

Crescent Energy Reports Third Quarter 2024 Financial and Operating Results, Raises Outlook for Third Consecutive Quarter

Houston, November 4, 2024 – Crescent Energy Company (NYSE: CRGY) ("Crescent" or the "Company") today announced financial and operating results for the third quarter of 2024. A supplemental slide deck can be found at www.crescentenergyco.com. The Company plans to host a conference call and webcast at 10 a.m. CT on Tuesday, November 5, 2024. Details can be found in this release.

Third Quarter 2024 Highlights

- Continued robust financial performance; generated Operating Cash Flow of \$368 million and Levered Free Cash Flow⁽¹⁾ of \$158 million
- Increased second half 2024 guidance, with an enhanced capital outlook and unchanged production, generating incremental free cash flow
- Demonstrating positive rate-of-change in the Eagle Ford, with an approximately 30% increase in well productivity year-over-year
- Increasing SilverBow Resources, Inc. ("SilverBow") synergy targets by more than 20%, with \$66 million of annualized uplift realized within three months of closing
- Closed accretive Central Eagle Ford bolt-on on October 1, 2024, adding low decline oil production and high-return inventory in a core operating area
- Opportunistically divested approximately \$50 million of non-core assets year-to-date with continued focus on portfolio optimization
- Executed roughly 20% of authorized Share Repurchase Program year-to-date at weighted average share price of \$10.07; declared quarterly cash dividend of \$0.12 per share, in line with enhanced and simplified shareholder return framework
- Added to the S&P SmallCap 600 Index on October 4, 2024, resulting in increased passive ownership

Crescent CEO David Rockecharlie said, "Crescent's third quarter results reflect continued execution on our business objectives of growing profitably through acquisitions while capturing additional value from our current assets. We have raised guidance for the third consecutive quarter this year, driven by further operating efficiencies and accelerated synergies from the SilverBow acquisition. I am proud of our talented team and the results they have been able to achieve for our investors.

We are also pleased to be included into the S&P SmallCap 600 Index, reflecting the consistent financial and operating performance our team has delivered. I am confident in our ability to capitalize on recent successes and continue our profitable growth trajectory towards our investment grade ambitions."

Third Quarter Financial and Operating Results

Third quarter production averaged 219 MBoe/d (39% oil and 58% liquids). The Company drilled 22 gross operated wells (17 in the Eagle Ford and 5 in the Uinta), brought online 37 gross operated wells (27 in the Eagle Ford and 10 in the Uinta) and incurred capital expenditures (excluding acquisitions) of \$211 million. Development costs continued to improve with accelerated synergy capture from the SilverBow acquisition, operational efficiency gains and successful rebidding of services.

Crescent reported a net loss of \$6 million and \$82 million of Adjusted Net Income⁽¹⁾ in the third quarter. The Company generated \$430 million of Adjusted EBITDAX⁽¹⁾, \$368 million of Operating Cash Flow and \$158 million of Levered Free Cash Flow⁽¹⁾.

Financial Position

Crescent maintains a strong balance sheet and a low leverage profile. During the third quarter, the Company completed an opportunistic \$250 million add-on to the existing 7.375% senior notes due 2033 at 101% of par. As of September 30, 2024, the Company had a Net LTM Leverage⁽¹⁾ ratio of 1.5x, in-line with its stated leverage target, and liquidity of \$1.5 billion.

On October 1, 2024, Crescent closed a \$168 million all-cash bolt-on in the Central Eagle Ford. Following the closing, the Company had approximately \$3.3 billion of long-term debt outstanding.

2024 Outlook

Crescent provided updated second half 2024 guidance pro forma for five months of SilverBow contribution. Relative to previous second half estimates, the Company announced a ~10% improvement to its second half 2024 capital investment guidance on the same production over the specified period, driven by accelerated synergy capture, operational efficiencies and successful service cost rebidding.

Pro Forma Crescent 2H'24 Guidance Update (Includes Five Months of SilverBow Contribution)

| | Initial 2H'24 Guidance (\$70/Bbl & \$3/MMBtu) | Updated 2H'24 Guidance (\$70/Bbl & \$3/MMBtu) | 2H'24 Change (# / %) |
|---|--|--|---------------------------------|
| Total Production (MBoe/d) | 232 - 241 | 232 - 241 | — / — |
| Capital Expenditures (Excl. Acquisitions) (\$MM) | \$460 - \$510 | \$425 - \$455 | (\$45 MM) / (~10%) |

Note: All amounts are approximations based on currently available information and estimates and are subject to change based on events and circumstances after the date hereof. Please see "Cautionary Statement Regarding Forward-Looking Information."

Shareholder Return

The Company recently enhanced and simplified its long-standing return of capital strategy to include a fixed dividend and the Crescent Board of Director's (the "Board") authorization of a \$150 million Share Repurchase Program, through March 2026. For the third quarter of 2024, the Board approved a cash dividend of \$0.12 per share payable on December 2, 2024, to shareholders of record as of the close of business on November 18, 2024. Any payment of future dividends is subject to Board approval and other factors.

During the third quarter, Crescent opportunistically repurchased \$7 million of Class A shares at a weighted average share price of \$10.68 under its Share Repurchase Program. The Company has approximately \$120 million, or 80%, of its authorization remaining as of September 30, 2024.

Repurchases under the Share Repurchase Program may be made by Crescent or Crescent Energy OpCo LLC ("OpCo"), as applicable, and may be made from time to time in the open market, in a privately negotiated transaction, through purchases made in accordance with Rule 10b5-1 of the Exchange Act or by such other means as will comply with applicable state and federal securities laws. The timing of any such repurchases will depend on market conditions, contractual limitations and other considerations. The program may be extended, modified, suspended or discontinued at any time, and does not obligate the Company to repurchase any dollar amount or number of shares.

Conference Call Information

Crescent plans to host a conference call to discuss its recent financial and operating results at 10 a.m. CT on Tuesday, November 5, 2024. Complete details are below. A webcast replay will be available on the website following the call.

Date: Tuesday, November 5, 2024

Time: 10 a.m. CT (11 a.m. ET)

Conference Dial-In: 877-407-0989 / 201-389-0921 (Domestic / International)

Webcast Link: www.crescentenergyco.com

About Crescent Energy Company

Crescent is a differentiated U.S. energy company committed to delivering value for shareholders through a disciplined growth through acquisition strategy and consistent return of capital. Our long-life, balanced portfolio combines stable cash flows from low-decline production with deep, high-quality development inventory. Our activities are focused in Texas and the Rocky Mountain region. For additional information, please visit www.crescentenergyco.com.

Cautionary Statement Regarding Forward-Looking Statements

This communication contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements are based on current expectations. The words and phrases “should”, “could”, “may”, “will”, “believe”, “plan”, “intend”, “expect”, “potential”, “possible”, “anticipate”, “estimate”, “forecast”, “view”, “efforts”, “goal” and similar expressions identify forward-looking statements and express the Company’s expectations about future events. All statements, other than statements of historical facts, included in this communication that address activities, events or developments that the Company expects, believes or anticipates will or may occur in the future are forward-looking statements. Such statements are subject to a number of assumptions, risks and uncertainties, many of which are beyond the Company’s control. Such risks and uncertainties include, but are not limited to, weather, political, economic and market conditions, including a decline in the price and market demand for natural gas, natural gas liquids and crude oil, uncertainties inherent in estimating natural gas and oil reserves and in projecting future rates of production, our hedging strategy and results, federal and state regulations and laws, elections and associated political volatility, the severity and duration of public health crises, actions by the Organization of the Petroleum Exporting Countries (“OPEC”) and non-OPEC oil-producing countries, the impact of the armed conflict in Ukraine, continued hostilities in the Middle East, including the Israel-Hamas conflict and heightened tensions with Iran, Lebanon and Yemen, the impact of disruptions in the capital markets, the timing and success of business development efforts, including acquisition and disposition opportunities, our ability to integrate operations or realize any anticipated operational or corporate synergies and other benefits from the acquisition of SilverBow, our reliance on our external manager (the “Manager”), sustained cost inflation, elevated interest rates and central bank policy changes associated therewith and other uncertainties. Consequently, actual future results could differ materially from expectations. The Company assumes no duty to update or revise its respective forward-looking statements based on new information, future events or otherwise.

Financial Presentation

The Company expects its ownership of OpCo will increase over time through the redemption of OpCo Units for shares of Class A Common Stock or the issuance of additional shares of Class A Common Stock. As this occurs, the compensation the Manager is entitled to receive from the Company (the “Manager Compensation”) pursuant

to the formula defined in the management agreement between the Company and the Manager, which is reflected in our consolidated statements of operations, will increase. In order to pay the Manager Compensation, the Company must first receive a cash distribution from OpCo, and any such cash distribution necessitates a concurrent pro rata cash distribution to the holders of redeemable noncontrolling interests. This cash distribution to the holders of redeemable noncontrolling interests does not represent additional Manager Compensation; rather, it represents an ordinary cash distribution to the holders of redeemable noncontrolling interests. In certain instances in our financial statements and other disclosures, we clarify the underlying event that requires us to make such distributions, not because the distributions to the holders of redeemable noncontrolling interests are made for such purpose (e.g. Cash distributions to redeemable noncontrolling interests initiated by Class A common stock dividend, Cash distributions to redeemable noncontrolling interests initiated by Manager Compensation and Cash contributions from (cash distributions to) redeemable noncontrolling interests initiated by income taxes).

In our calculation of Adjusted EBITDAX and Levered Free Cash Flow, for both (i) historical periods and (ii) periods for which we provide guidance we reflect Manager Compensation as if 100% of OpCo were owned and managed by the Company, to reflect consistent earnings and liquidity measures not impacted by the amount of OpCo's ownership under management.

Crescent Operational Summary

| | For the three months ended | | |
|---|----------------------------|--------------------|---------------|
| | September 30, 2024 | September 30, 2023 | June 30, 2024 |
| Average daily net sales volumes: | | | |
| Oil (MBbls/d) | 86 | 72 | 73 |
| Natural gas (MMcf/d) | 554 | 359 | 372 |
| NGLs (MBbls/d) | 40 | 25 | 30 |
| Total (MBoe/d) | 219 | 157 | 165 |
| Average realized prices, before effects of derivative settlements: | | | |
| Oil (\$/Bbl) | \$ 69.19 | \$ 75.70 | \$ 75.68 |
| Natural gas (\$/Mcf) | 1.55 | 2.18 | 1.51 |
| NGLs (\$/Bbl) | 23.53 | 24.10 | 24.55 |
| Total (\$/Boe) | 35.50 | 43.73 | 41.27 |
| Average realized prices, after effects of derivative settlements: | | | |
| Oil (\$/Bbl) | \$ 66.93 | \$ 66.50 | \$ 67.94 |
| Natural gas (\$/Mcf) | 2.00 | 2.38 | 2.27 |
| NGLs (\$/Bbl) | 23.56 | 24.10 | 24.55 |
| Total (\$/Boe) ⁽²⁾ | 35.76 | 39.92 | 39.57 |
| Expense (per Boe) | | | |
| Operating expense | \$ 16.23 | \$ 18.74 | \$ 19.61 |
| Depreciation, depletion and amortization | 12.50 | 12.91 | 14.19 |
| General and administrative expense | 7.93 | 3.04 | 3.15 |
| Non-GAAP and other expense (per Boe) | | | |
| Adjusted operating expense, excluding production and other taxes ⁽¹⁾⁽³⁾⁽⁴⁾ | \$ 12.57 | \$ 15.45 | \$ 15.17 |
| Production and other taxes | 2.15 | 2.53 | 2.08 |
| Adjusted Recurring Cash G&A ⁽¹⁾⁽⁴⁾ | 1.13 | 1.42 | 1.44 |

Crescent Income Statement

(Unaudited)

| (in thousands, except per share data) | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|-------------------------------------|--------------------|------------------------------------|------------------|
| | 2024 | 2023 | 2024 | 2023 |
| Revenues: | | | | |
| Oil | \$ 548,430 | \$ 504,660 | \$ 1,521,946 | \$ 1,270,244 |
| Natural gas | 78,790 | 72,097 | 210,008 | 286,172 |
| Natural gas liquids | 87,253 | 54,724 | 221,103 | 131,098 |
| Midstream and other | 30,401 | 10,917 | 102,573 | 37,360 |
| Total revenues | 744,874 | 642,398 | 2,055,630 | 1,724,874 |
| Expenses: | | | | |
| Lease operating expense | 129,546 | 120,791 | 382,688 | 364,796 |
| Workover expense | 15,347 | 16,148 | 45,230 | 47,402 |
| Asset operating expense | 23,771 | 27,116 | 82,020 | 65,206 |
| Gathering, transportation and marketing | 89,405 | 61,722 | 224,825 | 160,650 |
| Production and other taxes | 43,171 | 36,475 | 106,759 | 116,223 |
| Depreciation, depletion and amortization | 251,498 | 186,492 | 640,444 | 492,879 |
| Exploration expense | 14,565 | — | 14,758 | 1,541 |
| Midstream and other operating expense | 25,304 | 8,289 | 82,829 | 13,803 |
| General and administrative expense | 159,677 | 43,831 | 249,532 | 106,235 |
| (Gain) loss on sale of assets | 12 | — | (19,437) | — |
| Total expenses | 752,296 | 500,864 | 1,809,648 | 1,368,735 |
| Income (loss) from operations | (7,422) | 141,534 | 245,982 | 356,139 |
| Other income (expense): | | | | |
| Gain (loss) on derivatives | 96,881 | (252,108) | (4,589) | (68,211) |
| Interest expense | (61,840) | (42,200) | (146,885) | (102,648) |
| Loss from extinguishment of debt | (36,513) | — | (59,095) | — |
| Other income (expense) | 1,631 | 917 | 2,405 | 1,206 |
| Income (loss) from equity affiliates | 44 | 116 | 122 | 396 |
| Total other income (expense) | 203 | (293,275) | (208,042) | (169,257) |
| Income (loss) before taxes | (7,219) | (151,741) | 37,940 | 186,882 |
| Income tax benefit (expense) | 1,640 | 20,639 | (5,678) | (4,899) |
| Net income (loss) | (5,579) | (131,102) | 32,262 | 181,983 |
| Less: net (income) loss attributable to noncontrolling interests | 765 | (48) | (916) | (453) |
| Less: net (income) loss attributable to redeemable noncontrolling interests | (5,131) | 78,280 | (27,912) | (169,455) |
| Net income (loss) attributable to Crescent Energy | \$ (9,945) | \$ (52,870) | \$ 3,434 | \$ 12,075 |
| Net income (loss) per share: | | | | |
| Class A common stock – basic | \$ (0.07) | \$ (0.67) | \$ 0.03 | \$ 0.21 |
| Class A common stock – diluted | \$ (0.07) | \$ (0.67) | \$ 0.03 | \$ 0.21 |
| Class B common stock – basic and diluted | \$ — | \$ — | \$ — | \$ — |
| Weighted average shares outstanding: | | | | |
| Class A common stock – basic | 146,620 | 78,709 | 117,749 | 58,663 |
| Class A common stock - diluted | 146,620 | 78,709 | 119,597 | 59,142 |
| Class B common stock – basic and diluted | 65,948 | 91,048 | 72,054 | 109,244 |

Crescent Consolidated Balance Sheet

(Unaudited)

September 30, 2024 December 31, 2023

(in thousands, except share data)

ASSETS

| | | | |
|--|-----------|------------------|---------------------|
| Current assets: | | | |
| Cash and cash equivalents | \$ | 136,151 | \$ 2,974 |
| Accounts receivable, net | | 507,657 | 504,630 |
| Accounts receivable – affiliates | | 975 | 2,108 |
| Derivative assets – current | | 130,543 | 54,321 |
| Prepaid expenses | | 46,744 | 40,406 |
| Other current assets | | 42,635 | 11,213 |
| Total current assets | | 864,705 | 615,652 |
| Property, plant and equipment: | | | |
| Oil and natural gas properties at cost, successful efforts method | | | |
| Proved | | 11,014,507 | 8,574,478 |
| Unproved | | 481,344 | 283,324 |
| Oil and natural gas properties at cost, successful efforts method | | 11,495,851 | 8,857,802 |
| Field and other property and equipment, at cost | | 207,558 | 198,570 |
| Total property, plant and equipment | | 11,703,409 | 9,056,372 |
| Less: accumulated depreciation, depletion, amortization and impairment | | (3,495,131) | (2,940,546) |
| Property, plant and equipment, net | | 8,208,278 | 6,115,826 |
| Derivative assets – noncurrent | | 40,395 | 8,066 |
| Investments in equity affiliates | | 13,306 | 6,076 |
| Other assets | | 123,745 | 57,715 |
| TOTAL ASSETS | \$ | 9,250,429 | \$ 6,803,335 |

Crescent Consolidated Balance Sheet

(Unaudited)

September 30, 2024 December 31, 2023

(in thousands, except share data)

LIABILITIES, REDEEMABLE NONCONTROLLING INTERESTS AND EQUITY

Current liabilities:

| | | |
|---|------------------|------------------|
| Accounts payable and accrued liabilities | \$ 773,855 | \$ 613,543 |
| Accounts payable – affiliates | 16,376 | 52,607 |
| Derivative liabilities – current | — | 42,051 |
| Financing lease obligations – current | 3,719 | 4,233 |
| Acquired deferred acquisition consideration | 76,550 | — |
| Other current liabilities | 59,253 | 37,823 |
| Total current liabilities | 929,753 | 750,257 |
| Long-term debt | 3,225,173 | 1,694,375 |
| Asset retirement obligations | 441,838 | 418,319 |
| Deferred tax liability | 387,912 | 262,581 |
| Financing lease obligations – noncurrent | 4,376 | 7,066 |
| Other liabilities | 65,944 | 35,019 |
| Total liabilities | 5,054,996 | 3,167,617 |

Commitments and contingencies

| | | |
|-------------------------------------|-----------|-----------|
| Redeemable noncontrolling interests | 1,320,159 | 1,901,208 |
|-------------------------------------|-----------|-----------|

Equity:

| | | |
|---|------------------|------------------|
| Class A common stock, \$0.0001 par value; 1,000,000,000 shares authorized, 164,780,209 and 92,680,353 shares issued, 162,391,343 and 91,608,800 shares outstanding as of September 30, 2024 and December 31, 2023, respectively | 16 | 9 |
| Class B common stock, \$0.0001 par value; 500,000,000 shares authorized, 65,948,124 and 88,048,124 shares issued and outstanding as of September 30, 2024 and December 31, 2023, respectively | 7 | 9 |
| Preferred stock, \$0.0001 par value; 500,000,000 shares authorized and 1,000 Series I preferred shares issued and outstanding as of September 30, 2024 and December 31, 2023 | — | — |
| Treasury stock, at cost; 2,388,866 and 1,071,553 shares of Class A common stock as of September 30, 2024 and December 31, 2023, respectively | (31,927) | (17,143) |
| Additional paid-in capital | 2,838,549 | 1,626,501 |
| Retained earnings | 53,288 | 95,447 |
| Noncontrolling interests | 15,341 | 29,687 |
| Total equity | 2,875,274 | 1,734,510 |

TOTAL LIABILITIES, REDEEMABLE NONCONTROLLING INTERESTS AND EQUITY

| | |
|--------------|--------------|
| \$ 9,250,429 | \$ 6,803,335 |
|--------------|--------------|

Crescent Cash Flow Statement

(Unaudited)

Nine Months Ended September 30,

| | 2024 | 2023 |
|---|-------------------|--------------------|
| | (in thousands) | |
| Cash flows from operating activities: | | |
| Net income (loss) | \$ 32,262 | \$ 181,983 |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities | | |
| Depreciation, depletion and amortization | 640,444 | 492,879 |
| Deferred tax expense (benefit) | (10,229) | 3,988 |
| (Gain) loss on derivatives | 4,589 | 68,211 |
| Net cash (paid) received on settlement of derivatives | (43,011) | (110,775) |
| Non-cash equity-based compensation expense | 131,896 | 64,648 |
| Amortization of debt issuance costs, premium and discount | 9,781 | 9,175 |
| Loss from debt extinguishment | 59,095 | — |
| (Gain) loss on sale of oil and natural gas properties | (19,437) | — |
| Settlement of acquired derivative contracts | 26,291 | (48,977) |
| Other | (27,750) | (17,332) |
| Changes in operating assets and liabilities: | | |
| Accounts receivable | 143,868 | (105,430) |
| Accounts receivable – affiliates | 1,133 | 1,310 |
| Prepaid and other current assets | (3,533) | (10,587) |
| Accounts payable and accrued liabilities | (90,960) | 67,396 |
| Accounts payable – affiliates | (27,233) | 12,741 |
| Other | 11,446 | 3,670 |
| Net cash provided by operating activities | 838,652 | 612,900 |
| Cash flows from investing activities: | | |
| Development of oil and natural gas properties | (467,545) | (471,275) |
| Acquisitions of oil and natural gas properties, net of cash acquired | (387,775) | (622,698) |
| Proceeds from the sale of oil and natural gas properties | 29,685 | 24,356 |
| Purchases of restricted investment securities – HTM | (5,332) | (10,651) |
| Maturities of restricted investment securities – HTM | 5,400 | 10,722 |
| Other | (8,809) | 3,308 |
| Net cash used in investing activities | (834,376) | (1,066,238) |
| Cash flows from financing activities: | | |
| Proceeds from the issuance of Senior Notes, after premium, discount and underwriting fees | 1,679,125 | 833,500 |
| Repurchase of Senior Notes, including extinguishment costs | (714,817) | — |
| Revolving Credit Facility borrowings | 2,417,100 | 1,678,000 |
| Revolving Credit Facility repayments | (1,868,300) | (1,845,449) |
| Payment of debt issuance costs | (26,637) | (5,461) |
| Proceeds from the Equity Issuance after underwriting fees | — | 145,665 |
| Payment of Equity Issuance costs | — | (2,340) |
| Redeemable noncontrolling interest contributions | — | 1,238 |
| Redeemable noncontrolling interest distributions | (340) | (417) |
| Repayments of debt acquired in SilverBow Merger, including extinguishment costs | (1,177,138) | — |
| Dividend to Class A common stock | (45,593) | (23,127) |
| Cash distributions to redeemable noncontrolling interests initiated by Class A common stock dividend | (24,099) | (45,333) |
| Cash distributions to redeemable noncontrolling interests initiated by Manager Compensation | (17,580) | (26,207) |
| Cash contributions from (cash distributions to) redeemable noncontrolling interests initiated by income taxes | (340) | 4 |
| Repurchase of redeemable noncontrolling interests related to 2024 Equity Transactions | (22,701) | — |
| Repurchase of redeemable noncontrolling interests | (8,809) | — |
| Noncontrolling interest distributions | (11,022) | (3,549) |
| Noncontrolling interest contributions | 4,280 | 1,771 |
| Cash paid for treasury stock acquired for equity-based compensation tax withholding | (7,536) | (72) |
| Repurchases of Class A common stock | (7,343) | — |
| Other | (3,185) | (2,855) |
| Net cash (used in) provided by financing activities | 165,065 | 705,368 |
| Net change in cash, cash equivalents and restricted cash | 169,341 | 252,030 |
| Cash, cash equivalents and restricted cash, beginning of period | 8,729 | 15,304 |
| Cash, cash equivalents and restricted cash, end of period | \$ 178,070 | \$ 267,334 |

Reconciliation of Non-GAAP Measures

This release includes financial measures that have not been calculated in accordance with GAAP. These non-GAAP measures include Adjusted EBITDAX, Levered Free Cash Flow, Adjusted Net Income, Adjusted Recurring Cash G&A, Adjusted Current Income Tax, Adjusted Dividends Paid and Net LTM Leverage. These supplemental non-GAAP performance measures are used by Crescent's management and external users of its financial statements, such as industry analysts, investors, lenders and rating agencies. These non-GAAP measures should be read in conjunction with the information contained in Crescent's audited combined and consolidated financial statements prepared in accordance with GAAP.

Adjusted EBITDAX and Levered Free Cash Flow

We define Adjusted EBITDAX as net income (loss) before interest expense, loss from extinguishment of debt, income tax expense (benefit), depreciation, depletion and amortization, exploration expense, non-cash gain (loss) on derivatives, equity-based compensation, (gain) loss on sale of assets, other (income) expense and transaction and nonrecurring expenses. Additionally, we further subtract certain redeemable noncontrolling interest distributions made by OpCo and settlement of acquired derivative contracts. We include "Certain-redeemable noncontrolling interest distributions made by OpCo" to reflect Manager Compensation as if 100% of OpCo were owned and managed by the Company, to reflect consistent earnings and liquidity measures not impacted by the amount of OpCo's ownership under management.

Adjusted EBITDAX is not a measure of performance as determined by GAAP. We believe Adjusted EBITDAX is a useful performance measure because it allows for an effective evaluation of our operating performance when compared against our peers, without regard to our financing methods, corporate form or capital structure. We exclude the items listed above from net income (loss) in arriving at Adjusted EBITDAX because these amounts can vary substantially within our industry depending upon accounting methods and book values of assets, capital structures and the method by which the assets were acquired. Adjusted EBITDAX should not be considered as an alternative to, or more meaningful than, net income (loss) as determined in accordance with GAAP, of which such measure is the most comparable GAAP measure. Certain items excluded from Adjusted EBITDAX are significant components in understanding and assessing a company's financial performance, such as a company's cost of capital and tax burden, as well as the historic costs of depreciable assets, none of which are reflected in Adjusted EBITDAX. Our presentation of Adjusted EBITDAX should not be construed as an inference that our results will be unaffected by unusual or nonrecurring items. Our computations of Adjusted EBITDAX may not be identical to other similarly titled measures of other companies. In addition, the Revolving Credit Facility and Senior Notes include a calculation of Adjusted EBITDAX for purposes of covenant compliance.

We define Levered Free Cash Flow as Adjusted EBITDAX less interest expense, excluding non-cash amortization of deferred financing costs, discounts, and premiums, loss from extinguishment of debt, excluding non-cash write-off of deferred financing costs, discounts, and premiums and SilverBow merger transaction related costs, current income tax benefit (expense), tax-related redeemable noncontrolling interest distributions made by OpCo and development of oil and natural gas properties. Levered Free Cash Flow does not take into account amounts incurred on acquisitions.

Levered Free Cash Flow is not a measure of liquidity as determined by GAAP. Levered Free Cash Flow is a supplemental non-GAAP liquidity measure that is used by our management and external users of our financial statements, such as industry analysts, investors, lenders and rating agencies. We believe Levered Free Cash Flow is a useful liquidity measure because it allows for an effective evaluation of our operating and financial performance and the ability of our operations to generate cash flow that is available to reduce leverage or distribute to our equity holders. Levered Free Cash Flow should not be considered as an alternative to, or more meaningful than, Net cash flow provided by operating activities as determined in accordance with GAAP, of which such measure is the most comparable GAAP measure, or as an indicator of actual liquidity, operating performance or investing activities. Our computations of Levered Free Cash Flow may not be comparable to other similarly titled measures of other companies.

The following table reconciles Adjusted EBITDAX (non-GAAP) and Levered Free Cash Flow (non-GAAP) to net income (loss), the most directly comparable financial measure calculated in accordance with GAAP:

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|-------------------------------------|--------------|------------------------------------|------------|
| | 2024 | 2023 | 2024 | 2023 |
| | (in thousands) | | | |
| Net income (loss) | \$ (5,579) | \$ (131,102) | \$ 32,262 | \$ 181,983 |
| Adjustments to reconcile to Adjusted EBITDAX: | | | | |
| Interest expense | 61,840 | 42,200 | 146,885 | 102,648 |
| Loss from extinguishment of debt | 36,513 | — | 59,095 | — |
| Income tax expense (benefit) | (1,640) | (20,639) | 5,678 | 4,899 |
| Depreciation, depletion and amortization | 251,498 | 186,492 | 640,444 | 492,879 |
| Exploration expense | 14,565 | — | 14,758 | 1,541 |
| Non-cash (gain) loss on derivatives | (91,672) | 197,138 | (38,422) | (42,564) |
| Equity-based compensation expense | 88,583 | 29,492 | 139,048 | 64,648 |
| (Gain) loss on sale of assets | 12 | — | (19,437) | — |
| Other (income) expense | (1,631) | (917) | (2,405) | (1,206) |
| Certain RNCI Distributions made by OpCo ⁽⁵⁾ | (4,656) | (7,030) | (15,438) | (23,765) |
| Transaction and nonrecurring expenses ⁽⁶⁾ | 56,311 | 7,989 | 74,773 | 14,188 |
| Settlement of acquired derivative contracts ⁽⁷⁾ | 26,291 | (13,999) | 26,291 | (48,977) |
| Adjusted EBITDAX (non-GAAP) | \$ 430,435 | \$ 289,624 | \$ 1,063,532 | \$ 746,274 |
| Adjustments to reconcile to Levered Free Cash Flow: | | | | |
| Interest expense, excluding non-cash amortization of deferred financing costs, discounts, and premiums | (57,854) | (35,373) | (137,104) | (93,473) |
| Loss from extinguishment of debt, excluding non-cash write-off of deferred financing costs, discounts, premiums and SilverBow Merger transaction related costs | — | — | (14,817) | — |
| Current income tax benefit (expense) | (3,466) | 470 | (15,907) | (911) |
| Tax-related RNCI Contributions (Distributions) made by OpCo | (211) | (20) | (340) | 108 |
| Development of oil and natural gas properties | (211,215) | (94,431) | (524,618) | (444,245) |
| Levered Free Cash Flow (non-GAAP) | \$ 157,689 | \$ 160,270 | \$ 370,746 | \$ 207,753 |

Reconciliation of Operating Cash Flow to Levered Free Cash Flow (non-GAAP)

The table below reconciles net cash provided by operating activities to Levered Free Cash Flow:

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|---|-------------------|--|-------------------|
| | 2024 | 2023 | 2024 | 2023 |
| | (in thousands) | | | |
| Net cash provided by operating activities | \$ 367,956 | \$ 189,344 | \$ 838,652 | \$ 612,900 |
| Changes in operating assets and liabilities | (85,021) | 51,870 | (34,721) | 30,900 |
| Certain RNCI Distributions made by OpCo ⁽⁵⁾ | (4,656) | (7,030) | (15,438) | (23,765) |
| Tax-related RNCI Contributions (Distributions) made by OpCo | (211) | (20) | (340) | 108 |
| Transaction and nonrecurring expenses | 56,311 | 7,989 | 74,773 | 14,188 |
| Loss from extinguishment of debt, excluding non-cash write-off of deferred financing costs, discounts, premiums and SilverBow Merger transaction related costs | — | — | (14,817) | — |
| Other adjustments and operating activities | 34,525 | 12,548 | 47,255 | 17,667 |
| Development of oil and natural gas properties | (211,215) | (94,431) | (524,618) | (444,245) |
| Levered Free Cash Flow (non-GAAP) | \$ 157,689 | \$ 160,270 | \$ 370,746 | \$ 207,753 |

Adjusted Net Income

Crescent defines Adjusted Net Income as net income (loss), adjusted for certain items. We include "Certain RNCI distributions made by OpCo" to reflect Manager Compensation as if 100% of OpCo were owned and managed by the Company, to reflect consistent earnings and liquidity measures not impacted by the amount of OpCo's ownership under management. Management believes that Adjusted Net Income is useful to investors in evaluating operational trends of the Company and its performance relative to other oil and gas companies. Adjusted Net Income is not a measure of financial performance under GAAP and should not be considered in isolation or as a substitute for net income as an indicator of financial performance. The GAAP measure most directly comparable to Adjusted Net Income is net income (loss).

The following table presents a reconciliation of Adjusted Net Income (non-GAAP) to net income (loss), the most directly comparable financial measure calculated in accordance with GAAP:

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|-------------------------------------|------------------|------------------------------------|-------------------|
| | 2024 | 2023 | 2024 | 2023 |
| | (in thousands) | | | |
| Net income (loss) | \$ (5,579) | \$ (131,102) | \$ 32,262 | \$ 181,983 |
| Unrealized (gain) loss on derivatives | (91,672) | 197,138 | (38,422) | (42,564) |
| Non-cash equity-based compensation expense | 81,431 | 29,492 | 131,896 | 64,648 |
| (Gain) loss on sale of assets | 12 | — | (19,437) | — |
| Certain RNCI Distributions made by OpCo ⁽⁵⁾ | (4,656) | (7,030) | (15,438) | (23,765) |
| Tax-related RNCI Contributions (Distributions) made by OpCo | (211) | (20) | (340) | 108 |
| Transaction and nonrecurring expenses ⁽⁶⁾ | 56,311 | 7,989 | 74,773 | 14,188 |
| Settlement of acquired derivative contracts ⁽⁷⁾ | 26,291 | (13,999) | 26,291 | (48,977) |
| Loss from extinguishment of debt | 36,513 | — | 59,095 | — |
| Tax effects of adjustments ⁽⁸⁾ | (16,468) | (23,258) | (30,281) | 3,033 |
| Adjusted Net Income (non-GAAP) | <u>\$ 81,972</u> | <u>\$ 59,210</u> | <u>\$ 220,399</u> | <u>\$ 148,654</u> |

Net LTM Leverage

Crescent defines Net LTM Leverage as the ratio of consolidated total debt to consolidated Adjusted EBITDAX as calculated under the credit agreement (the "Credit Agreement") governing Crescent's Revolving Credit Facility. Management believes Net LTM Leverage is a useful measurement because it takes into account the impact of acquisitions. For purposes of the Credit Agreement, (i) consolidated total debt is calculated as total principal amount of Senior Notes, net of unamortized discount, premium and issuance costs, plus borrowings on our Revolving Credit Facility and unreimbursed drawings under letters of credit, less cash and cash equivalents and (ii) consolidated Adjusted EBITDAX includes certain adjustments to account for EBITDAX contributions associated with acquisitions the Company has closed within the last twelve months. Adjusted EBITDAX is a non-GAAP financial measure.

| | September 30, 2024 |
|---|-----------------------|
| | (in thousands) |
| Total debt ⁽⁹⁾ | \$ 3,225,173 |
| Less: cash and cash equivalents | (136,151) |
| Net Debt | <u>\$ 3,089,022</u> |
| LTM Adjusted EBITDAX for Leverage Ratio | <u>\$ 2,022,395</u> |
| Net LTM Leverage | 1.5x |

Non-GAAP Measures Related to Up-C Structure

Adjusted Recurring Cash G&A

Crescent defines Adjusted Recurring Cash G&A as general and administrative expense, excluding equity-based compensation and transaction and nonrecurring expenses, and including cash distributions initiated by Manager Compensation. We include "Certain RNCI distributions made by OpCo" to reflect Manager Compensation as if 100% of OpCo were owned and managed by the Company, to reflect consistent earnings and liquidity measures not impacted by the amount of OpCo's ownership under management. Management believes Adjusted Recurring Cash G&A is a useful performance measure because it excludes transaction and nonrecurring expenses and

equity-based compensation and includes Manager Compensation as if 100% of OpCo were owned and managed by the Company to reflect consistent measures not impacted by the amount of OpCo's ownership under management, facilitating the ability for investors to compare Crescent's cash G&A expense against peer companies. As discussed elsewhere, these adjustments are made to Adjusted EBITDAX and Levered Free Cash Flow for historical periods and periods for which we present guidance.

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|-------------------------------------|------------------|------------------------------------|------------------|
| | 2024 | 2023 | 2024 | 2023 |
| | (in thousands) | | | |
| General and administrative expense | \$ 159,677 | \$ 43,831 | \$ 249,532 | \$ 106,235 |
| Less: Equity-based compensation expense | (88,583) | (29,492) | (139,048) | (64,648) |
| Less: transaction and nonrecurring expenses ⁽¹⁰⁾ | (53,083) | (834) | (63,215) | (5,061) |
| Plus: Certain RNCI Distributions made by OpCo ⁽⁵⁾ | 4,656 | 7,030 | 15,438 | 23,765 |
| Adjusted Recurring Cash G&A | <u>\$ 22,667</u> | <u>\$ 20,535</u> | <u>\$ 62,707</u> | <u>\$ 60,291</u> |

Adjusted Current Income Tax

Crescent defines Adjusted Current Income Tax as current income tax provision (benefit) plus Tax RNCI Distributions (Contributions) made by OpCo. Management believes Adjusted Current Income Tax is a useful performance measure because it reflects as tax provision (benefit) the amount of cash distributed initiated by income taxes that is otherwise classified as redeemable noncontrolling interest distributions, facilitating the ability for investors to compare Crescent's tax provision (benefit) against peer companies, and is included in the Company's Levered Free Cash Flow calculation for historical periods and for periods for which guidance is provided.

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|-------------------------------------|-----------------|------------------------------------|---------------|
| | 2024 | 2023 | 2024 | 2023 |
| | (in thousands) | | | |
| Current income tax provision (benefit) ⁽¹¹⁾ | \$ 3,466 | \$ (470) | \$ 15,907 | \$ 911 |
| Plus: Tax RNCI Distributions (Contributions) made by OpCo | 211 | 20 | 340 | (108) |
| Adjusted Current Income Tax | <u>\$ 3,677</u> | <u>\$ (450)</u> | <u>\$ 16,247</u> | <u>\$ 803</u> |

Adjusted Dividends Paid

Crescent defines Adjusted Dividends Paid as Dividend to Class A Common Stock plus Cash RNCI Distributions initiated by Class A common stock dividend. Management believes Adjusted Dividends Paid is a useful performance measure because it reflects the full amount of cash distributed for dividends that is otherwise classified as distributions to redeemable noncontrolling interests, facilitating the ability for investors to compare Crescent's dividends paid against peer companies.

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|-------------------------------------|------------------|------------------------------------|------------------|
| | 2024 | 2023 | 2024 | 2023 |
| | (in thousands) | | | |
| Dividend to Class A common stock | \$ 19,562 | \$ 9,116 | \$ 45,593 | \$ 23,127 |
| Plus: Cash RNCI Distributions initiated by Class A common stock dividend | 7,911 | 10,926 | 24,099 | 45,333 |
| Adjusted Dividends Paid | <u>\$ 27,473</u> | <u>\$ 20,042</u> | <u>\$ 69,692</u> | <u>\$ 68,460</u> |

- (1) *Non-GAAP financial measure. Please see "Reconciliation of Non-GAAP Measures" for discussion and reconciliations of such measures to their most directly comparable financial measures calculated and presented in accordance with U.S. generally accepted accounting principles ("GAAP").*
- (2) *The realized price presented above does not include \$26.3 million received from the settlement of acquired oil, gas and NGL derivative contracts for the three months ended September 30, 2024. Does not include the \$14.0 million paid for the settlement of acquired oil derivative contracts for the three months ended September 30, 2023. Total average realized prices, after effects of derivatives settlements would have been \$37.07 and \$38.96/Boe for the three months ended September 30, 2024 and September 30, 2023, respectively.*
- (3) *Adjusted operating expense excluding production and other taxes includes lease operating expense, workover expense, asset operating expense, gathering, transportation and marketing expense and midstream and other revenue net of expense.*
- (4) *Crescent does not provide a reconciliation of this measure because the Company believes such reconciliation would imply a degree of precision and certainty that could be confusing to investors and is unable to reasonably predict certain items included in or excluded from the GAAP financial measure without unreasonable efforts. This is due to the inherent difficulty of forecasting the timing or amount of various items that have not yet occurred and are out of the Company's control or cannot be reasonably predicted. Non-GAAP forward-looking measures provided without the most directly comparable GAAP financial measures may vary materially from the corresponding GAAP financial measures.*
- (5) *In our calculation of Adjusted EBITDAX and Levered Free Cash Flow, we reflect Manager Compensation as if 100% of OpCo were owned and managed by the Company, to reflect consistent earnings and liquidity measures not impacted by the amount of OpCo's ownership under management.*
- (6) *Transaction and nonrecurring expenses of \$56.3 million and \$74.8 million for the three and nine months ended September 30, 2024 were primarily related to our SilverBow merger costs, capital markets transactions and integration expenses. Transaction and nonrecurring expenses of \$8.0 million and \$14.2 million for the three and nine months ended September 30, 2023 were primarily related to our Western Eagle Ford Acquisitions and system integration expenses.*
- (7) *Represents the settlement of certain commodity derivative contracts acquired in connection with the SilverBow Merger and Uinta Transaction.*
- (8) *Tax effects of adjustments are calculated using our estimated blended statutory rate (after excluding noncontrolling interests) of approximately 16% and 14% for the three and nine months ended September 30, 2024 and approximately 11% and 8% for the three and nine months ended September 30, 2023.*
- (9) *Includes \$47.1 million of unamortized discount, premium and issuance costs.*
- (10) *Transaction and nonrecurring expenses (G&A) of \$53.1 million and \$63.2 million for the three and nine months ended September 30, 2024, were primarily related to our SilverBow merger costs, capital markets transactions and integration expenses. Transaction and nonrecurring expenses of \$0.8 million and \$5.1 million for the three and nine months ended September 30, 2023, were primarily related system integration expenses.*
- (11) *Current income tax provision (benefit) is the amount of current income tax (benefit) expense recognized in our statements of operations for the three months ended September 30, 2024. Actual cash paid by (refunded to) Crescent for federal and state income taxes for the three months ended September 30, 2024 was \$0.9 million.*

Company Contact

For additional information, please reach out to IR@crescentenergyco.com.