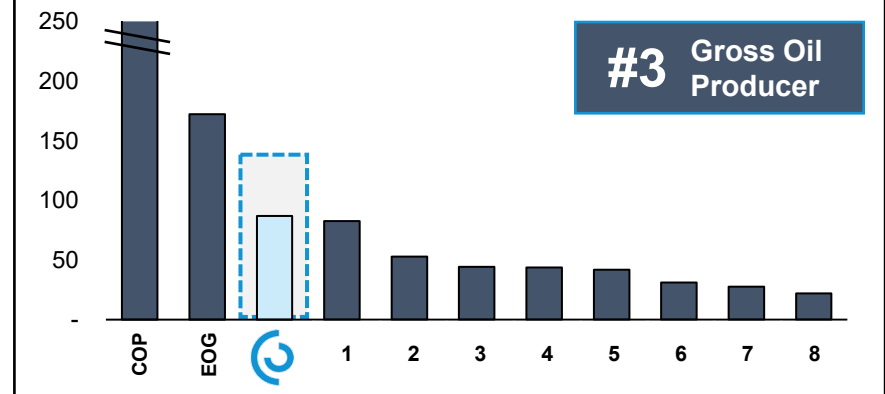


**Crescent Energy
Eagle Ford
Growth**

- 2022 Crescent Footprint
- 2023 Acquisitions
- SilverBow Acquisition
- Central Eagle Ford Bolt-On

Eagle Ford Oil Production⁽¹⁾

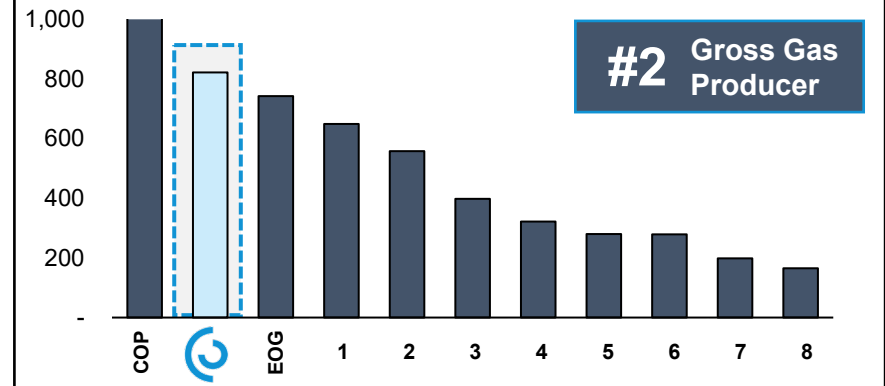
(Gross Operated - Mbbls/d)



#3 Gross Oil Producer

Eagle Ford Gas Production⁽¹⁾

(Gross Operated - MMcf/d)



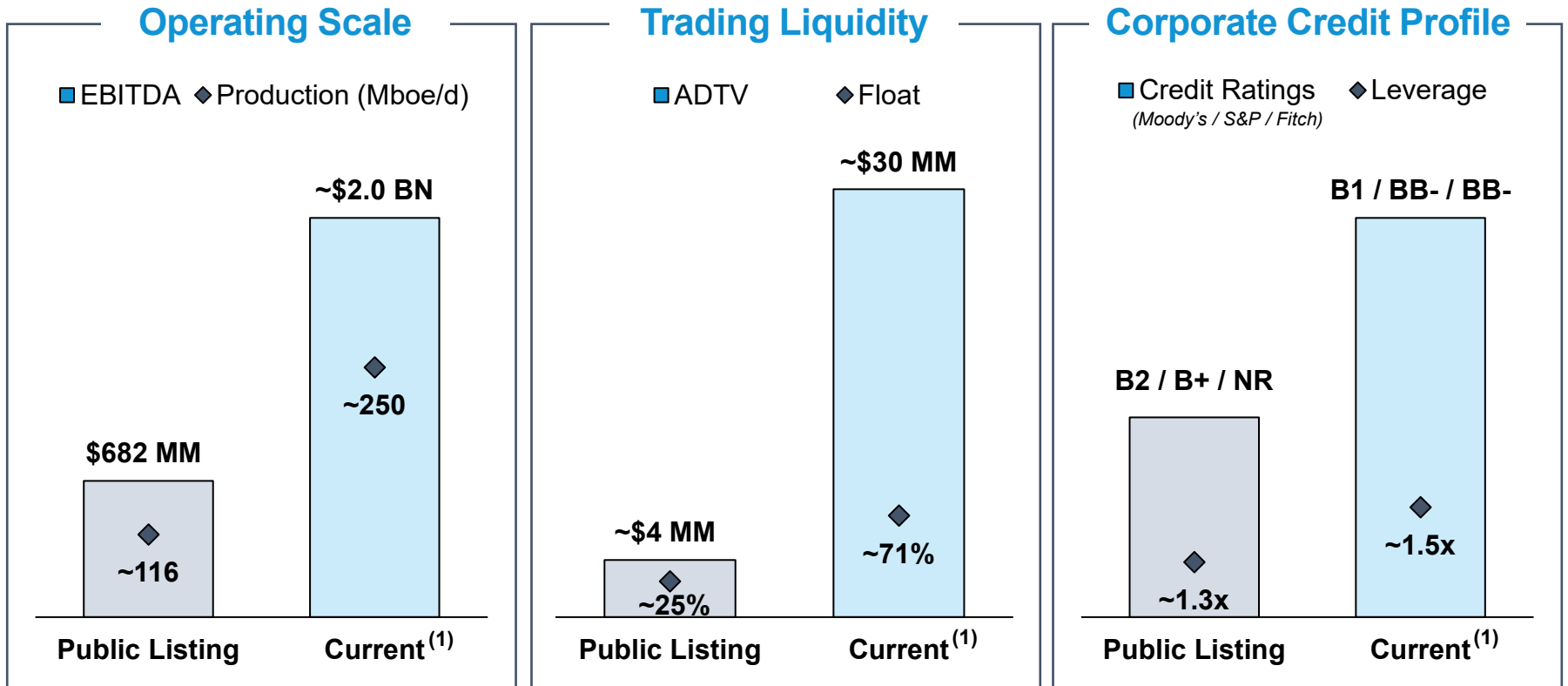
#2 Gross Gas Producer

Source: Enverus as of 11/1/24.

(1) Based on trailing 3 month average production for months with complete data (May-July). Includes largest 10 operators besides pro forma CRGY. Oil peers include BTE, COP, DVN, EOG, INEOS, MGY, MUR, SM, Wildfire and Verdun. Gas peers include BP, COP, DVN, EOG, KTG, Lewis, MGY, SM, Trinity and Verdun. COP pro forma for announced MRO acquisition.

Transformed Equity Positioning Since Public Listing

Recent S&P 600 Inclusion Generating Stable, Passive Ownership; Index Weighting to Expand as Float Increases



>2x

Increase in operating scale and cash flow generation

>7x

Increase in trading liquidity with significantly larger float

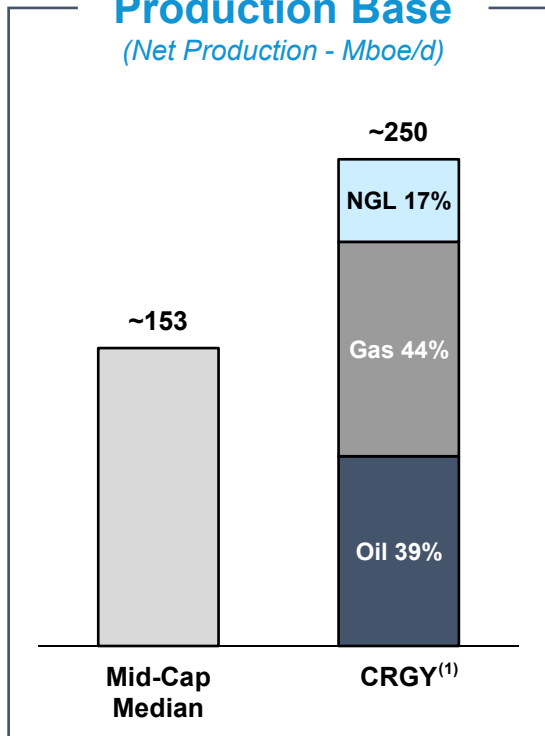
Meaningfully enhanced credit profile

Scaled and Balanced Asset Portfolio

Unique Combination of Stable, Low Decline Production with Deep Inventory

Scaled Production Base

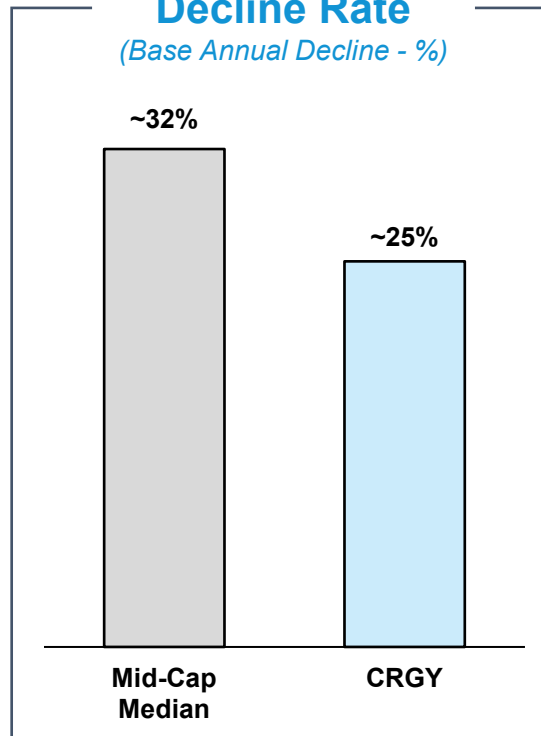
(Net Production - Mboe/d)



Balanced commodity mix with attractive long-term pricing exposure

Advantaged Decline Rate

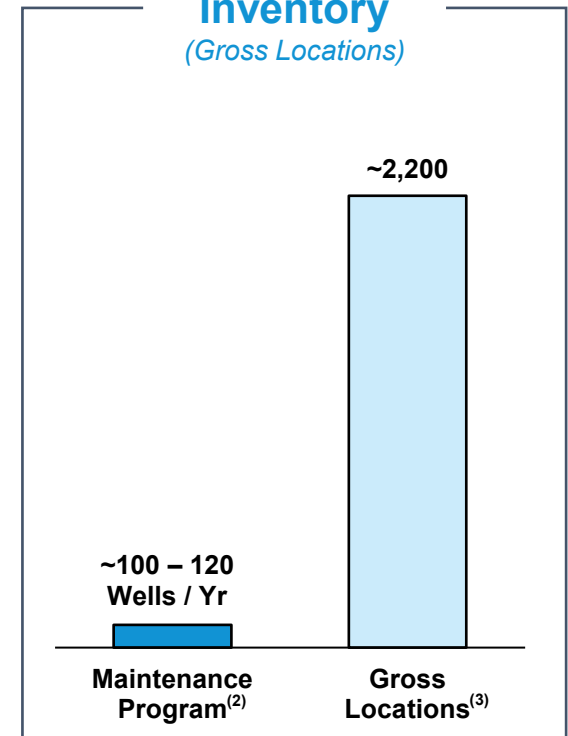
(Base Annual Decline - %)



Low decline production provides cash flow stability with lower capital intensity

Significant Inventory

(Gross Locations)



High-quality inventory supports attractive reinvestment and duration

Note: Mid-Cap peers include BTE, CIVI, CRC, MGY, MTDR, MUR, NOG, SM and VTLE.

(1) Represents rounded 1H'24 production (adjusted for Silverbow acquisition).

(2) Assumes annual 4 rig program across asset portfolio to maintain flat production.

(3) Does not constitute or represent reserves as defined by the SEC and is not intended to be representative of anticipated future well results or aggregate production volumes. Such metric is inherently more uncertain than proved reserve estimates prepared in accordance with SEC guidelines.

Leading Decline Rate and Reserve Life

Differentiated Asset Stability Alongside Long-Term Portfolio Duration

25%

% NTM Decline Rate

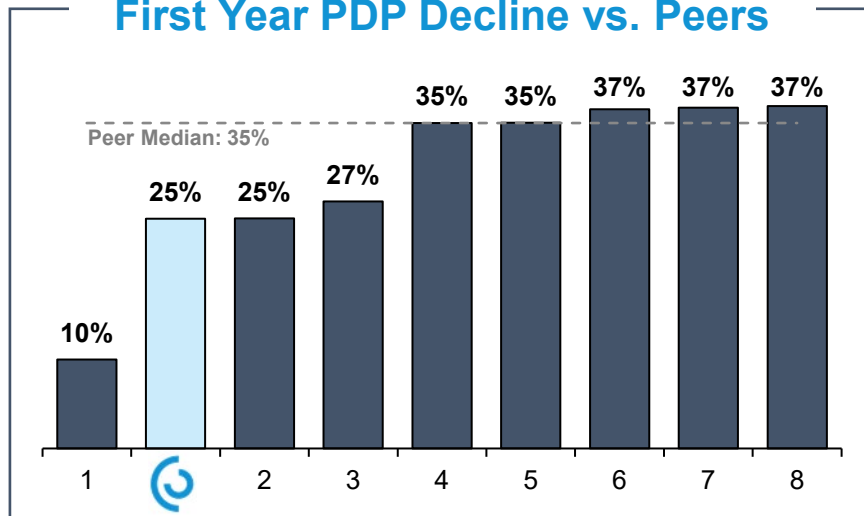
11 Years

Proved Reserve Life

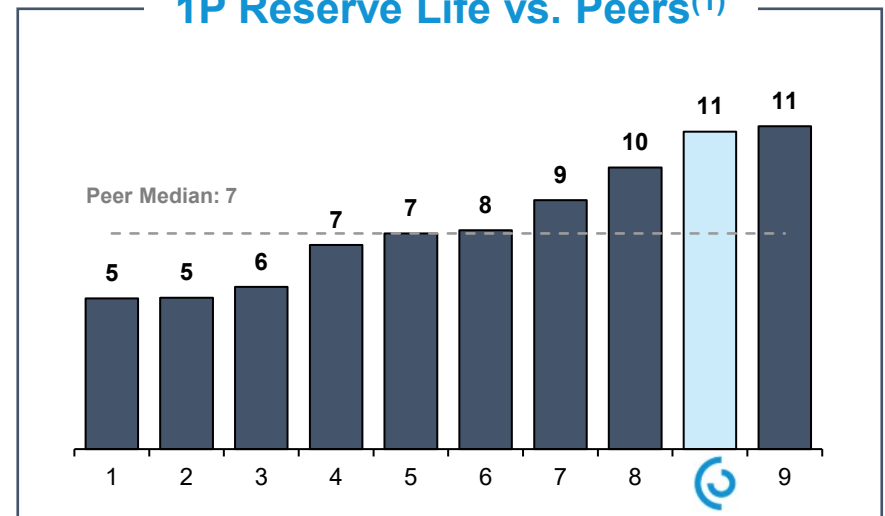
Peers Replace ~42% More Production Each Year

~47% Longer Reserve Life than Peers

First Year PDP Decline vs. Peers

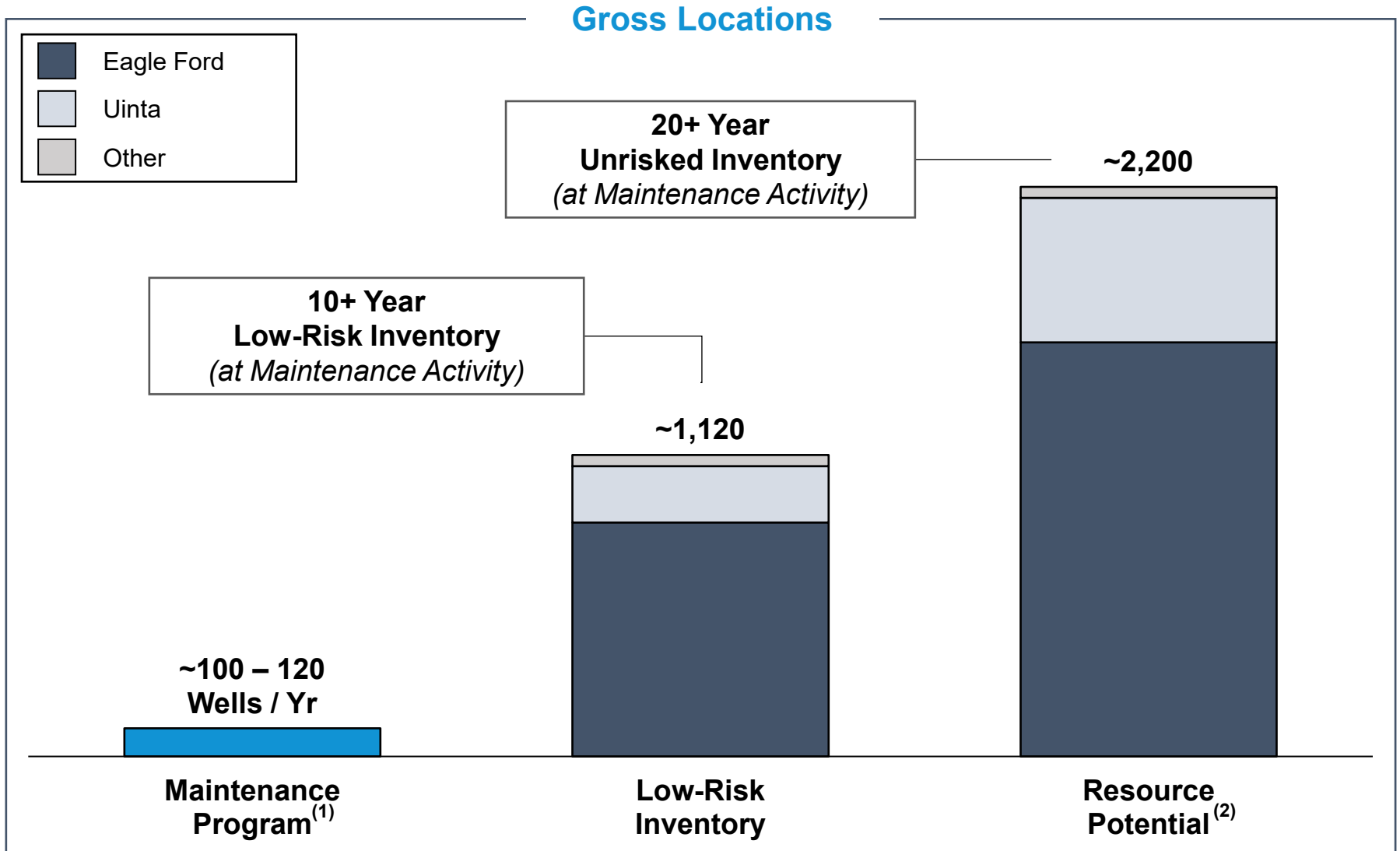


1P Reserve Life vs. Peers⁽¹⁾



Substantial Proven Inventory and Resource Potential

High-Quality Locations Generate Compelling Returns Through Cycles



(1) Assumes annual 4 rig program across asset portfolio to maintain flat production.

(2) "Resource Potential" does not constitute or represent reserves as defined by the SEC and is not intended to be representative of anticipated future well results or aggregate production volumes. Such metric is inherently more uncertain than proved reserve estimates prepared in accordance with SEC guidelines.

Generating Substantial Free Cash Flow

Profitable Base Business Generates Significant Free Cash Flow with Attractive Exposure to Commodity Price Upside

>\$3.5 BN

5-Year Cum. Levered FCF⁽¹⁾

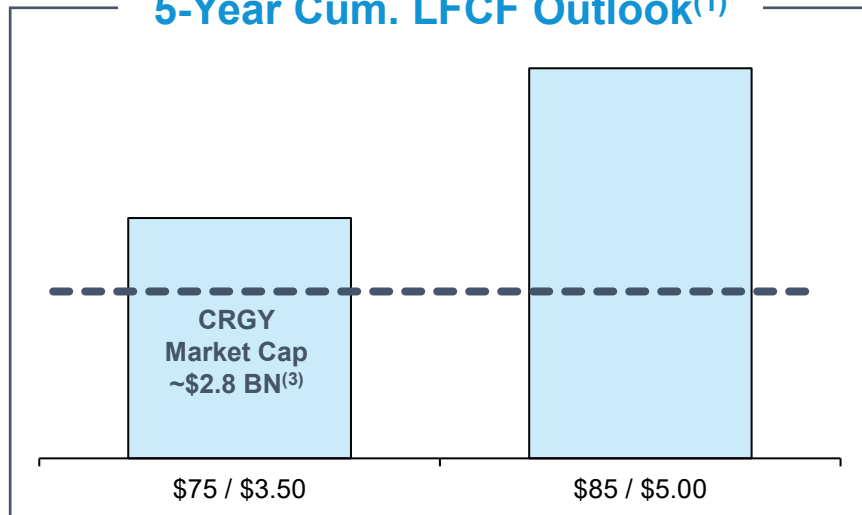
~21%

% FCF Yield

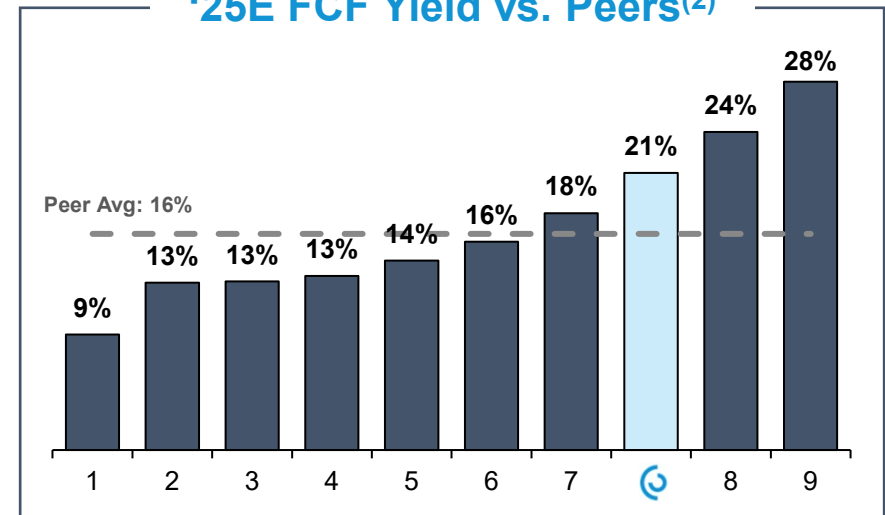
Cumulative LFCF Greater Than Current Market Capitalization

CRGY FCF Yield is ~29% Higher Than Peers

5-Year Cum. LFCF Outlook⁽¹⁾



'25E FCF Yield vs. Peers⁽²⁾



Note: Peers include BTE, CIVI, CRC, MGY, MTDR, MUR, NOG, SM and VTLE.

(1) Levered Free Cash Flow is a non-GAAP measure. Estimates per internal modeling and management estimates. >\$3.5BN based on \$75/\$3.50 pricing.

(2) Estimates per CapIQ as of 11/1/24.

(3) Based on CRGY share price of \$12.26 as of 11/1/24.

Capital Allocation Priorities – Putting Investors First

Priority

#1A

Financial Strength

1.0x long-term leverage target
Up to 1.5x for accretive acquisitions

Priority

#1B

Returning Capital to Shareholders

Fixed Dividend: \$0.12 per share per quarter⁽¹⁾

Priority

#2

Returns-Driven Investing:
Target >2.0x MOIC⁽²⁾
and Short Payback Periods

A

Development Capital

B

Accretive Acquisitions

Priority

#3

Excess Free Cash Flow

A

Further Debt Reduction

B

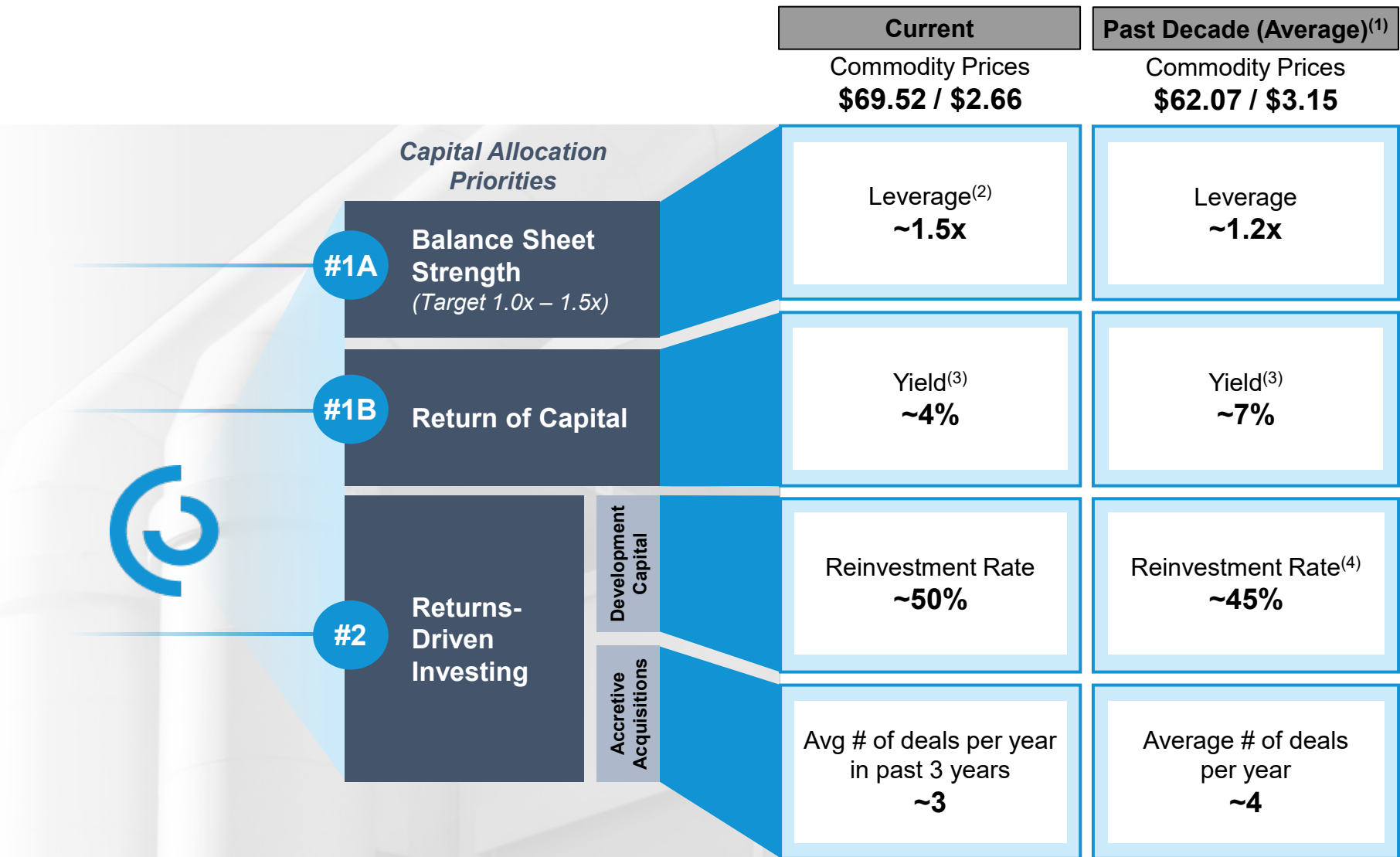
Opportunistic Share Buybacks⁽³⁾

(1) Any payment of future dividends is subject to Board approval and other factors.

(2) "MOIC" represents multiple of invested capital or total projected cash flow divided by development cost or acquisition cost.

(3) Two-year term implemented on 3/4/24 with \$150 MM authorization (~\$120 MM remaining as of Q3'24). Subject to Board approval and other factors.

Doing What We've Said We'd Do for the Last Decade



(1) Includes Independence Energy, Crescent's predecessor and all predecessors of Independence Energy.

(2) Crescent defines Net LTM Leverage as the ratio of consolidated net debt to consolidated Adjusted EBITDAX (non-GAAP) as defined and calculated under its Revolving Credit Facility. Net LTM Leverage is a non-GAAP financial measure. For a reconciliation to the comparable GAAP measure, see Appendix.

(3) Current yield based on CRGY share price of \$12.26 as of 11/1/24. Historical yield represents gross annualized average yield since 2013.

(4) Represents non-acquisition capex spend as a percentage of historical Adjusted EBITDAX.

“BB” Balance Sheet Reflects Financial Strength

Targeting Investment Grade Balance Sheet Metrics Through Cycles



Maintain Ample Liquidity:
Current liquidity is ~3x our
>\$500 MM target



Balance Sheet Flexibility:
No near-term maturities



Active Hedge Program:
Reduces cash flow variability
& supports balance sheet

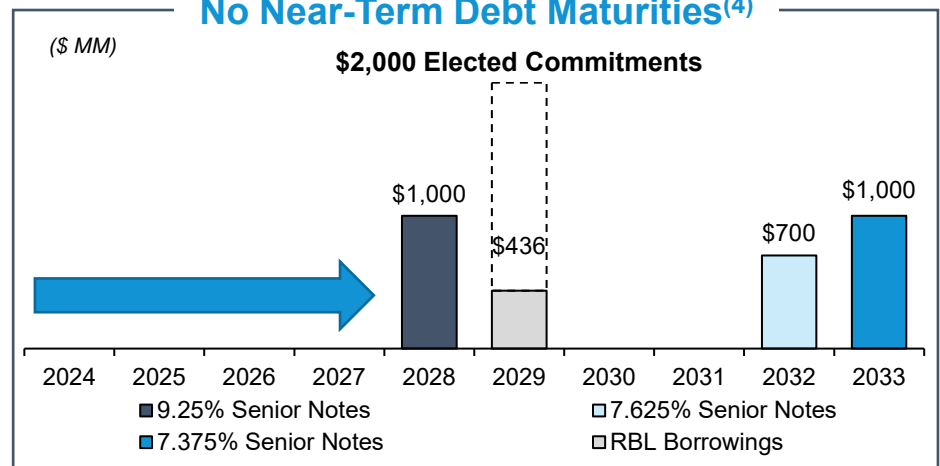


**Opportunistic Portfolio
Optimization:** Non-core
divestitures can accelerate
debt repayment; \$50 MM YTD

Commitment to Balance Sheet Strength

Current Leverage⁽¹⁾	Leverage Target / Max	Total Liquidity⁽²⁾
1.5x	1.0x / 1.5x	~\$1.5 BN
Fitch⁽³⁾ BB- / BB-	Moody's⁽³⁾ Ba3 / B1	S&P⁽³⁾ B+ / BB-
Outlook: Stable	Outlook: Stable	Outlook: Positive

No Near-Term Debt Maturities⁽⁴⁾



(1) Crescent defines Net LTM Leverage as the ratio of consolidated net debt to consolidated Adjusted EBITDAX (non-GAAP) as defined and calculated under its Revolving Credit Facility. Net LTM Leverage is a non-GAAP financial measure. For a reconciliation to the comparable GAAP measure, see Appendix.

(2) Liquidity based on RBL Elected Commitment of \$2 BN less amount drawn less outstanding letters of credit plus cash outstanding.

(3) See "Credit Ratings" in Disclaimer on page 2 for additional information on credit ratings.

(4) Total net debt as of 9/30/24. RBL borrowings net of cash on the balance sheet.

Decade-Plus History of Returning Cash to Shareholders

Providing Shareholders with Consistent and Peer-Leading Fixed Dividend

Return of Capital Framework:

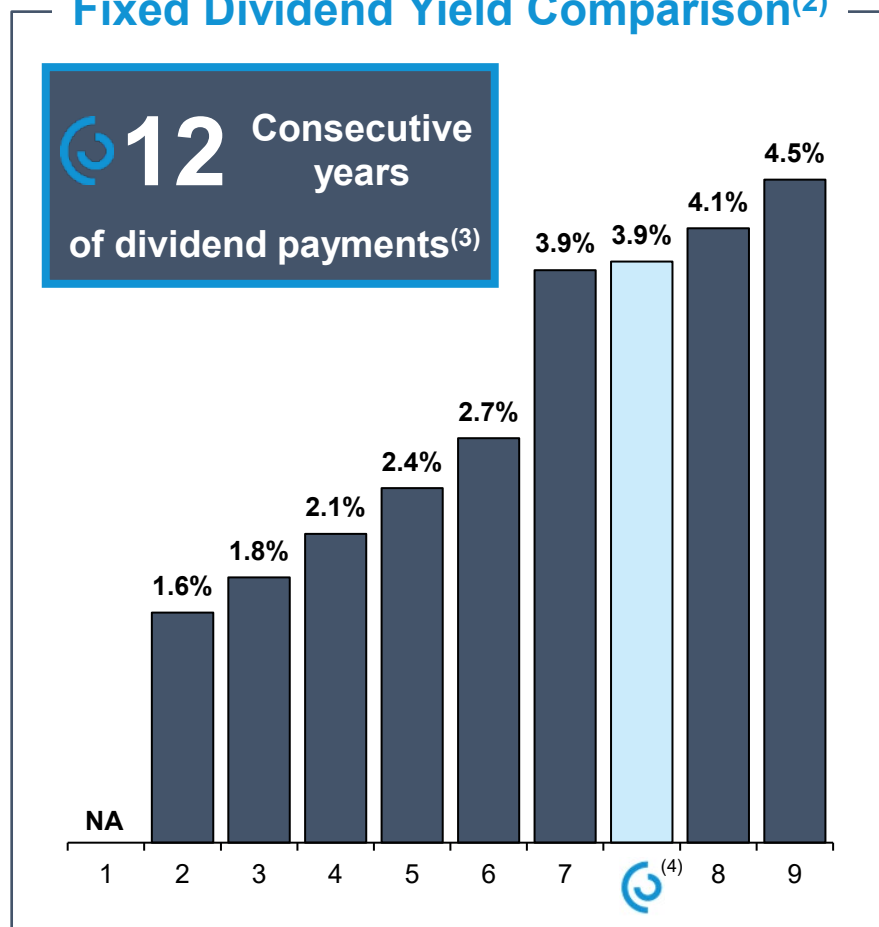
Priority **#1** Fixed Dividend:

- **\$0.12 / share per quarter**

Priority **#2** \$150 MM Buyback Authorization⁽¹⁾:

- **~\$30 MM exercised to date – 20% of authorized**
- **Weighted average share buyback price of \$10.07**

Fixed Dividend Yield Comparison⁽²⁾



Note: Any payment of future dividends is subject to Board approval and other factors.

(1) Two-year term implemented on 3/4/24.

(2) Public company information based on latest filings. Excludes buybacks and variable dividends. Market data as of 11/11/24. Peers include BTE, CIVI, CRC, MGY, MTDR, MUR, NOG, SM and VTLE.

(3) Represents Crescent and its predecessors.

(4) Assumes \$0.12 per share quarterly CRGY dividend. Dividend yield based on CRGY share price of \$12.26 as of 11/11/24.

Returns-Driven Investing Framework

Seeking to Compound Capital Over Time at Attractive Rates of Return

Cash-on-Cash Investment Returns⁽¹⁾



>2.0x Unlevered MOIC
(Multiple of invested capital)



Short Payback Period
(M&A target <5 years and half-cycle D&C target <3 years)

Corporate Considerations



Strong Equity Accretion
(Focused on CFFO, FCF and NAV per share)



Maintain Strong Balance Sheet
(Up to 1.5x in an acquisition scenario)

Successful Track Record of Accretive Acquisitions

More Than Doubled in Scale Since Public Listing Through Consistent Execution



Focused in Regions Where We Currently Operate

- Eagle Ford & Rockies



Consistent Underwriting Criteria

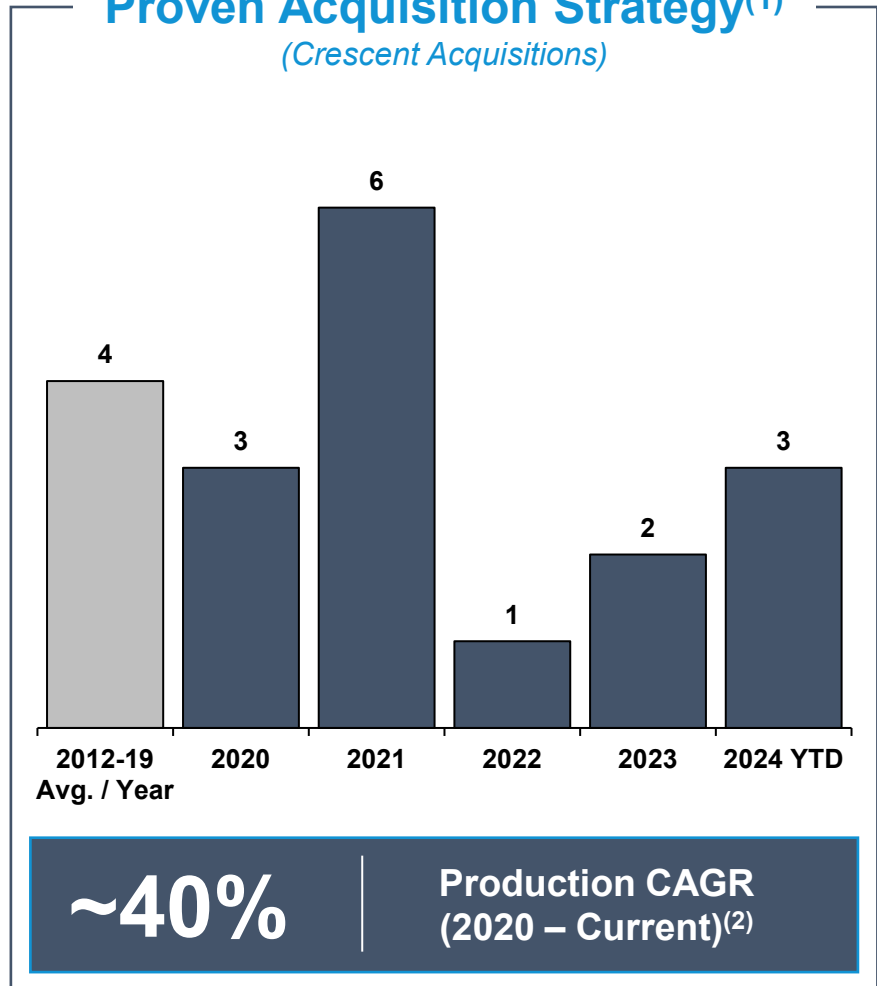
- Cash-on-cash returns, equity accretion and strong balance sheet



Driving Incremental Returns with Improved Performance and Synergies

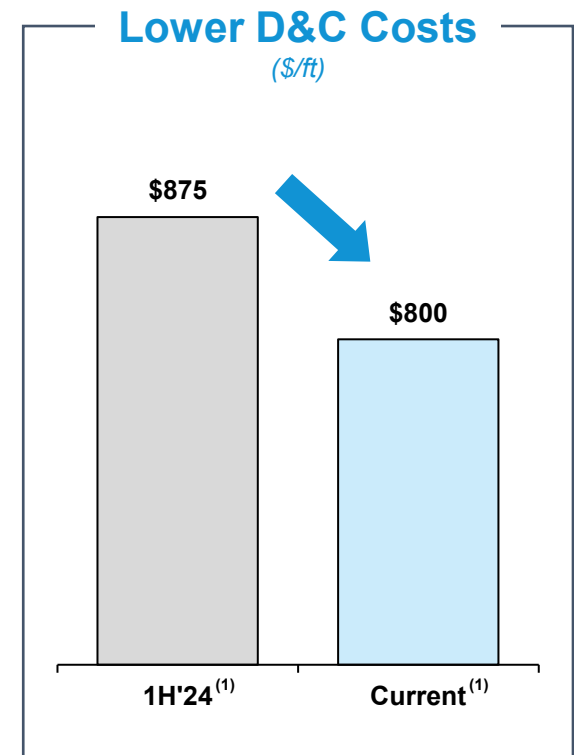
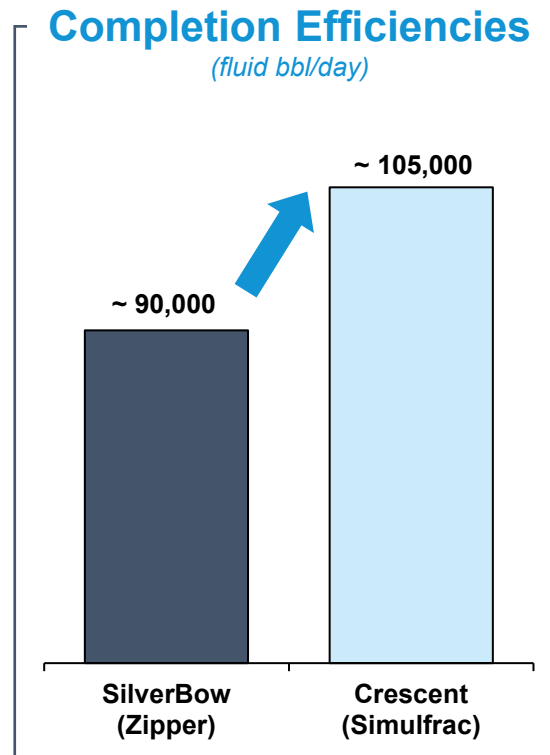
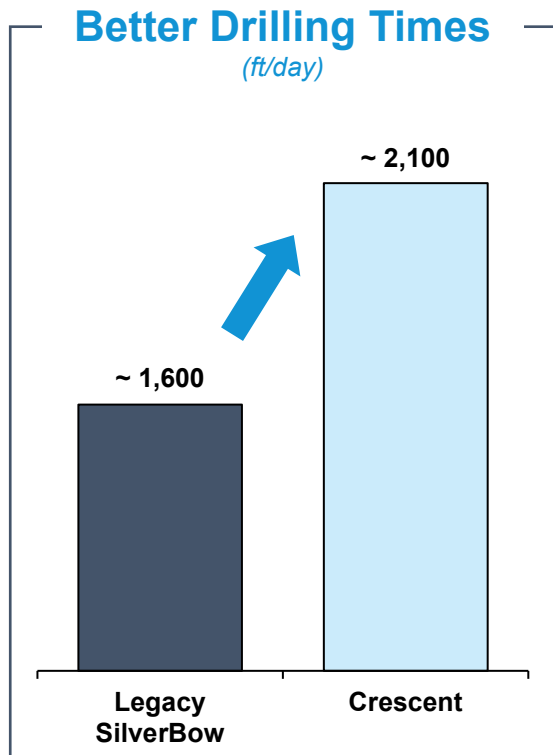
- Operational outperformance drives M&A success

Proven Acquisition Strategy⁽¹⁾ *(Crescent Acquisitions)*



Proven Track Record of Improving Operations and Capturing Synergies

Operational Efficiencies and Synergy Capture Drive 10% Improvement in Eagle Ford Well Costs



~25% | Crescent Drilling Speed Uplift vs. SBOW

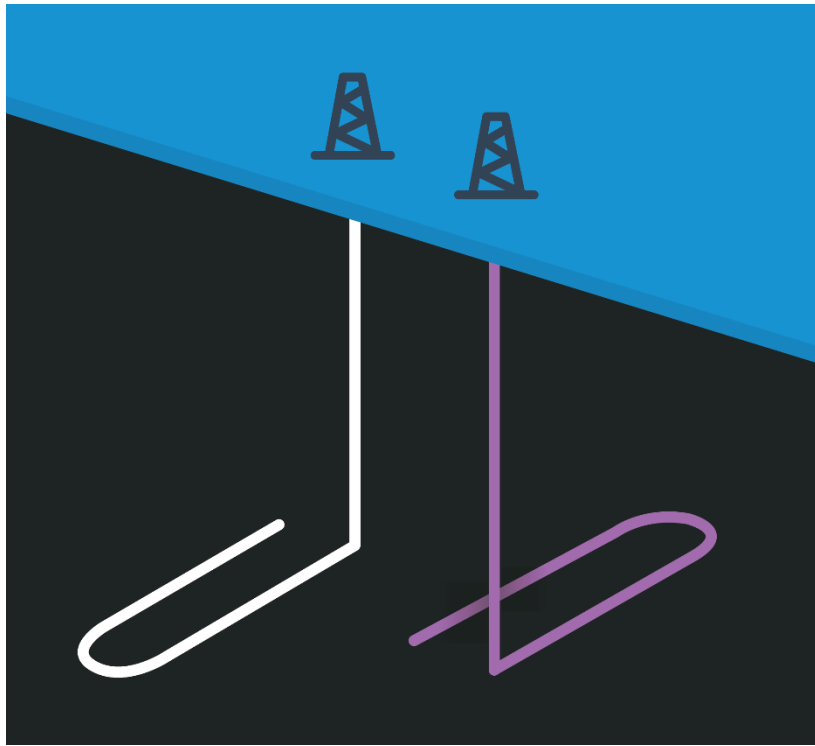
~15% | Crescent Completion Efficiency Uplift vs. SBOW

~10% | Improvement in CRGY Well Costs

Applying Operational Best Practices to Lower D&C Costs

First U-Turn Wells on Legacy CRGY Assets and First Simulfrac on Legacy SBOW Assets Expected in Q4

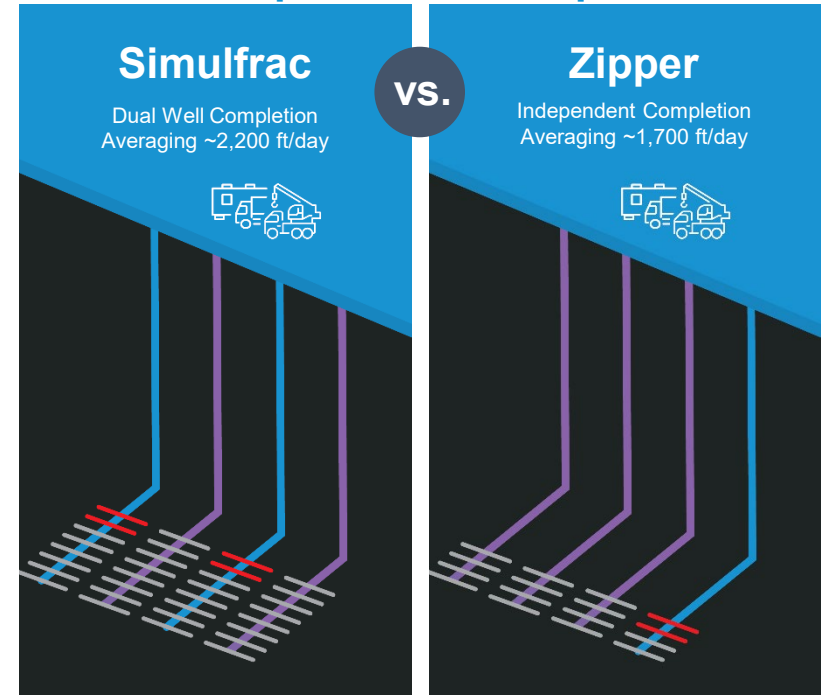
U-Turn Wells



~\$2 MM

Savings per Well⁽¹⁾

Completion Techniques



Simulfrac

Dual Well Completion
Averaging ~2,200 ft/day

Zipper

Independent Completion
Averaging ~1,700 ft/day

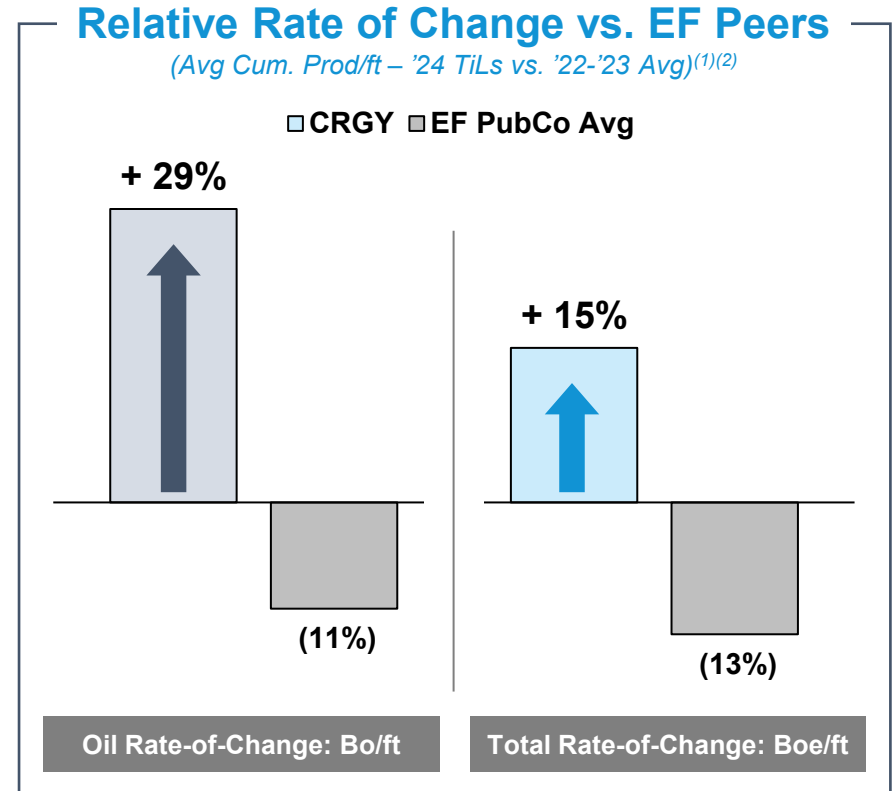
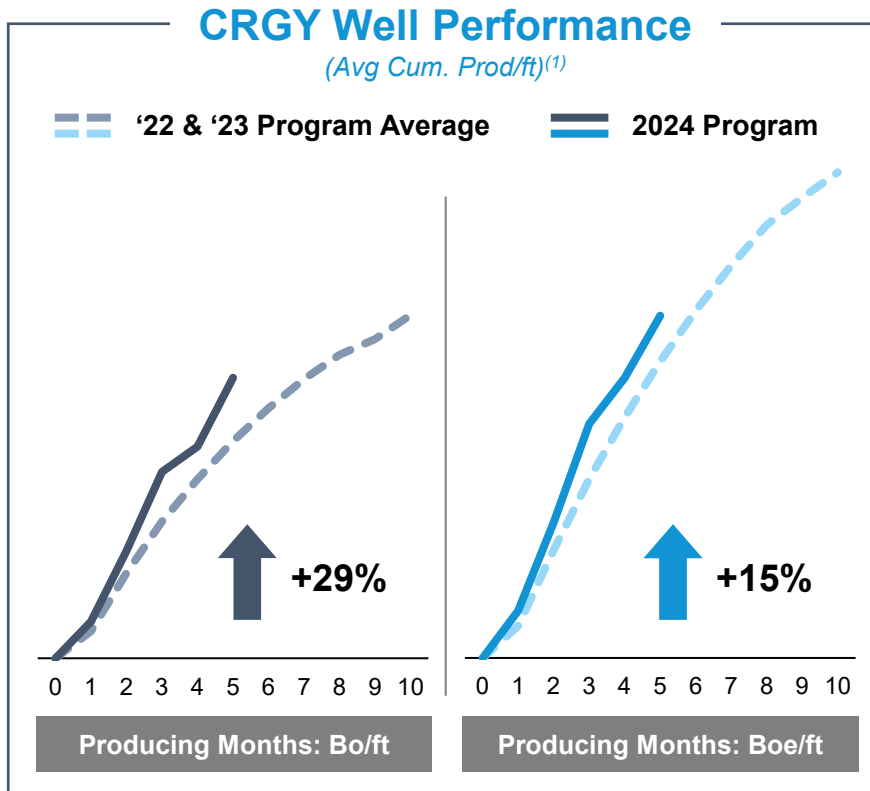
Active Stage **Previously Completed Stages**

~\$250 K

Savings per Well⁽²⁾

Strong Eagle Ford Momentum: Positive Rate of Change

Increasing Returns with Positive Well Productivity Trajectory



~15-30% Increase in CRGY Eagle Ford Well Performance Year-Over-Year

CRGY Well Productivity Increasing as In-Basin Peers Declining

Source: Enverus.

(1) Cumulative production comparison based on 5 month cumulative performance (latest month where all public in-basin peers have available data).

(2) PubCo average represents average performance of all Eagle Ford wells drilled by public companies (Excl. CRGY).

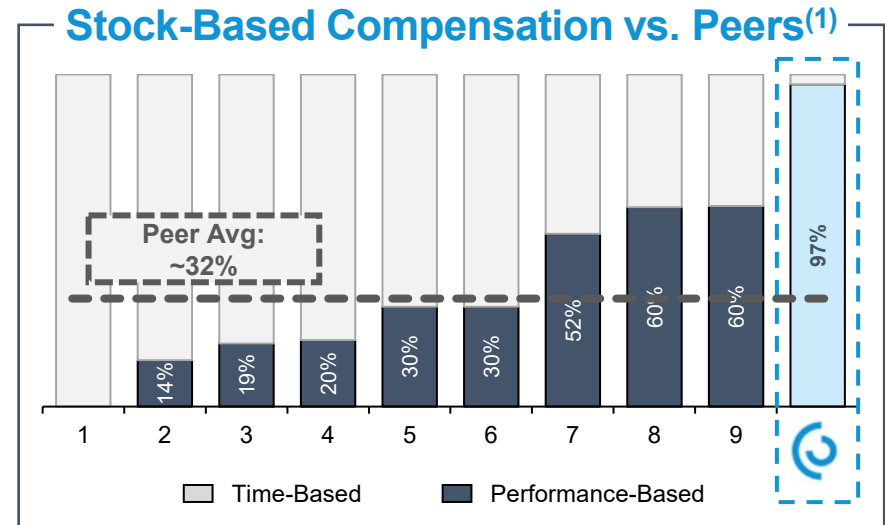
Sector Leading Alignment on Long-Term Value Creation

Crescent's Board and Management are Strongly Aligned with Shareholders



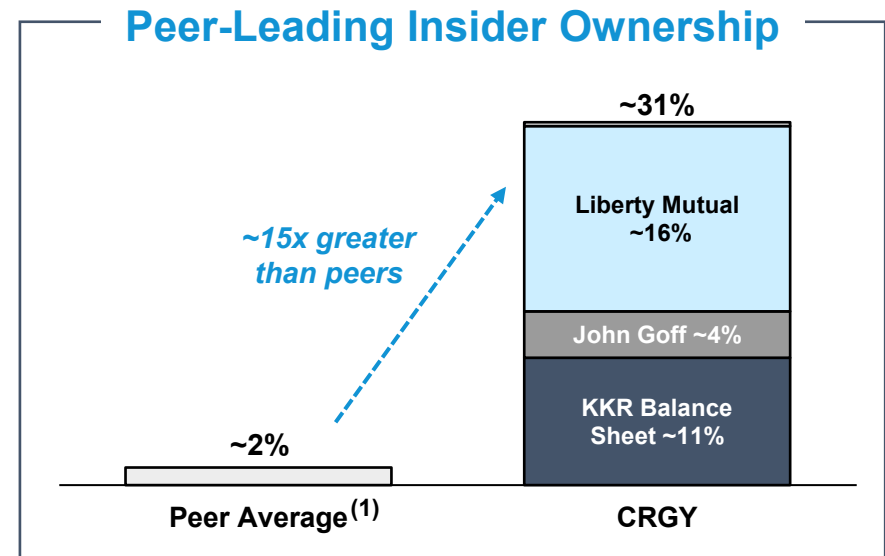
Management Incentives ~100% Based on Total Shareholder Returns

- Peers receive time-based awards irrespective of shareholder returns



Strongly Aligned Board of Directors

- ~31% of common equity held by Board of Directors vs. ~2% for peers



“Must-Own” Mid-Cap Positioned for Sustained Value Creation

Crescent Provides Differentiated Growth and Value



Substantial Cash Flow Generation

- Next 5-year LFCF outlook greater than current market cap
- Current FCF yield trades at a ~29% discount to Mid-Cap peers⁽¹⁾



Attractive Return of Capital & Financial Strength

- Peer-leading fixed dividend (~4% yield)⁽²⁾ + buyback program
- Pathway to investment grade ratings



Returns-Driven Growth Through Accretive M&A

- ~40% CAGR in production since 2020
- Top 3 Eagle Ford producer: ~\$3 BN of EF acquisitions over the past 15 months



Sector-Leading Alignment on Value Creation

- Management incentives ~100% based on total shareholder returns
- Peer-leading insider ownership; ~31% held by the Board of Directors



**Crescent
Energy**

Appendix

Reducing Our Emissions Impact

Our Sustainability Focus Areas



CLIMATE



ENVIRONMENT



SAFETY



COMMUNITY



WORKFORCE



Transparent Reporting to Support Long-Term Goals

- Awarded OGMP 2.0 Gold Standard pathway rating in 2023 for the second consecutive year



Monitoring and Reducing Emissions

- Active leak detection and repair program, including aerial flyovers
- Reduced Scope 1 GHG emissions by 27% in 2022⁽¹⁾



Progressing CCUS Potential Across Rockies Footprint

- Currently capture, sequester and sell CO₂



Gulf Coast Gas Assets Uniquely Positioned to Capitalize on Growing Demand from Data Centers and LNG Exports

Currently Produce ~1 BCF per day of Gross Gas in Texas



Premium South Texas Gas

- Low nitrogen content (vs. Permian) preferred for LNG export



Established Infrastructure

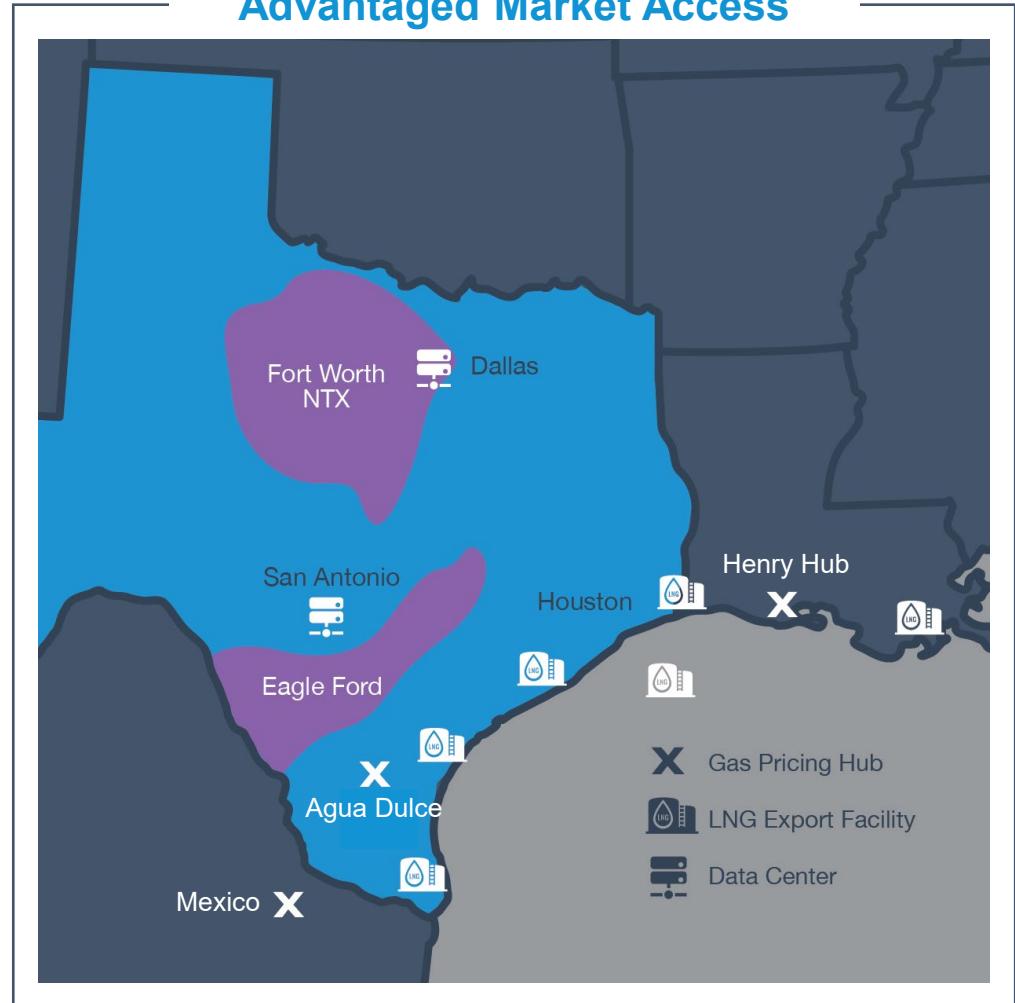
- Sufficient midstream connectivity to attractive end markets



Expanding Texas Data Center Footprint

- Gas assets in close proximity to growing data center hubs

Advantaged Market Access

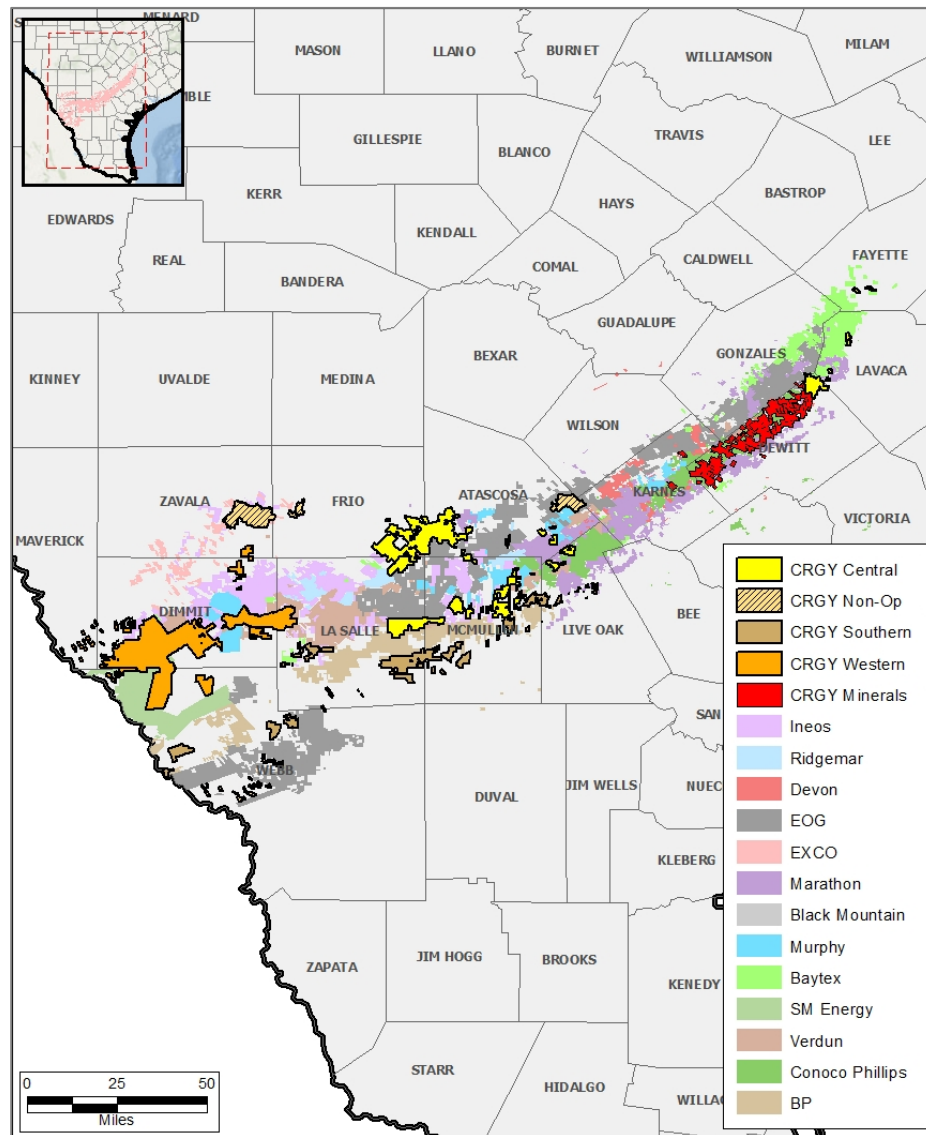


Eagle Ford Asset Detail:

Premier Position with Attractive Commodity Diversification

Asset Detail

	Operated			
	Central	Southern	Western	Non-Op
Net Acres	~160k	~100k	~165k	~33k
Counties	Live Oak, Atascosa, McMullen, La Salle, DeWitt, Lavaca, Frio	Webb, La Salle, McMullen, Live Oak	Dimmit, Webb, Maverick, La Salle	Zavala, Frio, Atascosa, Webb
Avg. WI / NRI⁽¹⁾	~92% / ~71%	~90% / ~67%	~62% / ~46%	~38% / ~30%
% Oil	~60%	~0%	~45%	~80%
Current Rigs	3			0 – 1
Gross Locations⁽²⁾				
Low-Risk	~385	~70	~400	~75
Total	~695	~225	~585	~75
MOIC⁽³⁾	>2.0x	>2.0x	>2.0x	>2.0x
DC&F \$ / ft⁽⁴⁾	~\$850	~\$975	~\$775	~\$930
'24 Avg. Lateral	~8,000'	~10,500'	~9,000'	~10,250'
Takeaway	Premium Gulf Coast pricing (MEH)			



Note: Map based on Enverus operator shapefiles. Location counts as of year end 2023.

(1) Western Eagle Ford % oil and working interest on remaining development is slightly higher than developed acreage.

(2) Low risk locations represent Lower Eagle Ford and high-confidence Austin Chalk. Total locations include preliminary estimates for remaining Austin Chalk and Upper Eagle Ford from YE'23 3P databases.

(3) "MOIC" represents multiple on invested capital or total projected cash flow divided by development cost at mid-cycle pricing of \$60/Bbl WTI and \$3.25/MMBtu HH with related well cost environment.

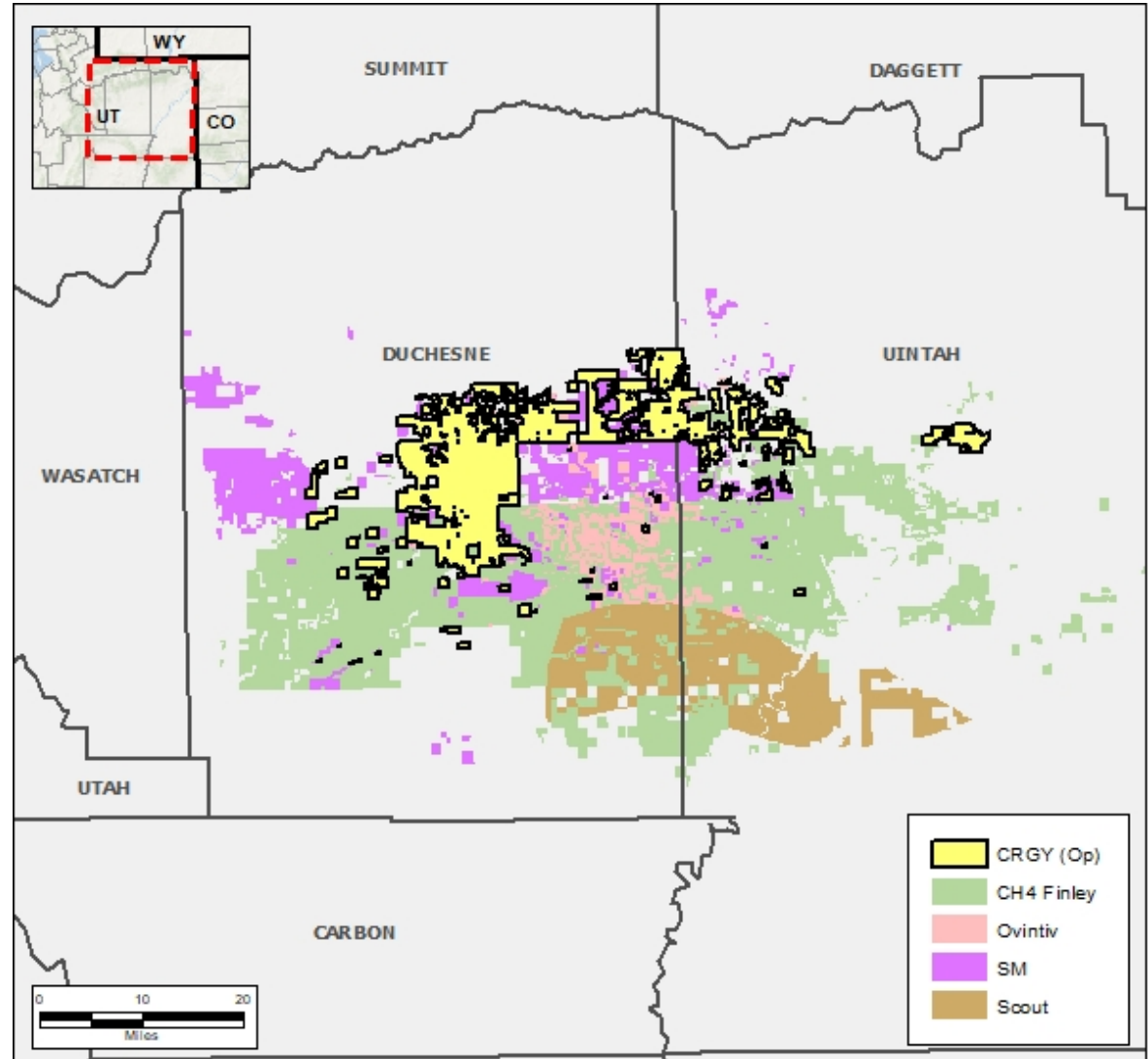
(4) DC&F costs represent current expectations by area. Reflects weighted average costs for standalone Crescent and SilverBow assets within each area before the impact of expected synergies.

Uinta Asset Detail:

Proven Oil Resource with Multi-Year Development Inventory

Asset Detail

	Uinta
Net Acres	~145k
Counties	Duchesne and Uintah
Avg. WI / NRI	~85% / ~70%
% Oil ⁽¹⁾	~80%
Current Rigs	1
Gross Locations⁽²⁾	
Low-Risk	~250
Total	~650
MOIC ⁽³⁾	>2.0x
DC&F \$ / ft	~\$950
'24 Avg. Lateral	~10,000'
Takeaway	High-value crude with secured capacity



Note: Map based on Enverus operator shapefiles. Location counts as of year end 2023.

(1) Future development inventory is ~80% oil.

(2) Low risk locations represent Uteland Butte B and C. Total locations include preliminary Douglas Creek, Castle Peak and Wasatch from YE'23 3P database.

(3) "MOIC" represents multiple on invested capital or total projected cash flow divided by development cost at mid-cycle pricing of \$60/Bbl WTI and \$3.25/MMBtu HH with related well cost environment.

Conventional Asset Base:

Cash Flow Stability with CO₂ / CCUS-Related Upside



Low Decline EOR Production Provides Stable Cash Flow Stream



Further EOR Potential Across Existing Asset Footprint

- Two active EOR projects
- Additional fields that are candidates for EOR / CCUS



Owner of Significant Related CO₂ Infrastructure; Provides Upside to Long-Term CCUS Trends



Capture, Sequester and Sell CO₂

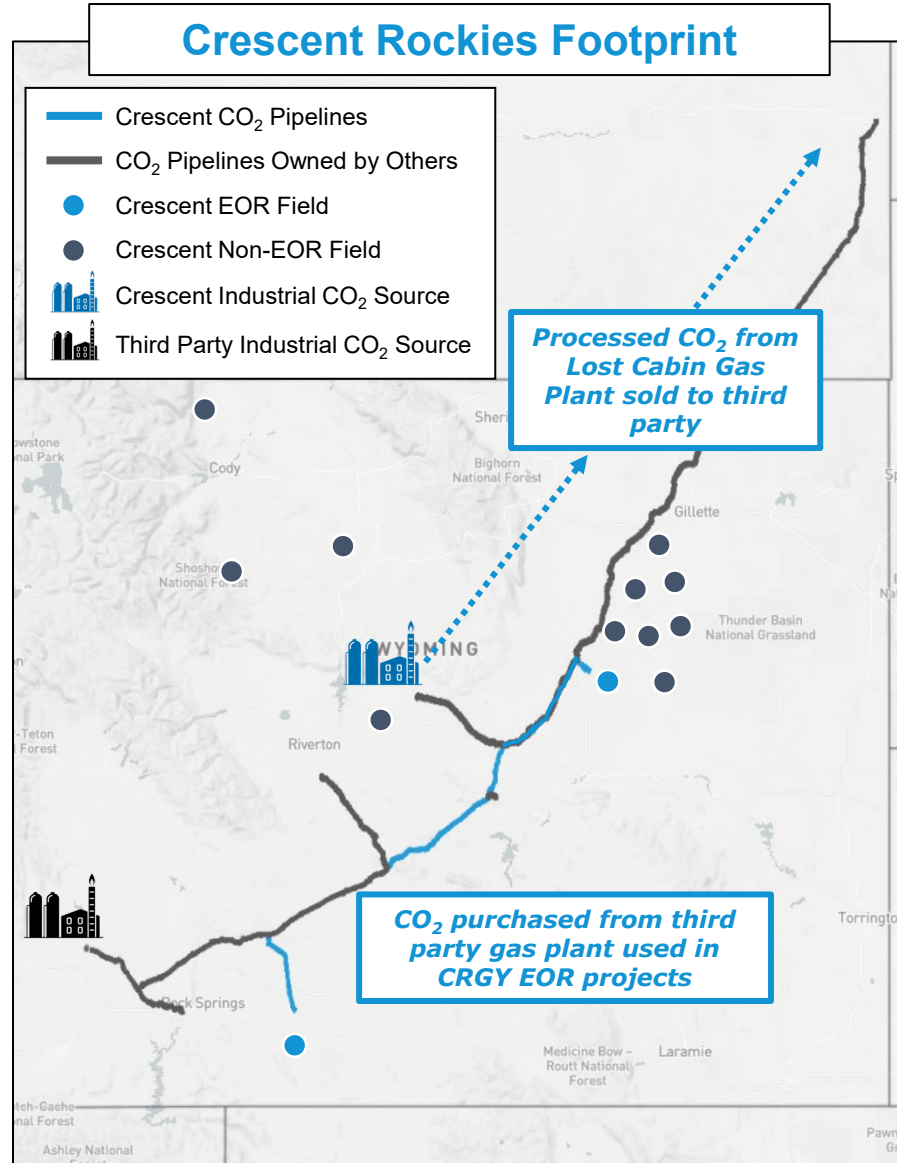
CO₂ Pipeline Infrastructure

~158 Miles Owned

CO₂ Storage Potential

~200 MM Metric Tons

Crescent Rockies Footprint



Complementary Minerals Portfolio

Existing Footprint Provides Substantial Free Cash Flow, Exposure to Cost-Free Organic Growth and Significant Undeveloped Upside



Focused Portfolio:

Complements operated assets across Texas and the Rockies



Organic Growth & Upside:

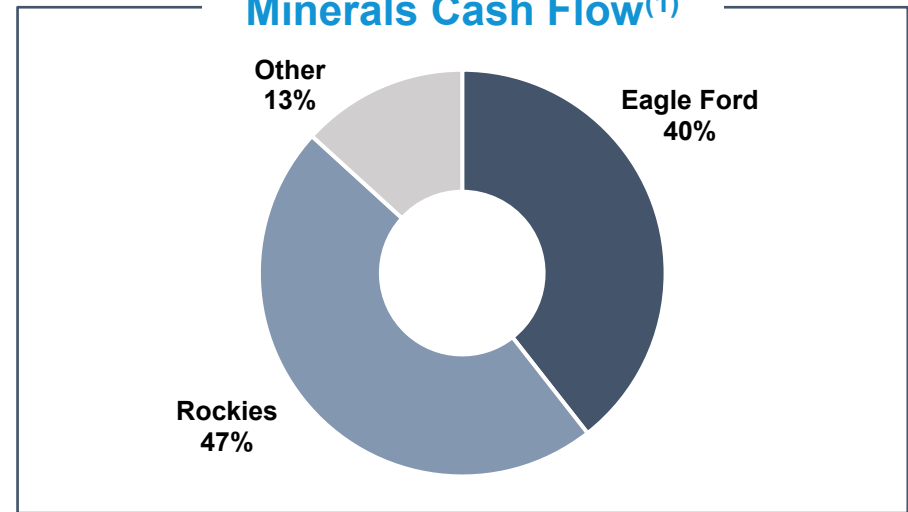
Significant growth potential with no required capital



Substantial Surface Interest:

Enhanced operational flexibility with optionality to monetize over time

Minerals Cash Flow⁽¹⁾



Key Metrics: CRGY Minerals

	Current Statistics
Net Royalty Acres ⁽²⁾	~78,000
Net Production ⁽³⁾ (Mboe/d)	~7
Asset EBITDAX ⁽¹⁾ (\$MM)	~\$75

(1) Based on FY 2023 Asset EBITDAX plus run-rate contribution from both Eagle Ford acquisitions.

(2) Net Royalty Acres normalized per 1/8th royalty. Assumes a 15% royalty rate on all unleased tracts. Includes implied Net Royalty Acre from Overriding Royalty Interest in the Eagle Ford (approximately ~0.8% across 117,000 gross acres).

(3) Based on FY 2023 net production plus run-rate contribution from both Eagle Ford acquisitions.

Increasing Float & Trading Liquidity

Transformed the Equity Positioning of the Business Since Going Public



Increased Public Float to ~71% of Shares Outstanding

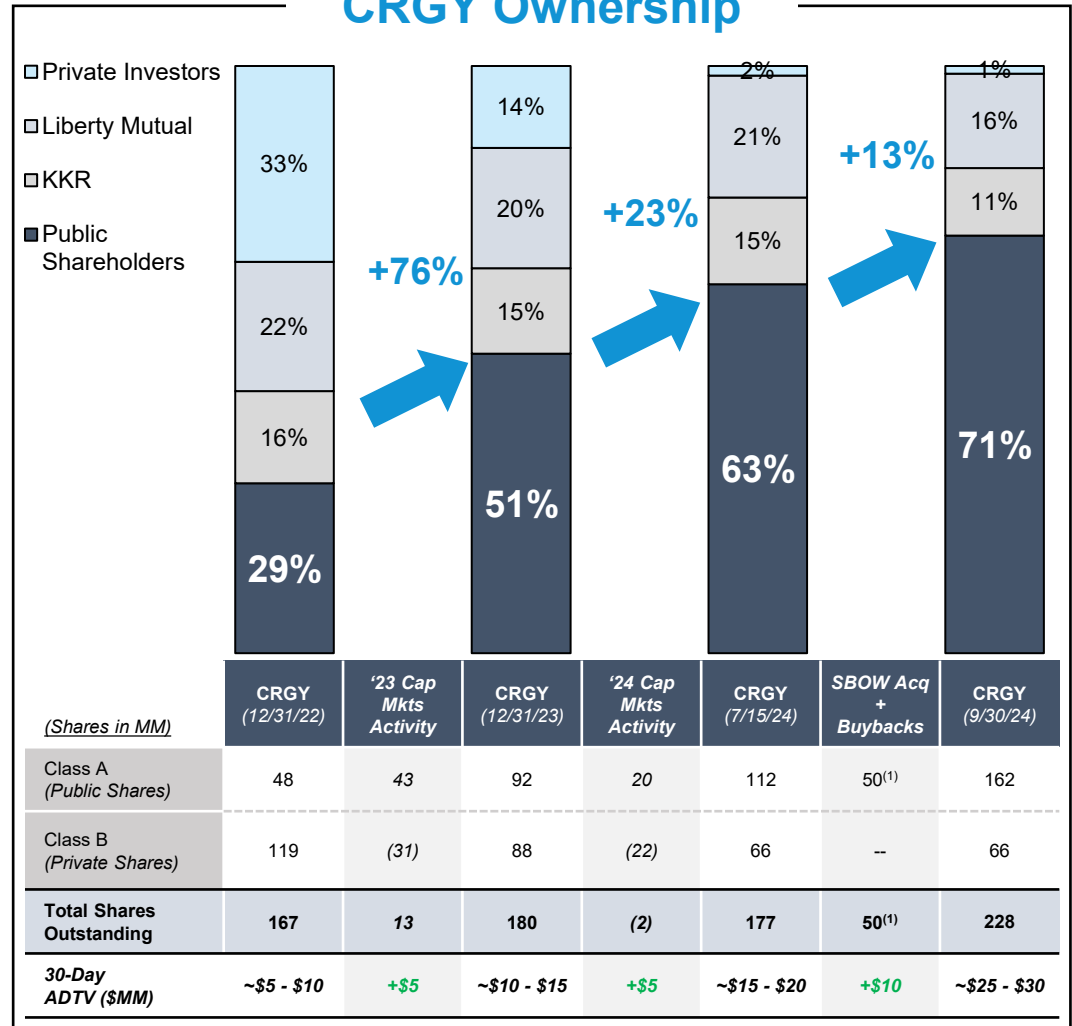


Enhanced Clarity in Corporate Structure



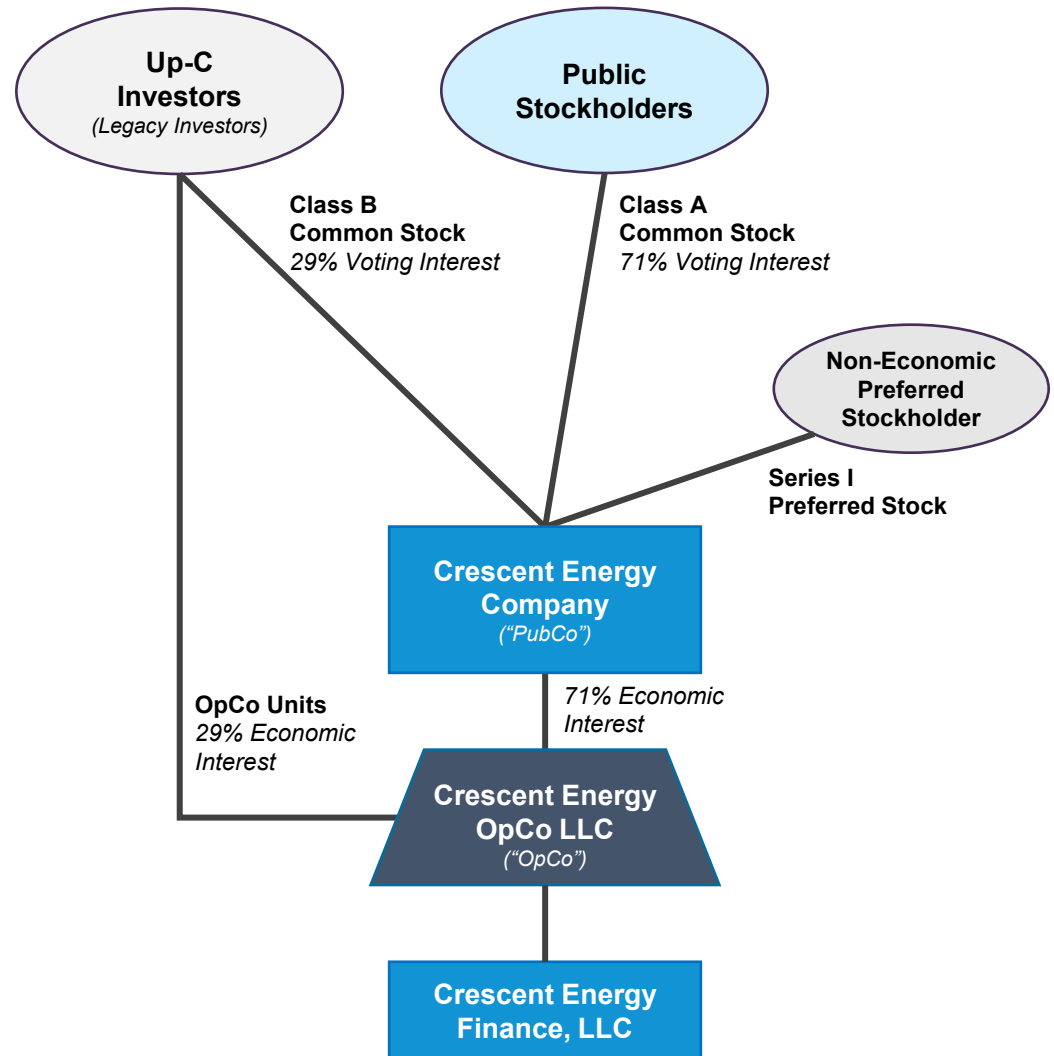
Eliminated Private Investor “Overhang”

CRGY Ownership



Our “Up-C” Organizational Structure

- Up-C Investors and Crescent Energy Company (“**PubCo**”) hold units (“**OpCo Units**”) in an operating company (“**OpCo**”) that is treated as a partnership for U.S. federal income tax purposes (**no tax receivable agreement**)
- Class A common stock and Class B common stock / OpCo Units have equal voting rights and ownership
- One OpCo Unit and one share of Class B common stock, together, are exchangeable for one share of Class A common stock
- An affiliate of KKR holds all Series I Preferred Stock in PubCo, which is a non-economic interest that has the sole right to elect directors and provides for certain veto rights



Hedge Position: Liquids

	Q4 2024	FY 2025 ⁽¹⁾	FY 2026 ⁽²⁾
NYMEX WTI (Bbls, \$/Bbl)			
Swaps			
Total Volumes	3,280,730	6,441,500	2,476,050
Total Daily Volumes	35,660	17,648	6,784
WA Swap Price	\$71.93	\$72.68	\$70.82
Collars			
Total Volumes	2,806,000	6,123,500	1,003,000
Total Daily Volumes	30,500	16,777	2,748
WA Long Put Price	\$63.15	\$61.38	\$64.73
WA Short Call Price	\$81.29	\$79.62	\$74.78
ICE Brent (Bbls, \$/Bbl)			
Swaps			
Total Volumes	36,800	--	--
Total Daily Volumes	400	--	--
WA Swap Price	\$78.19	--	--
Collars			
Total Volumes	55,200	365,000	--
Total Daily Volumes	600	1,000	--
WA Long Put Price	\$65.00	\$65.00	--
WA Short Call Price	\$100.00	\$91.61	--
MEH Differential (Bbls, \$/Bbl)			
Swaps			
Total Volumes	2,500,500	10,945,500	2,006,000
Total Daily Volumes	27,179	29,988	5,496
WA Swap Price	\$1.51	\$1.69	\$1.95
CMA Roll (Bbls, \$/Bbl)			
Swaps			
Total Volumes	2,622,000	6,570,000	--
Total Daily Volumes	28,500	18,000	--
WA Swap Price	\$0.51	\$0.43	--
Total NGLs (Bbls, \$/Bbl)			
Swaps			
Total Volumes	496,800	1,460,000	--
Total Daily Volumes	5,400	4,000	--
WA Swap Price	\$25.92	\$23.88	--

Note: Hedge position as of September 30, 2024. Includes hedge contracts beginning October 1, 2024.

(1) The FY 2025 WTI collar contracts include 4,000 bbl/d of collars that may be extended at the option of the counterparty.

(2) The FY 2026 WTI swap contracts include 4,000 bbl/d of swaptions and collars that may be extended at the option of the counterparty.

Hedge Position: Gas

	Q4 2024	FY 2025	FY 2026
NYMEX Henry Hub (MMBtu, \$/MMBtu)			
Swaps			
Total Volumes	26,420,370	55,205,000	41,745,000
Total Daily Volumes	287,178	151,247	114,370
WA Swap Price	\$3.91	\$3.97	\$3.98
Collars			
Total Volumes	8,465,000	74,009,000	40,100,000
Total Daily Volumes	92,011	202,764	109,863
WA Long Put Price	\$3.66	\$3.12	\$3.02
WA Short Call Price	\$4.92	\$5.74	\$4.65
HSC Differential Swaps (MMBtu, \$/MMBtu)			
Swaps			
Total Volumes	25,765,000	84,530,000	76,600,000
Total Daily Volumes	280,054	231,589	209,863
WA Swap Price	(\$0.33)	(\$0.29)	(\$0.44)
NGPL TXOK Differential Swaps (MMBtu, \$/MMBtu)			
Swaps			
Total Volumes	2,300,000	14,600,000	--
Total Daily Volumes	25,000	40,000	--
WA Swap Price	(\$0.52)	(\$0.37)	--
Rex Z3 Differential Swaps (MMBtu, \$/MMBtu)			
Swaps			
Total Volumes	620,000	--	--
Total Daily Volumes	6,739	--	--
WA Swap Price	(\$0.36)	--	--
Transco St 85 (Z4) Differential Swaps (MMBtu, \$/MMBtu)			
Swaps			
Total Volumes	1,269,600	5,037,000	--
Total Daily Volumes	13,800	13,800	--
WA Swap Price	\$0.23	\$0.32	--
CIG Rockies Differential Swaps (MMBtu, \$/MMBtu)			
Swaps			
Total Volumes	1,196,000	--	--
Total Daily Volumes	13,000	--	--
WA Swap Price	(\$0.01)	--	--

Adjusted EBITDAX & Levered Free Cash Flow

Adjusted EBITDAX & Levered Free Cash Flow

Crescent defines Adjusted EBITDAX as net income (loss) before interest expense, loss from extinguishment of debt, income tax expense (benefit), depreciation, depletion and amortization, exploration expense, non-cash gain (loss) on derivatives, equity-based compensation, (gain) loss on sale of assets, other (income) expense and transaction and nonrecurring expenses. Additionally, We further subtract certain redeemable noncontrolling interest distributions made by OpCo and settlement of acquired derivative contracts. We include "Certain-redeemable noncontrolling interest distributions made by OpCo" to reflect Manager Compensation as if 100% of OpCo were owned and managed by the Company, to reflect consistent earnings and liquidity measures not impacted by the amount of OpCo's ownership under management.

Adjusted EBITDAX is not a measure of performance as determined by GAAP. We believe Adjusted EBITDAX is a useful performance measure because it allows for an effective evaluation of our operating performance when compared against our peers, without regard to our financing methods, corporate form or capital structure. We exclude the items listed above from net income (loss) in arriving at Adjusted EBITDAX because these amounts can vary substantially within our industry depending upon accounting methods and book values of assets, capital structures and the method by which the assets were acquired. Adjusted EBITDAX should not be considered as an alternative to, or more meaningful than, net income (loss) as determined in accordance with GAAP, of which such measure is the most comparable GAAP measure. Certain items excluded from Adjusted EBITDAX are significant components in understanding and assessing a company's financial performance, such as a company's cost of capital and tax burden, as well as the historic costs of depreciable assets, none of which are reflected in Adjusted EBITDAX. Our presentation of Adjusted EBITDAX should not be construed as an inference that our results will be unaffected by unusual or nonrecurring items. Our computations of Adjusted EBITDAX may not be identical to other similarly titled measures of other companies. In addition, the Revolving Credit Facility and Senior Notes include a calculation of Adjusted EBITDAX for purposes of covenant compliance.

Crescent defines Levered Free Cash Flow as Adjusted EBITDAX less interest expense, excluding non-cash amortization of deferred financing costs, discounts, and premiums, loss from extinguishment of debt, excluding non-cash write-off of deferred financing costs, discounts, and premiums and SilverBow merger transaction related costs, current income tax benefit (expense), tax-related redeemable noncontrolling interest distributions made by OpCo and development of oil and natural gas properties. Levered Free Cash Flow does not take into account amounts incurred on acquisitions. Levered Free Cash Flow is not a measure of liquidity as determined by GAAP. Levered Free Cash Flow is a supplemental non-GAAP liquidity measure that is used by our management and external users of our financial statements, such as industry analysts, investors, lenders and rating agencies. We believe Levered Free Cash Flow is a useful liquidity measure because it allows for an effective evaluation of our operating and financial performance and the ability of our operations to generate cash flow that is available to reduce leverage or distribute to our equity holders. Levered Free Cash Flow should not be considered as an alternative to, or more meaningful than, Net cash flow provided by operating activities as determined in accordance with GAAP, of which such measure is the most comparable GAAP measure, or as an indicator of actual liquidity, operating performance or investing activities. Our computations of Levered Free Cash Flow may not be comparable to other similarly titled measures of other companies.

The following table reconciles Adjusted EBITDAX (non-GAAP) and Levered Free Cash Flow (non-GAAP) to net income (loss), the most directly comparable financial measure calculated in accordance with GAAP:

Net LTM Leverage & PV-10 Reconciliation

Net LTM Leverage

Crescent defines Net LTM Leverage as the ratio of consolidated total debt to consolidated Adjusted EBITDAX as calculated under the credit agreement (the "Credit Agreement") governing Crescent's Revolving Credit Facility. Management believes Net LTM Leverage is a useful measurement because it takes into account the impact of acquisitions. For purposes of the Credit Agreement, (i) consolidated total debt is calculated as total principal amount of Senior Notes, net of unamortized discount, premium and issuance costs, plus borrowings on our Revolving Credit Facility and unreimbursed drawings under letters of credit, less cash and cash equivalents and (ii) consolidated Adjusted EBITDAX includes certain adjustments to account for EBITDAX contributions associated with acquisitions the Company has closed within the last twelve months. Adjusted EBITDAX is a non-GAAP financial measure.

	September 30, 2024
	(in millions)
Total debt ⁽¹⁾	\$3,225
Less: cash and cash equivalents	(136)
Net debt for credit purposes	\$3,089
LTM Adjusted EBITDAX for Leverage Ratio	\$2,022
Net LTM Leverage	1.5x

Standardized Measure Reconciliation to PV-10

CRGY Standalone (in millions)	For the year ended December 31, 2023	SBOW Standalone (in millions)	For the year ended December 31, 2023
Standardized measure of discounted future net cash flows	\$5,289	Standardized measure of discounted future net cash flows	\$2,319
Present value of future income taxes discounted at 10%	277	Present value of future income taxes discounted at 10%	345
Total Proved PV-10 at SEC Pricing	\$5,566	Total Proved PV-10 at SEC Pricing	\$2,664



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